

### GOVERNMENT OF ASSAM ASSAM INLAND WATER TRANSPORT DEVELOPMENT SOCIETY

3<sup>rd</sup> Floor, Directorate of Inland Water Transport, Assam::Ulubari, Guwahati-781007:: email: dir.iwtds-as@gov.in, Tel: 0361-2462677

#### PROJECT: ASSAM INLAND WATER TRANSPORT PROJECT

CREDIT NO./ GRANT NO.: IBRD-P4830

### **Request for Proposals for Consulting Services**

<u>Title:</u> Consulting Services For verification of Disbursement Linked Indicators

 $(DLIs)\, by\, Independent\, Verification\, Agency\, for\, Assam\, IWT\, Project$ 

RFP NIT No. : AIWTDS/203/2019/21

DATE OF COMMENCEMENT OF : 01-10-2019

DOWNLOAD OF BIDDING

**DOCUMENT** 

DATE AND TIME OF : 10-10-2019 at 14:00 hours

PRE-PROPOSAL MEETING

LAST DATE AND TIME FOR : 21-10-2019 at 14:00 HOURS

SUBMISSION OF BIDS

TIME AND DATE OF OPENING : 21-10-2019 at 16:30 HOURS

OFFICER INVITING BIDS : Additional State Project Director

Assam Inland Water Transport Development

Society

3<sup>rd</sup> Floor of office of the Director, IWT, Assam

Ulubari, Guwahat-781007

# Invitation of Proposals (Procurement Notice) (CONSULTING SERVICES – FIRMS SELECTION)

### **INDIA**

#### ASSAM INLAND WATER TRANSPORT DEVELOPMENT PROJECT

Loan No./Credit No./ Grant No.: P157929

Assignment Title: Consulting Services For verification of Disbursement Linked Indicators (DLIs) by Independent Verification Agency for AIWTP

Reference No.: IN-IWT-135745-GO-RFB

The India has applied for financing from the World Bank toward the cost of the Assam Inland Water Transport Development Project, and intends to apply part of the proceeds for consulting services.

The consulting services ("the Services") include (i) Carry out an independent verification of achievement of the DLIs reported by AIWTDS for each disbursement claim under the Project based on the Verification Protocol agreed between AIWTDS and the World Bank; and (ii) Prepare and submit comprehensive verification reports to AIWTDS for DLI achievement for each disbursement claim prepared by AIWTDS, in the form and substance acceptable to AIWTDS and the World Bank.

The Assam Inland Water Transport Development Society now invites eligible consulting firms ("Consultants") to submit their proposals for providing the Services. Interested Consultants may download the RFP document free of cost from www.https://iwtdirectorate.assam.gov.in/and https://www.aiwtdsociety.inThe Consultants would be responsible for ensuring that any addenda available on the website is also downloaded and incorporated.

The attention of interested Consultants is drawn to Section III, paragraphs, 3.14, 3.16, and 3.17 of the World Bank's "Procurement Regulations for IPF Borrowers" July 2016 ("Procurement Regulations"), setting forth the World Bank's policy on conflict of interest. In addition, please refer to the following specific information on conflict of interest related to this assignment: conflict of interest related to the assignment as per paragraph 3.17 of the Procurement Regulations.

Consultants are allowed associate with other firms in the form of a joint venture or a sub-consultancy to enhance their qualifications.

A Consultant will be selected in accordance with the QCBS method set out in the Consultant Guidelines.

Further information can be obtained at the address below during office hours 0930 to 1730 hours.

Proposals must be submitted in **HARD COPY** at office of Assam Inland Water Transport Development Society, 3<sup>rd</sup>Floor, Directorate of Inland Water Transport, Ulubari, G.S. Road, Guwahati 781007, Assam.

Proposals must be submitted latest by 21st October, 2019, 14:00 hours IST.

Dhrubajyoti Das, ACS Additional State Project Director Assam Inland Water Transport Development Society DIWT Office, Ulubari, Guwahati Email: dir.iwtds-as@gov.in

### SELECTION OF CONSULTANTS

# Request for Proposals Consulting Services

For verification of Disbursement Linked Indicators (DLIs) by Independent Verification Agency for AIWTP

RFP No: IN-IWT-135745-GO-RFB

Consulting Services for: Assam Inland Water Transport Development

**Project** 

**Client: Assam Inland Water Transport Development Society** 

**Country: India** 

Issued on: 01.10.2019

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### **PART I**

**Section 1. Request for Proposal Letter** 

### **Request for Proposal Letter**

### **Consulting Services**

Name of Assignment: Consultancy Services for verification of Disbursement Linked Indicators

(DLIs) by Independent Verification Agency for AIWTP

RFP Reference No.: IN-IWT-135745-GO-RFB Loan No./Credit No./ Grant No.: IBRD /P4830

**Country:** India **Date:** 01.10.2019

- 1. The Government of India(hereinafter called "Borrower") has applied for financing from the International Bank for Reconstruction and Development (IBRD) (the "Bank") in the form of a loan (hereinafter called loan toward the cost of Assam Inland Water Transport Development Project. The Assam Inland Water Transport Development Society (AIWTDS), an implementing agency of the Client, intends to apply a portion of the proceeds of this loan to eligible payments under the contract for which this Request for Proposals is issued. Payments by the Bank will be made only at the request of the State Project Director, Assam Inland Water Transport Development Society and upon approval by the Bank, and will be subject, in all respects, to the terms and conditions of theloan agreement. The loan agreement prohibits a withdrawal from the for the purpose of any payment to persons or entities, or for any import of goods, if such payment or import, to the knowledge of the Bank, is prohibited by a decision of the United Nations Security council taken under Chapter VII of the Charter of the United Nations. No party other than the Borrower shall derive any rights from the loan agreement or have any claims to the proceeds of the loan.
- 2. The Client now invites proposals to provide the following consulting services (hereinafter called "Services"): Consultancy Services for Independent Verification Agency. More details on the Services are provided in the Terms of Reference (Section 7).
- 3. A firm will be selected under QCBS procedures and in a Full Technical Proposal (FTP)format as described in this RFP, in accordance with the Bank's "Procurement Regulations for IPF Borrowers" July 2016 ("Procurement Regulations"), which can be found at the following website: www.worldbank.org

The RFP includes the following documents:

Section 1 – Request for Proposals Letter

- Section 2 Instructions to Consultants and Data Sheet
- Section 3 Technical Proposal FTP Standard Forms
- Section 4 Financial Proposal Standard Forms
- Section 5 Eligible Countries
- Section 6 Fraud and Corruption
- Section 7 Terms of Reference
- Section 8 Standard Forms of Contract: Lump-Sum
- 4. Details on the proposal's submission date, time and address are provided in ITC 17.7 and ITC 17.9.

Yours sincerely,

Dhrubajyoti Das, ACS Additional State Project Director Assam Inland Water Transport Development Society DIWT Office, Ulubari, Guwahati Email: dir.iwtds-as@gov.in

### Section 2. Instructions to Consultants and Data Sheet

[Notes to the Client: this part of Section 2, Instructions to Consultants, shall not be modified. Any necessary changes, acceptable to the Bank, to address specific country and project issues, to supplement, but not overwrite, the provisions of the Instructions to Consultants (ITC), shall be introduced through the Data Sheet only. "Notes to the Client" should be deleted from the final RFP issued to the shortlisted Consultants].

### **Instructions to Consultants**

### A. General Provisions

#### 1. Definitions

- (a) "Affiliate(s)" means an individual or an entity that directly or indirectly controls, is controlled by, or is under common control with the Consultant.
- (b) "Applicable Law" means the laws and any other instruments having the force of law in the Client's country, or in such other country as may be specified in the **Data Sheet**, as they may be issued and in force from time to time.
- (c) "Bank" means the International Bank for Reconstruction and Development (IBRD) or the International Development Association (IDA).
- (d) "Borrower" means the Government, Government agency or other entity that signs the [loan/financing/grant<sup>1</sup>] agreementwith the Bank.
- (e) "Client" means the implementing agencythat signs the Contract for the Services with the selected Consultant.
- (f) "Consultant" means a legally-established professional consulting firm or an entity that may provide or provides the Services to the Client under the Contract.
- (g) "Contract" means a legally binding written agreement signed between the Client and the Consultant and includes all the attached documents listed in its Clause 1 (the General Conditions of Contract (GCC), the Special Conditions of Contract (SCC), and the Appendices).
- (h) "Data Sheet" means an integral part of the Instructions to Consultants (ITC) Section 2 that is used to reflect

<sup>&</sup>lt;sup>1</sup>["loan agreement" term is used for IBRD loans; "financing agreement" is used for IDA credits; and "grant agreement" is used for Recipient-Executed Trust Fundsadministered by IBRD or IDA]

- specific country and assignment conditions to supplement, but not to over-write, the provisions of the ITC.
- (i) "Day" means a calendar day, unless otherwise specified as "Business Day". A Business Day is any day that is an official working day of the Borrower. It excludes the Borrower's official public holidays.
- (j) "Experts" means, collectively, Key Experts, Non-Key Experts, or any other personnel of the Consultant, Sub-consultant or Joint Venture member(s).
- (k) "Government" means the government of the Client's country.
- (l) "in writing" means communicated in written form (e.g. by mail, e-mail, fax, including, if specified in the Data Sheet, distributed or received through the electronic-procurement system used by the Client) with proof of receipt;
- (m) "Joint Venture (JV)" means an association with or without a legal personality distinct from that of its members, of more than one Consultant where one member has the authority to conduct all business for and on behalf of any and all the members of the JV, and where the members of the JV are jointly and severally liable to the Client for the performance of the Contract.
- (n) "Key Expert(s)" means an individual professional whose skills, qualifications, knowledge and experience are critical to the performance of the Services under the Contract and whose CV is taken into account in the technical evaluation of the Consultant's proposal.
- (o) "ITC" (this Section 2 of the RFP) means the Instructions to Consultants that provides the shortlisted Consultants with all information needed to prepare their Proposals.
- (p) "Non-Key Expert(s)" means an individual professional provided by the Consultant or its Subconsultant and who is assigned to perform the Services or any part thereof under the Contract and whose CVs are not evaluated individually.

- (q) "Proposal" means the Technical Proposal and the Financial Proposal of the Consultant.
- (r) "RFP" means the Request for Proposals to be prepared by the Client for the selection of Consultants, based on the SPD - RFP.
- (s) "SPD RFP" means the Standard Procurement Document -Request for Proposals, which must be used by the Client as thebasis for the preparation of the RFP.
- (t) "Services" means the work to be performed by the Consultant pursuant to the Contract.
- (u) "Sub-consultant" means an entity to whom the Consultant intends to subcontract any part of the Services while the Consultant remains responsible to the Client during the whole performance of the Contract.
- (v) "Terms of Reference (TORs)" (this Section 7 of the RFP) means the Terms of Reference that explains the objectives, scope of work, activities, and tasks to be performed, respective responsibilities of the Client and the Consultant, and expected results and deliverables of the assignment.
- (w) "ESHS" means environmental, social (including sexual exploitation and abuse (SEA) and gender based violence (GBV)), health and safety.

#### 2. Introduction

- 2.1 The Client named in the **Data Sheet**intends to select a Consultant from those listed in the Request for Proposals (RFP), in accordance with the method of selection specified in the **Data Sheet**.
- 2.2 The shortlisted Consultants are invited to submit a Technical Proposal and a Financial Proposal, or a Technical Proposal only, as specified in the **Data Sheet**, for consulting services required for the assignment named in the **Data Sheet**. The Proposal will be the basis for negotiating and ultimately signing the Contract with the selected Consultant.
- 2.3 The Consultants should familiarize themselves with the local conditions and take them into account in preparing their Proposals, including attending a pre-proposal conference if one is specified in the **Data Sheet**.

- Attending any such pre-proposal conference is optional and is at the Consultants' expense.
- 2.4 The Client will timely provide, at no cost to the Consultants, the inputs, relevant project data, and reports required for the preparation of the Consultant's Proposal as specified in the **Data Sheet**.

#### 3. Conflict ofInterest

- 3.1 The Consultant is required to provide professional, objective, and impartial advice, at all times holding the Client's interests paramount, strictly avoiding conflicts with other assignments or its own corporate interests, and acting without any consideration for future work.
- 3.2 The Consultant has an obligation to disclose to the Client any situation of actual or potential conflict that impactsits capacity to serve the best interest of its Client. Failure to disclose such situations may lead to the disqualification of the Consultant or the termination of its Contract and/or sanctions by the Bank.
  - 3.2.1 Without limitation on the generality of the foregoing, the Consultant shall not be hired under the circumstances set forth below:

### a. Conflicting Activities

(i) Conflict between consulting activities and procurement of goods, works or non-consulting services:a firm that has been engaged by the Client to provide goods, works, or non-consulting services for a project, or any of its Affiliates, shall be disqualified from providing consulting services resulting from or directly related to those goods, works, or nonconsulting services. Conversely, a firm hired to provide consulting services for the preparation or implementation of a project, or any of its Affiliates, shall be disqualified from subsequently providing goods or works or non-consulting services resulting from or directly related to the consulting services for such preparation or implementation.

### b. Conflicting Assignments

(ii) Conflict among consulting assignments: a Consultant (including its Experts and Sub-consultants) or any of its Affiliates shall not be hired for any assignment that, by its nature, may be in conflict with another assignment of the Consultant for the same or for another Client.

#### c. Conflicting

(iii) Relationship with the Client's staff: a Consultant

### **Relationships**

(including its Experts and Sub-consultants) that has a close business or family relationship with a professional staff of the Borrower (or of the Client, or of implementing agency, or of a recipient of a part of the Bank's financing)who are directly or indirectly involved in any part of (i) the preparation of the Terms of Reference for the assignment, (ii) the selection process for the Contract, or (iii) the supervision of the Contract, may not be awarded a Contract, unless the conflict stemming from this relationship has been resolved in a manner acceptable to the Bank throughout the selection process and the execution of the Contract.

### 4. Unfair Competitive Advantage

4.1 Fairness and transparency in the selection process require that the Consultants or their Affiliates competing for a specific assignment do not derive a competitive advantage from having provided consulting services related to the assignment in question. To that end, the Client shall indicate in the **Data Sheet** and make available to all shortlisted Consultants together with this RFP all information that would in that respect give such Consultant any unfair competitive advantage over competing Consultants.

# 5. Fraud and Corruption

- 5.1 The Bank requires compliance with the Bank's Anti-Corruption Guidelines and its prevailing sanctions policies and procedures as set forth in the WBG's Sanctions Framework, as set forth in Section 6.
- 5.2 In further pursuance of this policy, Consultants shall permit and shall cause their agents (where declared or not), subcontractors, subconsultants, service providers, suppliers, and their personnel, to permit the Bank to inspect all accounts, records and other documents relating to any shortlisting process, Proposal submission, and contract performance (in the case of award), and to have them audited by auditors appointed by the Bank.

### 6. Eligibility

6.1 The Bank permits consultants (individuals and firms, including Joint Ventures and their individual members) fromall countriesto offer consulting services for Bankfinanced projects.

- 6.2 Furthermore, it is the Consultant's responsibility to ensure that itsExperts, joint venture members, Sub-consultants, agents (declared or not), sub-contractors, service providers, suppliers and/or their employees meet the eligibility requirements as established by the Bank in the applicable Procurement Regulations.
- 6.3 As an exception to the foregoingITC 6.1 and ITC 6.2 above:

#### a. Sanctions

6.3.1 A Consultant that has been sanctioned by the Bank, pursuant to the Bank's Anti-Corruption Guidelines and in accordance with its prevailing sanctions policies and procedures as set forth in the WBG's Sanctions Framework as described in Section VI, Fraud and Corruption, paragraph 2.2 d.,shall be ineligible to be shortlisted for, submit proposals for, or be awarded a Bank-financed contract or benefit from a Bank-financed contract, financially or otherwise, during such period of time as the Bank shall have determined. The list of debarred firms and individuals is available at the electronic address specified in the PDS.

#### **b.** Prohibitions

- 6.3.2 Firms and individuals of a country or goods manufactured in a country may be ineligible if so indicated in Section 5 (Eligible Countries) and:
  - (a) as a matter of law or official regulations, the Borrower's country prohibits commercial relations with that country, provided that the Bank is satisfied that such exclusion does not preclude effective competition for the provision of Services required; or
  - (b) by an act of compliance with a decision of the United Nations Security Council taken under Chapter VII of the Charter of the United Nations, the Borrower's Country prohibits any import of goods from that country or any payments to any country, person, or entity in that country.

### c. Restrictions for State-Owned Enterprises

6.3.3 State-owned enterprises or institutions in the Borrower's country may be eligible to compete and be awarded a contract only if they can establish, in a manner acceptable to the Bank, that they: (i) are legally and financially autonomous, (ii) operate under commercial law, and (iii) are not under

supervision of the Client.

### d. Restrictions for Public Employees

- 6.3.4 Government officials and civil servants of the Borrower's country are not eligible to be included as Experts, individuals, or members of a team of Experts in the Consultant's Proposal unless:
  - (i) the services of the government official or civil servant are of a unique and exceptional nature, or their participation is critical to project implementation; and
  - (ii) their hiring would not create a conflict of interest, including any conflict with employment or other laws, regulations, or policies of the Borrower.

### e. Borrower Debarment

6.3.5 A firm that is under a sanction of debarment by the Borrower from being awarded a contract is eligible to participate in this procurement, unless the Bank, at the Borrower's request, is satisfied that the debarment; (a) relates to fraud or corruption, and (b) followed a judicial or administrative proceeding that afforded the firm adequate due process.

### **B.** Preparation of Proposals

### 7. General Considerations

- 7.1 In preparing the Proposal, the Consultant is expected to examine the RFP in detail. Material deficiencies in providing the information requested in the RFP may result in rejection of the Proposal.
- 8. Cost of Preparation of Proposal
- 8.1 The Consultant shall bear all costs associated with the preparation and submission of its Proposal, and the Client shall not be responsible or liable for those costs, regardless of the conduct or outcome of the selection process. The Client is not bound to accept any proposal, and reserves the right to annul the selection process at any time prior to Contract award, without thereby incurring any liability to the Consultant.

### 9. Language

9.1 The Proposal, as well as all correspondence and documents relating to the Proposal exchanged between the Consultant and the Client, shall be written in the language(s) specified in the **Data Sheet**.

## 10. Documents Comprising the

10.1 The Proposal shall comprise the documents and forms

#### **Proposal**

#### listed in the **Data Sheet**.

- 10.2 If specified in the **Data Sheet**, the Consultant shall include a statement of an undertaking of the Consultant to observe, in competing for and executing a contract, the Client country's laws against fraud and corruption (including bribery).
- 10.3 The Consultant shall furnish information on commissions, gratuities, and fees, if any, paid or to be paid to agents or any other party relating to this Proposal and, if awarded, Contract execution, as requested in the Financial Proposal submission form (Section 4).

### 11. Only OneProposal

11.1 The Consultant (including the individual members of any Joint Venture) shall submit only one Proposal, either in its own name or as part of a Joint Venture in another Proposal. If a Consultant, including anyJoint Venture member, submits or participates in more than one proposal, all such proposals shall be disqualified and rejected. This does not, however, precludea Subconsultant, or the Consultant's staff from participating as Key Experts and Non-Key Expertsin more than one Proposal when circumstances justify and if stated in the **Data Sheet**.

### 12. Proposal Validity

- 12.1 **The Data Sheet** indicates the period during which the Consultant's Proposal must remain valid after the Proposal submission deadline.
- 12.2 During this period, the Consultant shall maintain its original Proposal without any change, including the availability of the Key Experts, the proposed rates and the total price.
- 12.3 If it is established that any Key Expert nominated in the Consultant's Proposal was not available at the time of Proposal submission or was included in the Proposal without his/her confirmation, such Proposal shall be disqualified and rejected for further evaluation, and may be subject to sanctions in accordance with ITC 5.

# a. Extension of Validity Period

12.4 The Client will make its best effort to complete the negotiations and award the contract within the proposal's validity period. However, should the need arise, the Client may request, in writing, all Consultants who submitted Proposals prior to the submission deadline to extend the

Proposals' validity.

- 12.5 If the Consultant agrees to extend the validity of its Proposal, it shall be done without any change in the original Proposal and with the confirmation of the availability of the Key Experts, except as provided in ITC 12.7.
- 12.6 The Consultant has the right to refuse to extend the validity of its Proposal in which case such Proposal will not be further evaluated.

### b. Substitution of Key Experts at Validity Extension

- 12.7 If any of the Key Experts become unavailable for the extended validity period, the Consultant shall seek to substitute another Key Expert. The Consultant shall provide a written adequate justification and evidence satisfactory to the Client together with the substitution request. In such case, a substitute Key Expert shall have equal or better qualifications and experience than those of the originally proposed Key Expert. The technical evaluation score, however, will remain to be based on the evaluation of the CV of the original Key Expert.
- 12.8 If the Consultant fails to provide a substitute Key Expert with equal or better qualifications, or if the provided reasons for the replacement or justification are unacceptable to the Client, such Proposal will be rejected with the prior Bank's no objection.

### c. Sub-Contracting

12.9 The Consultant shall not subcontract the whole of the Services.

# 13. Clarification and Amendment of RFP

- 13.1 The Consultant may request a clarification of any part of the RFP during the period indicated in the **Data Sheet** before the Proposals' submission deadline. Any request for clarification must be sent in writing, or by standard electronic means, to the Client's address indicated in the **Data Sheet**. The Client will respond in writing, or by standard electronic means, and will send written copies of the response (including an explanation of the query but without identifying its source) to all shortlisted Consultants. Should the Client deem it necessary to amend the RFP as a result of a clarification, it shall do so following the procedure described below:
  - 13.1.1 At any time before the proposal submissiondeadline, the Client may amend the RFP by issuing an amendment in writing or by

- standard electronic means. The amendment shall be sent to all shortlisted Consultants and will be binding on them. The shortlisted Consultants shall acknowledge receipt of all amendments in writing.
- 13.1.2 If the amendment is substantial, the Client may extend the proposal submission deadline to give the shortlisted Consultants reasonable time to take an amendment into account in their Proposals.
- 13.2 The Consultant may submit a modified Proposal or a modification to any part of it at any time prior to the proposal submission deadline. No modifications to the Technical or Financial Proposal shall be accepted after the deadline.
- 14. Preparation of Proposals Specific Considerations
- 14.1 While preparing the Proposal, the Consultant must give particular attention to the following:
  - 14.1.1 If a shortlisted Consultant considers that it may enhance its expertise for the assignment by associating with other consultants in the form of a Joint Venture or asSub-consultants, it may do so with either (a) non-shortlisted Consultant(s), or (b) shortlisted Consultants if permitted in the **Data Sheet**. In all such cases a shortlisted Consultant must obtain the written approval of the Client prior to the submission of the Proposal. When associating with non-shortlisted firms in the form of a joint venture or a sub-consultancy, the shortlisted Consultant shall be a lead member. If shortlisted Consultants associate with each other, any of them can be a lead member.
  - 14.1.2 The Client mayindicate in the **Data Sheet** the estimated Key Experts' time input (expressed in person-month) or the Client's estimated total cost of the assignment, but not both. This estimate is indicative and the Proposal shall be based on the Consultant's own estimates for the same.
  - 14.1.3 If stated in the **Data Sheet**, the Consultant shall include in its Proposal at least the same time input (in the same unit as indicated in the **Data Sheet**) of Key Experts, failing which the Financial Proposal will be adjusted for the purpose of comparison of proposals and decision for award in accordance with the procedure in the **Data**

#### Sheet.

- 14.1.4 For assignments under the Fixed-Budget selection method, the estimated Key Experts' time input is not disclosed. Total available budget, with an indication whether it is inclusive or exclusive of taxes, is given in the **Data Sheet**, and the Financial Proposal shall not exceed this budget.
- 15. Technical Proposal Format and Content
- 15.1 The Technical Proposal shall be prepared using the Standard Forms provided in Section 3 of the RFP and shall comprise the documents listed in the **Data Sheet.**The Technical Proposal shall not include any financial information. A Technical Proposal containing material financial information shall be declared non-responsive.
  - 15.1.1 Consultant shall not propose alternative Key Experts. Only one CV shall be submitted for each Key Expert position. Failure to comply with this requirement will make the Proposal non-responsive.
- 15.2 Depending on the nature of the assignment, the Consultant is required to submit a Full Technical Proposal (FTP), or a Simplified Technical Proposal (STP) as indicated in the **Data Sheet** and using the Standard Forms provided in Section 3 of the RFP.
- 16. Financial Proposal
- 16.1 The Financial Proposal shall be prepared using the Standard Forms provided in Section 4 of the RFP.It shall list all costs associated with the assignment, including (a) remuneration for Key Experts and Non-Key Experts, (b)reimbursable expenses indicated in the **Data Sheet**.

# a. PriceAdjustment

- 16.2 For assignments with a duration exceeding 18 months, a price adjustment provision for foreign and/or local inflation for remuneration rates applies if so stated in the **Data Sheet**.
- b. Taxes
- 16.3 The Consultant and its Sub-consultants and Experts are responsible for meeting all tax liabilities arising out of the Contract unless stated otherwise in the **Data Sheet**. Information on taxes in the Client's country is provided in the **Data Sheet**.

## c. Currency of Proposal

16.4 The Consultant may express the price for itsServices in the currency or currencies as stated in the **Data Sheet**. If indicated in the **Data Sheet**, the portion of the price representing local cost shall be stated in the national

currency.

# d. Currency of Payment

16.5 Payment under the Contract shall be made in the currency or currencies in which the payment is requested in the Proposal.

### C. Submission, Opening and Evaluation

### 17. Submission, Sealing, and Marking of Proposals

- 17.1 The Consultant shall submit a signed and complete Proposal comprising the documents and forms in accordance with ITC 10 (Documents Comprising Proposal). Consultants shall mark as "CONFIDENTIAL" information in their Proposals which is confidential to their business. This may include proprietary information, trade secrets or commercial or financially sensitive information. The submission can be done by mail or by hand. If specified in the **Data Sheet**, the Consultant has the option of submitting its Proposals electronically.
- 17.2 An authorized representative of the Consultant shall sign the original submission letters in the required format for both the Technical Proposal and, if applicable, the Financial Proposal and shall initial all pages of both. The authorization shall be in the form of a written power of attorney attached to the Technical Proposal.
  - 17.2.1 A Proposal submitted by a Joint Venture shall be signed by all members so as to be legally binding on all members, or by an authorized representative who has a written power of attorney signed by each member's authorized representative.
- 17.3 Anymodifications, revisions, interlineations, erasures, or overwriting shall be valid only if they are signed or initialed by the person signing the Proposal.
- 17.4 The signed Proposal shall be marked "ORIGINAL", and its copies marked "COPY" as appropriate. The number of copies is indicated in the **Data Sheet**. All copies shall be made from the signed original. If there are discrepancies between the original and the copies, the original shall prevail.
- 17.5 The original and all the copies of the Technical Proposal shall be placed inside a sealed envelope clearly marked "Technical Proposal", "[Name of the Assignment]", [reference number], [name and address of the

Consultant], and with a warning "DO NOT OPENUNTIL [INSERT THE DATE AND THE TIME OF THE TECHNICAL PROPOSAL SUBMISSION DEADLINE]."

- 17.6 Similarly, the original Financial Proposal (if required for the applicable selection method) and its copies shall be placed inside of a separate sealed envelope clearly marked "FINANCIAL PROPOSAL" "[Name of the Assignment]", [reference number], [name and address of the Consultant], and with a warning "DO NOT OPEN WITH THE TECHNICAL PROPOSAL."
- 17.7 The sealed envelopes containing the Technical and Financial Proposals shall be placed into one outer envelope and sealed. This outer envelope shall be addressed to the Client and bear the submission address, RFP reference number, the name of the assignment, the Consultant's name and the address, and shall be clearly marked "Do Not Open Before [insert the time and date of the submission deadline indicated in the **Data Sheet**]".
- 17.8 If the envelopes and packages with the Proposal are not sealed and marked as required, the Client will assume no responsibility for the misplacement, loss, or premature opening of the Proposal.
- 17.9 The Proposal or its modifications must be sent to the address indicated in the **Data Sheet** and received by the Client no later than the deadline indicated in the **Data Sheet**, or any extension to this deadline. Any Proposal or its modification received by the Client after the deadline shall be declared late and rejected, and promptly returned unopened.

### 18. Confidentiality

- 18.1 From the time the Proposals are opened to the time the Contract is awarded, the Consultant should not contact the Client on any matter related to its Technical and/or Financial Proposal. Information relating to the evaluation of Proposals and award recommendations shall not be disclosed to the Consultants who submitted the Proposals or to any other party not officially concerned with the process, until the Notification of Intention to Award the Contract. Exceptions to this ITC are where the Client notifies Consultants of the results of the evaluation of the Technical Proposals.
- 18.2 Any attempt by shortlisted Consultants or anyone on behalf of the Consultant to influence improperly the Client

- in the evaluation of the Proposals or Contract award decisions may result in the rejection of its Proposal, and may be subject to the application of prevailing Bank's sanctions procedures.
- 18.3 Notwithstanding the above provisions, from the time of the Proposals' opening to the time of Contract award publication, if a Consultant wishes to contact the Client or the Bank on any matter related to the selection process, it shall do so only in writing.

# 19. Opening of Technical Proposals

- 19.1 The Client's evaluation committee shall conduct the opening of the Technical Proposals in the presence of the shortlisted Consultants' authorized representatives who choose to attend (in person, or online if this option is offered in the **Data Sheet**). The opening date, time and the address are stated in the **Data Sheet**. The envelopes with the Financial Proposal shall remain sealed and shall be securely stored with a reputable public auditor or independent authority until they are opened in accordance with ITC 23.
- 19.2 At the opening of the Technical Proposals the following shall be read out: (i) the name and the country of the Consultant or, in case of a Joint Venture, the name of the Joint Venture, the name of the lead member and the names and the countries of all members; (ii) the presence or absence of a duly sealed envelope with the Financial Proposal; (iii) any modifications to the Proposal submitted prior to proposal submission deadline; and (iv) any other information deemed appropriate or as indicated in the **Data Sheet**.

### 20. ProposalsEvaluat ion

- 20.1 Subject to provision of ITC 15.1, the evaluators of the Technical Proposals shall have no access to the Financial Proposals until the technical evaluation is concluded and the Bank issues its "no objection", if applicable.
- 20.2 The Consultant is not permitted to alter or modify its Proposal in any way after the proposal submission deadline except as permitted under ITC 12.7. While evaluating the Proposals, the Client will conduct the evaluation solely on the basis of the submitted Technical and Financial Proposals.
- 21. Evaluation of Technical Proposals
- 21.1 The Client's evaluation committee shall evaluate the Technical Proposals on the basis of their responsiveness to the Terms of Reference and the RFP, applying the

evaluation criteria, sub-criteria, and point system specified in the **Data Sheet**. Each responsive Proposal will be given a technical score. A Proposal shall be rejected at this stage if it does not respond to important aspects of the RFPor if it fails to achieve the minimum technical score indicated in the Data Sheet.

### 22. Financial **Proposals for QBS**

- 22.1 Following the ranking of the Technical Proposals, when the selection is based on quality only (QBS), the top-ranked Consultant is invited to negotiate the Contract.
- 22.2If Financial Proposals were invited together with the Technical Proposals, only the Financial Proposal of the technically top-ranked Consultant is opened by the Client's evaluation committee. All other Financial Proposals are returned unopened after the Contract negotiations are successfully concluded and the Contract is signed.
- **Financial** Proposals (for QCBS, FBS, and LCS methods)
- **23. Public Opening of** 23.1 After the technical evaluation is completed and the Bank has issued its no objection (if applicable), the Client shall notify those Consultants whose Proposals were considered non-responsive to the RFP and TOR or did not meet the minimum qualifying technical score, advising them the following:
  - (i) their Proposal was not responsive to the RFP and TOR or did not meet the minimum qualifying technical score:
  - (ii) provide information relating to the Consultant's overall technical score, as well as scores obtained for each criterion and sub-criterion:
  - (iii) their Financial Proposals will be returned unopened after completing the selection process and Contract signing; and
  - (iv) notify them of the date, time and location of the public opening of the Financial Proposals and invite them to attend.
  - 23.2 The Client shall simultaneously notify in writing those Consultants whose Proposals were considered responsive to the RFP and TOR, and that have achieved the minimum qualifying technical score, advising them the following:
    - their Proposal was responsive to the RFP and (i) TOR and met the minimum qualifying technical

score;

- (ii) provide information relating to the Consultant's overall technical score, as well as scores obtained for each criterion and sub-criterion:
- (iii) their Financial Proposal will be opened at the public opening of Financial Proposals; and
- (iv) notify them of the date, time and location of the public opening and invite them for the opening of the Financial Proposals.
- 23.3 The opening date should allow the Consultants sufficient time to make arrangements for attending the opening and shall be no less than seven (7) Business Days from the date of notification of the results of the technical evaluation, described in ITC 23.1 and 23.2.
- 23.4 The Consultant's attendance at the opening of the Financial Proposals (in person, or online if such option is indicated in the **Data Sheet**) is optional and is at the Consultant's choice.
- 23.5 The Financial Proposals shall be openedpublicly by the Client's evaluation committee in the presence of the representatives of the Consultants and anyone else who chooses to attend. Any interested party who wishes to attend this public opening should contact the client as indicated in the Data Sheet. Alternatively, a notice of the public opening of Financial Proposals may be published on the Client's website, if available. At the opening, the names of the Consultants, and the overall technical scores, including the break-down by criterion, shall be read aloud. The Financial Proposals will then be inspected to confirm that they have remained sealed and unopened. These Financial Proposals shall be then opened, and the total prices read aloud and recorded. Copies of the record shall be sent to all Consultants who submitted Proposals and to the Bank.

### 24. Correction of Errors

24.1 Activities and items described in the Technical Proposal but not priced in the Financial Proposal, shall be assumed to be included in the prices of other activities or items, and no corrections are made to the Financial Proposal.

### a. Time-Based Contracts

24.1.1 If a Time-Based contract form is included in the RFP, the Client's evaluation committee will (a) correct any computational or arithmetical errors,

and (b) adjust the prices if they fail to reflect all inputs included for the respective activities or items included in the Technical Proposal. In case of discrepancy between (i) a partial amount (subtotal) and the total amount, or (ii) between the amount derived by multiplication of unit price with quantity and the total price, or (iii) between words and figures, the former will prevail. In case of discrepancy between the Technical and Financial Proposals in indicating quantities of input, the Technical Proposal prevails and the Client's evaluation committee shall correct the quantification indicated in the Financial Proposal so as to make it consistent with that indicated in the Technical Proposal, apply the relevant unit price included in the Financial Proposal to the corrected quantity, and correct the total Proposal cost.

### b. Lump-Sum Contracts

24.1.2 If a Lump-Sum contract form is included in the RFP, the Consultant is deemed to have included all prices in the Financial Proposal, so neither arithmetical corrections nor price adjustments shall be made. The total price, net of taxes understood as per ITC 25, specified in the Financial Proposal (Form FIN-1) shall be considered as the offered price. Where there is a discrepancy between the amount in words and the amount figures, the amount in words shall prevail.

#### 25. Taxes

- 25.1 The Client's evaluation of the Consultant's Financial Proposal shall exclude taxes and duties in the Client's country in accordance with the instructions in the **Data Sheet**.
- **26.** Conversion to Single Currency
- 26.1 For the evaluation purposes, prices shall be converted to a single currency using the selling rates of exchange, source and date indicated in the **Data Sheet**.
- 27. Combined
  Quality and Cost
  Evaluation
  - a. Quality and Cost-BasedSelection (QCBS)
- 27.1 In the case of QCBS, the total score is calculated by weighting the technical and financial scores and adding them as per the formula and instructions in the **Data Sheet**. The Consultant with the Most Advantageous Proposal, which is the Proposal that achieves the highest

combined technical and financial scores, will be invited for negotiations.

## b. Fixed-Budget Selection(FBS)

- 27.2 In the case of FBS, those Proposals that exceed the budget indicated in ITC 14.1.4 of the **Data Sheet** shall be rejected.
- 27.3 The Client will select the Consultant with the Most Advantageous Proposal, which is the highest-ranked Technical Proposal that does not exceed the budget indicated in the RFP, and invite such Consultant to negotiate the Contract.

### c. Least-Cost Selection

27.4 In the case of Least-Cost Selection (LCS), the Client will select the Consultant with the Most Advantageous Proposal, which is the Proposal with the lowest evaluated total price among those Proposals that achieved the minimum qualifying technical score, and invite such a Consultant to negotiate the Contract.

### D. Negotiations and Award

### 28. Negotiations

- 28.1 The negotiations will be held at the date and address indicated in the Data Sheet with the Consultant's representative(s) who must have written power of attorney to negotiate and sign a Contract on behalf of the Consultant.
- 28.2 The Client shall prepare minutes of negotiations that are signed by the Client and the Consultant's authorized representative.

### a. Availability of Key Experts

- 28.3 The invited Consultant shall confirm the availability of all Key Experts included in the Proposal as a pre-requisite to the negotiations, or, if applicable, a replacement in accordance with ITC 12. Failure to confirm the Key Experts' availability may result in the rejection of the Consultant's Proposal and the Client proceeding to negotiate the Contract with the next-ranked Consultant.
- 28.4 Notwithstanding the above, the substitution of Key Experts at the negotiations may be considered if due solely to circumstances outside the reasonable control of and not foreseeable by the Consultant, including but not limited to death or medical incapacity. In such case, the Consultant shall offer a substitute Key Expert within the period of time specified in the letter of invitation to negotiate the Contract, who shall have equivalent or better qualifications and

experience than the original candidate.

# b. TechnicalNegotiations

28.5 The negotiations include discussions of the Terms of Reference (TORs), the proposed methodology, the Client's inputs, the special conditions of the Contract, and finalizingthe "Description of Services" part of the Contract. These discussions shall not substantially alter the original scope of services under the TOR or the terms of the contract, lest the quality of the final product, its price, or the relevance of the initial evaluation be affected.

### c. Financial Negotiations

- 28.6 The negotiations include the clarification of the Consultant's tax liability in the Client's country and how it should be reflected in the Contract.
- 28.7 If the selection method included cost as a factor in the evaluation, the total price stated in the Financial Proposal for a Lump-Sum contract shall not be negotiated.
- 28.8 In the case of a Time-Based contract, unit rates negotiations shall not take place, except when the offered Key Experts and Non-Key Experts' remuneration rates are much higher than the typically charged rates by consultants in similar contracts. In such case, the Client may ask for clarifications and, if the fees are very high, ask to change the rates after consultation with the Bank. The format for (i) providing information on remuneration rates in the case of Quality Based Selection; and (ii) clarifying remuneration rates' structure under this Clause, is provided in Appendix A to the Financial Form FIN-3: Financial Negotiations Breakdown of Remuneration Rates.

# 29. Conclusion of Negotiations

- 29.1 The negotiations are concluded with a review of the finalized draft Contract, which then shall be initialed by the Client and the Consultant's authorized representative.
- 29.2 If the negotiations fail, the Client shall inform the Consultant in writing of all pending issues and disagreements and provide a final opportunity to the Consultant to respond. If disagreement persists, the Client shall terminate the negotiations informing the Consultant of the reasons for doing so. After having obtained the Bank's noobjection, the Client will invite the next-ranked Consultant to negotiate a Contract. Once the Client commences negotiations with the next-ranked Consultant, the Client shall not reopen the earlier negotiations.

#### 30. Standstill Period

30.1 The Contract shall not be awarded earlier than the expiry of

the Standstill Period. The Standstill Period shall be ten (10) Business Days unless extended in accordance with ITC33. The Standstill Period commences the day after the date the Client has transmitted to each Consultant (that has not already been notified that it has been unsuccessful) the Notification of Intention to Award the Contract. Where only one Proposal is submitted, or if this contract is in response to an emergency situation recognized by the Bank, the Standstill Period shall not apply.

# 31. Notification of Intention to Award

- 31.1 The Clientshall send to each Consultant (that has not already been notified that it has been unsuccessful) the Notification of Intention to Award the Contract to the successful Consultant. The Notification of Intention to Award shall contain, at a minimum, the following information:
  - (a) the name and address of the Consultant with whom the client successfully negotiated a contract;
  - (b) the contract price of the successful Proposal;
  - (c) the names of all Consultants included in the short list, indicating those that submitted Proposals;
  - (d) where the selection method requires, the price offered by each Consultant as read out and as evaluated;
  - (e) the overall technical scores and scores assigned for each criterion and sub-criterion to each Consultant;
  - (f) the final combined scores and the final ranking of the Consultants;
  - (g) a statement of the reason(s) why the recipient's Proposal was unsuccessful, unless the combined score in (f) above already reveals the reason;
  - (h) the expiry date of the Standstill Period; and
  - (i) instructions on how to request a debriefing and/or submit a complaint during the Standstill Period.

### **32. Notification of** 32.1 **Award**

32.1 Upon expiry of the Standstill Period, specified in ITC 30.1 or any extension thereof, andupon satisfactorily addressing any complaint that has been filed within the Standstill Period, the Client shall, send a notification of award to the successful Consultant, confirming the Client's intention to award the Contract to the successful Consultant and requesting the successful Consultant to sign and return the draft negotiated Contract within eight (8) Business

Days from the date of receipt of such notification. If specified in the **Data Sheet**, the client shall simultaneously request the successful Consultant to submit, within eight (8) Business Days, the Beneficial Ownership Disclosure Form.

### **Contract Award Notice**

Within ten (10) Business Days from the date of notification of award such request, the Client shall publish the Contract Award Notice which shall contain, at a minimum, the following information:

- (a) name and address of the Client;
- (b) name and reference number of the contract being awarded, and the selection method used;
- (c) names of the consultants that submitted proposals, and their proposal prices as read out at financial proposal opening, and as evaluated;
- (d) names of all Consultants whose Proposals were rejected or were not evaluated, with the reasons therefor;
- (e) the name of the successful consultant, the final total contract price, the contract duration and a summary of its scope; and.
- (f) successful Consultant's Beneficial Ownership Disclosure Form, if specified in Data Sheet ITC 32.1.
- 32.2 The Contract Award Notice shall be published on the Client's website with free access if available, or in at least one newspaper of national circulation in the Client's Country, or in the official gazette. The Client shall also publish the contract award notice in UNDB online

### 33. Debriefing by the Client

- 33.1 On receipt of the Client's Notification of Intention to Award referred to in ITC31.1, an unsuccessful Consultant has three (3) Business Days to make a written request to the Client for a debriefing. The Client shall provide a debriefing to all unsuccessful Consultants whose request is received within this deadline.
- 33.2 Where a request for debriefing is received within the deadline, the Client shall provide a debriefing within five (5) Business Days, unless the Client decides, for justifiable reasons, to provide the debriefing outside this timeframe. In that case, the standstill period shall automatically be

extended until five (5) Business Days after such debriefing is provided. If more than one debriefing is so delayed, the standstill period shall not end earlier than five (5) Business Days after the last debriefing takes place. The Client shall promptly inform, by the quickest means available, all Consultants of the extended standstill period

- 33.3 Where a request for debriefing is received by the Client later than the three (3)-Business Day deadline, the Client should provide the debriefing as soon as practicable, and normally no later than fifteen (15) Business Days from the date of publication of Public Notice of Award of contract. Requests for debriefing received outside the three (3)-day deadline shall not lead to extension of the standstill period.
- 33.4 Debriefings of unsuccessful Consultants may be done in writing or verbally. The Consultants shall bear their own costs of attending such a debriefing meeting
- 34. Signing of Contract
- 34.1 The Contract shall be signed prior to the expiration of the Proposal Validity Periodand promptly after expiry of the Standstill Period, specified in ITC 30.1 or any extension thereof, and upon satisfactorily addressing any complaint that has been filed within the Standstill Period.
- 34.2 The Consultant is expected to commence the assignment on the date and at the location specified in the **Data Sheet**.
- 35. Procurement Related Complaint
- 35.1 The procedures for making a Procurement-related Complaint are as specified in the **Data Sheet**.

### **Section 2. Instructions to Consultants**

### E. Data Sheet

| ITC<br>Reference | A. General                                                                                                                                                 |  |  |
|------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|
| 1 (b)            | India                                                                                                                                                      |  |  |
| 1 (I)            | Deleted                                                                                                                                                    |  |  |
| 2.1              | Name of the Client: Assam Inland Water Transport Development<br>Society                                                                                    |  |  |
|                  | Method of selection: Quality & Cost Based Selection (QCBS) as per                                                                                          |  |  |
|                  | the Procurement Regulations (available on www.worldbank.org)                                                                                               |  |  |
| 2.2              | Financial Proposal to be submitted together with Technical Proposal:                                                                                       |  |  |
|                  | Yes                                                                                                                                                        |  |  |
|                  | The name of the assignment is: Consultancy Services for verification of Disbursement Linked Indicators (DLIs) by Independent Verification Agency for AIWTP |  |  |
| 2.3              | A pre-proposal conference will be held: Yes                                                                                                                |  |  |
|                  | Date of pre-proposal conference: 10 <sup>th</sup> October, 2019                                                                                            |  |  |
|                  | Time: 1400 Hours                                                                                                                                           |  |  |
|                  | Address: Additional State Project Director, Assam Inland Water Transport Development Society, G. S. Road, Near Ulubari, Flyover, Guwahati-781007           |  |  |
|                  | Telephone: +91 361 2462677 Facsimile: NA                                                                                                                   |  |  |
|                  | E-mail: dir.iwtds-as@gov.in                                                                                                                                |  |  |
|                  | Contact person/conference coordinator: Procurement & Contract<br>Management Specialist                                                                     |  |  |
| 2.4              | The Client will provide the following inputs, project data, reports, etc. to facilitate the preparation of the Proposals:                                  |  |  |
|                  | Section 7 : Terms of Reference                                                                                                                             |  |  |

| 4.1                                                                               | Not Applicable                                                                                                                                                 |                                                                                                                                                                                                                                                                                                                                                                             |  |
|-----------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|
| 6.3.1                                                                             | A list of debarred firms and individuals is available at the Bank's external website: <a href="https://www.worldbank.org/debarr">www.worldbank.org/debarr</a>  |                                                                                                                                                                                                                                                                                                                                                                             |  |
|                                                                                   | B. Prep                                                                                                                                                        | aration of Proposals                                                                                                                                                                                                                                                                                                                                                        |  |
| 9.1                                                                               | This RFP has been issued in the English language.  Proposals shall be submitted in Englishlanguage.  All correspondence exchange shall be in English language. |                                                                                                                                                                                                                                                                                                                                                                             |  |
| 10.1 The Proposal shall comprise the following:  For FULL TECHNICAL PROPOSAL (FTP |                                                                                                                                                                | NICAL PROPOSAL (FTP):                                                                                                                                                                                                                                                                                                                                                       |  |
|                                                                                   |                                                                                                                                                                | elope with the Technical Proposal:                                                                                                                                                                                                                                                                                                                                          |  |
|                                                                                   | (1)                                                                                                                                                            | Power of Attorney to sign the Proposal TECH-1                                                                                                                                                                                                                                                                                                                               |  |
|                                                                                   | (2)                                                                                                                                                            | TECH-1                                                                                                                                                                                                                                                                                                                                                                      |  |
|                                                                                   | (4)                                                                                                                                                            | TECH-3                                                                                                                                                                                                                                                                                                                                                                      |  |
|                                                                                   | (5)                                                                                                                                                            | TECH-4                                                                                                                                                                                                                                                                                                                                                                      |  |
|                                                                                   | (6)                                                                                                                                                            | TECH-5                                                                                                                                                                                                                                                                                                                                                                      |  |
|                                                                                   | (7)                                                                                                                                                            | TECH-6                                                                                                                                                                                                                                                                                                                                                                      |  |
|                                                                                   | Consultant's Ko<br>good Environm<br>the Consultant<br>implemented. T                                                                                           | TECH-7 Code of Conduct (ESHS) [The all submit the Code of Conduct that will apply to the early Experts and Non-Key Experts, to ensure compliance with ental, Social, Health and Safety (ESHS) practice. In addition, shall submit an outline of how this Code of Conduct will be the successful Consultant shall be required to implement the Conduct upon contract award.] |  |
|                                                                                   | AND                                                                                                                                                            |                                                                                                                                                                                                                                                                                                                                                                             |  |
|                                                                                   | 2 <sup>nd</sup> Inner Enve                                                                                                                                     | elope with the Financial Proposal (if applicable):                                                                                                                                                                                                                                                                                                                          |  |
|                                                                                   | (1) FIN-1                                                                                                                                                      |                                                                                                                                                                                                                                                                                                                                                                             |  |
|                                                                                   | (2) FIN-2                                                                                                                                                      |                                                                                                                                                                                                                                                                                                                                                                             |  |
|                                                                                   | (3) FIN-3                                                                                                                                                      |                                                                                                                                                                                                                                                                                                                                                                             |  |
|                                                                                   | (4) FIN-4                                                                                                                                                      |                                                                                                                                                                                                                                                                                                                                                                             |  |

|                                             | (5) Statement of Undertaking (if required under Data Sheet 10.2 below)                                                                                                                                                                                                                                                    |
|---------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 10.2                                        | Statement of Undertaking is required Yes                                                                                                                                                                                                                                                                                  |
| 11.1                                        | Participation of Sub-consultants, Key Experts and Non-Key Experts in more than one Proposal is permissible Yes                                                                                                                                                                                                            |
| 12.1                                        | <b>Proposals must remain validfor</b> 120 days after the proposal submission deadline.                                                                                                                                                                                                                                    |
| 13.1                                        | Clarifications may be requested no later than 15 days prior to the submission deadline.  The contact information for requesting clarifications is: Additional State Project Director, Assam Inland Water Transport Development Society, Near Ulubari, Flyover, Guwahati-781007  Facsimile: NA E-mail: dir.iwtds-as@gov.in |
| 14.1.1                                      | Shortlisted Consultants may associate with  (a) non-shortlisted consultant(s): No  Or  (b) other shortlisted Consultants:No                                                                                                                                                                                               |
| 14.1.2 (do not use for Fixed Budget method) | Estimated input of Key Experts' time-input: 25 person-months                                                                                                                                                                                                                                                              |
| 14.1.3 for time-based contracts only        | Not applicable                                                                                                                                                                                                                                                                                                            |

| 14.1.4 and 27.2                   | Not Applicable                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
|-----------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| use for Fixed<br>Budget<br>method |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| 15.2                              | The format of the Technical Proposal to be submitted is:  FTP.  Submission of the Technical Proposal in a wrong format may lead to the Proposal being deemed non-responsive to the RFP requirements.                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| 16.1                              | <ol> <li>a per diem allowance, including hotel, for experts for every day of absence from the home office for the purposes of the Services;</li> <li>cost of travel by the most appropriate means of transport and the most direct practicable route;</li> <li>cost of office accommodation, including overheads and back-stop support;</li> <li>communications costs;</li> <li>cost of purchase or rent or freight of any equipment required to be provided by the Consultants;</li> <li>cost of reports production (including printing) and delivering to the Client;</li> <li>other allowances where applicable and provisional or fixed sums (if any)]</li> </ol> |
| 16.2                              | A price adjustment provision applies to remuneration rates: No                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| 16.3                              | Information on the Consultant's tax obligations in the Client's country can be found www.incometaxindia.gov.in, www.finmin.nic.in, www.gst.gov.in, gstcouncil.gov.in                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| 16.4                              | The Financial Proposal shall be stated in the following currencies:  Consultant has to express the price for their Services in Indian Rupee.  The Financial Proposal should state local costs in the Client's country                                                                                                                                                                                                                                                                                                                                                                                                                                                 |

|          | currency (local currency):N/A                                                                                                                                                                         |  |  |  |  |  |  |  |
|----------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|--|--|--|--|--|
|          | C. Submission, Opening and Evaluation                                                                                                                                                                 |  |  |  |  |  |  |  |
| 17.1     | The Consultants shall not have the option of submitting their Proposals electronically.                                                                                                               |  |  |  |  |  |  |  |
| 17.4     | The Consultant must submit:                                                                                                                                                                           |  |  |  |  |  |  |  |
|          | (a) <b>Technical Proposal:</b> one (1) original and 1 (one)copy;                                                                                                                                      |  |  |  |  |  |  |  |
|          | (b) Financial Proposal: one (1) original.                                                                                                                                                             |  |  |  |  |  |  |  |
| 17.7 and | The Proposals must be submitted no later than:                                                                                                                                                        |  |  |  |  |  |  |  |
| 17.9     | Date:21 <sup>st</sup> October 2019                                                                                                                                                                    |  |  |  |  |  |  |  |
|          | Time: 14:00 hours IST                                                                                                                                                                                 |  |  |  |  |  |  |  |
|          | The Proposal submission address is:                                                                                                                                                                   |  |  |  |  |  |  |  |
|          | Additional State Project Director, Assam Inland Water Transport<br>Development Society, 3 <sup>rd</sup> Floor, Directorate of Inland Water Transport, Near<br>Ulubari Flyover, Guwahati-781007        |  |  |  |  |  |  |  |
| 19.1     | An online option of the opening of the Technical Proposals is offered:                                                                                                                                |  |  |  |  |  |  |  |
|          | The opening shall take place at:                                                                                                                                                                      |  |  |  |  |  |  |  |
|          | Additional State Project Director, Assam Inland Water Transport<br>Development Society, 3 <sup>rd</sup> Floor, Directorate of Inland Water Transport, Near<br>Ulubari Flyover, Guwahati-781007, India |  |  |  |  |  |  |  |
|          | <b>Date</b> : Same as the submission deadline indicated in 17.7.                                                                                                                                      |  |  |  |  |  |  |  |
|          | Time:16:30 hours IST                                                                                                                                                                                  |  |  |  |  |  |  |  |
| 19.2     | In addition, the following information will be read aloud at the opening of the Technical Proposals:N/A                                                                                               |  |  |  |  |  |  |  |

#### 21.1

### Part A:

(for FTP)

- a. The firm should be in business for at least last five years ending on 31.09.2019 (Registration certificate, Copies of PAN, TAN and GST registration).
- b. The firm should have an annual average turnover of INR 20 Million or above in the last three financial years i.e. 2015-16, 2016-17, 2017-18 (Statutory Audit report to be attached).

#### Part B:

The firms those qualify **Part A** will be considered for evaluation as per below mentioned criteria, sub-criteria and point system.

Criteria, sub-criteria, and point system for the evaluation of the Full Technical Proposals:

|   | EVALUATION CRITERIA                                                                                                                                   | Points |
|---|-------------------------------------------------------------------------------------------------------------------------------------------------------|--------|
| I | Specific Experience Of The Consultant (As A Firm) Relevant To The Assignment                                                                          | 10     |
|   | [For maximum marks – i) 1 similar assignment - 2 marks for each assignment upto maximum of 3 (Three) similar assignments executed in the last 5 years |        |
|   | ii) 1 similar assignment in infrastructure sector - 2marks for each assignment upto maximum of 2 (Two) infrastructure projects in the last 5 years]   |        |
|   | Total Points ( Criteria I )                                                                                                                           | 10     |

| II | Adequacy and quality of the proposed           | Points |
|----|------------------------------------------------|--------|
|    | methodology, and work plan in responding to    |        |
|    | the Terms of Reference (TORs):                 |        |
|    | {Notes to Consultant: the Client will assess   |        |
|    | whether the proposed methodology is clear,     |        |
|    | responds to the TORs, work plan is realistic   |        |
|    | and implementable; overall team composition    |        |
|    | is balanced and has an appropriate skills mix; |        |
|    | and the work plan has right input of Experts}  |        |
|    | Evaluation Sub Criteria                        |        |
| A  | Technical Approach and Methodology             | 10     |
| В  | Work Plan                                      | 10     |
| C  | Organisation & Staffing                        | 10     |

|           |                                                          | Total Points ( Criteria II )                                                      | 30                      |  |  |  |  |  |  |
|-----------|----------------------------------------------------------|-----------------------------------------------------------------------------------|-------------------------|--|--|--|--|--|--|
|           |                                                          |                                                                                   |                         |  |  |  |  |  |  |
|           | III                                                      | Key Experts' qualifications and                                                   | Points                  |  |  |  |  |  |  |
|           |                                                          | competence for the Assignment:                                                    |                         |  |  |  |  |  |  |
|           |                                                          | {Notes to Consultant: each position number                                        |                         |  |  |  |  |  |  |
|           |                                                          | corresponds to the same for the Key Experts in Form TECH-6 to be prepared by the  |                         |  |  |  |  |  |  |
|           |                                                          | Consultant                                                                        |                         |  |  |  |  |  |  |
|           |                                                          | Consultant                                                                        |                         |  |  |  |  |  |  |
|           |                                                          | KEY EXPERTS                                                                       | Marks                   |  |  |  |  |  |  |
|           |                                                          | Team Leader cum Organisational                                                    | 20                      |  |  |  |  |  |  |
|           | A                                                        | Restructuring Expert                                                              | 20                      |  |  |  |  |  |  |
|           | В                                                        | Monitoring & Evaluation Expert                                                    | 15                      |  |  |  |  |  |  |
|           | C                                                        | Terminal Development Monitoring Expert                                            | 15                      |  |  |  |  |  |  |
|           | D                                                        | VesselExpert                                                                      | 10                      |  |  |  |  |  |  |
|           |                                                          | Total Points ( Criteria III )                                                     | 60                      |  |  |  |  |  |  |
|           |                                                          | umber of points to be assigned to each of the                                     |                         |  |  |  |  |  |  |
|           | detern                                                   | nined considering the following three su                                          | b-criteria and relevant |  |  |  |  |  |  |
|           | percer                                                   | ntage weights:                                                                    |                         |  |  |  |  |  |  |
|           |                                                          | Sub-Criteria & Percentage Weights for Ke                                          | y Weightage             |  |  |  |  |  |  |
|           |                                                          | Experts                                                                           | y                       |  |  |  |  |  |  |
|           |                                                          | 1 General and additional higher qualifications                                    | 10%                     |  |  |  |  |  |  |
|           |                                                          | (education, training, certifications etc.) as                                     |                         |  |  |  |  |  |  |
|           |                                                          | specified for each key expert position in TOR                                     |                         |  |  |  |  |  |  |
|           |                                                          | 2 Adequacy for the Assignment (relevant                                           | 80%                     |  |  |  |  |  |  |
|           |                                                          | experience in the sector/similar assignments)                                     |                         |  |  |  |  |  |  |
|           |                                                          | specified for each key expert position in TOR                                     |                         |  |  |  |  |  |  |
|           |                                                          | Relevant experience in the region (working le                                     |                         |  |  |  |  |  |  |
|           |                                                          | fluency in local language(s)/knowledge of loc                                     | cal                     |  |  |  |  |  |  |
|           |                                                          | culture, administrative system, and state government) for each key expert in TOR. |                         |  |  |  |  |  |  |
|           |                                                          | government) for each key expert in TOR.                                           |                         |  |  |  |  |  |  |
|           |                                                          |                                                                                   |                         |  |  |  |  |  |  |
|           | Total                                                    | points for the five criteria:                                                     | 100                     |  |  |  |  |  |  |
|           | The minimum technical score (St) required to pass is: 75 |                                                                                   |                         |  |  |  |  |  |  |
| 21.1      | Not Applicable                                           |                                                                                   |                         |  |  |  |  |  |  |
| [for STP] |                                                          |                                                                                   |                         |  |  |  |  |  |  |
|           |                                                          | Public Opening of Financial Pro                                                   | posals                  |  |  |  |  |  |  |
| 23.4      | An on                                                    | line option of the opening of the Financial P                                     | Proposals is offered:   |  |  |  |  |  |  |

|                    | No.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|--------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 23.5               | Following the completion of the evaluation of the Technical Proposals, the Client will notify all Consultants of the location, date and time of the public opening of Financial Proposals.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
|                    | Any interested party who wishes to attend this public opening should contact Procurement and Contract Management Specialist, AIWTDS and request to be notified of the location, date and time of the public opening of Financial Proposals. The request should be made before the deadline for submission of Proposals, stated above.                                                                                                                                                                                                                                                                                                                                       |
|                    | Alternatively, a notice of the public opening of Financial Proposals may be published on the Client's website, if available.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| (24.1,a)<br>24.1.1 | Not Applicable                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| 25.1               | For the purpose of the evaluation, the Client will exclude: (a) all local identifiable indirect taxes such as GST, or similar taxes levied on the contract's invoices; and (b) all additional local indirect tax on the remuneration of services rendered by non-resident experts in the Client's country. If a Contract is awarded, at Contract negotiations, all such taxes will be discussed, finalized (using the itemized list as a guidance but not limiting to it) and added to the Contract amount as a separate line, also indicating which taxes shall be paid by the Consultant and which taxes are withheld and paid by the Client on behalf of the Consultant. |
| 26.1               | Refer 16.4                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| 27.1<br>(QCBS      | The lowest evaluated Financial Proposal (Fm) is given the maximum financial score (Sf) of 100.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| only)              | The formula for determining the financial scores (Sf) of all other Proposals is calculated as following:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
|                    | Sf = 100  x Fm/ F, in which "Sf" is the financial score, "Fm" is the lowest price, and "F" the price of the proposal under consideration.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|                    | The weights given to the Technical (T) and Financial (P) Proposals are:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
|                    | T = 80, and                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|                    | $\mathbf{P} = 20$                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |

|      | Proposals are ranked according to their combined technical (St) and financial (Sf) scores using the weights ( $T = the weight given to the Technical Proposal; P = the weight given to the Financial Proposal; T + P = 1) as following: S = St \times T\% + Sf \times P\%.$                                                                            |
|------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|      | D. Negotiations and Award                                                                                                                                                                                                                                                                                                                              |
| 28.1 | Expected date and address for contract negotiations:  Date: 30 <sup>th</sup> October, 2019  Address: Additional State Project Director, Assam Inland Water Transport Development Society, 3 <sup>rd</sup> Floor, Directorate of Inland Water Transport, Near Ulubari, Flyover, Guwahati-781007                                                         |
| 30   | Standstill Period is NOT APPLICABLE in this RFP.                                                                                                                                                                                                                                                                                                       |
| 32.1 | The successful Consultant shall notsubmit the Beneficial Ownership Disclosure Form.                                                                                                                                                                                                                                                                    |
| 34.2 | Expected date for the commencement of the Services:  Date:15 days from the date of signing of agreementat: Guwahati, Assam, India                                                                                                                                                                                                                      |
| 35.1 | The procedures for making a Procurement-related Complaint are detailed in the "Procurement Regulations for IPF Borrowers (Annex III)." If a Consultant wishes to make a Procurement-related Complaint, the Consultant shallsubmit its complaint following these procedures, In Writing (by the quickest means available, such as by email or fax), to: |
|      | For the attention: Shri Dhrubajyoti Das, ACS                                                                                                                                                                                                                                                                                                           |
|      | Title/position: Additional State Project Director                                                                                                                                                                                                                                                                                                      |
|      | Client: Assam Inland Water Transport Development Society                                                                                                                                                                                                                                                                                               |
|      | Email address: dir.iwtds-as@gov.in                                                                                                                                                                                                                                                                                                                     |
|      | In summary, a Procurement-related Complaint may challenge any of the following:                                                                                                                                                                                                                                                                        |
|      | 1. the terms of this Request for Proposal;                                                                                                                                                                                                                                                                                                             |
|      | 2. the Client's decision to exclude a Consultant from the procurement process prior to the award of contract; and                                                                                                                                                                                                                                      |

3. the Client's decision to award the contract.

### **Section 3. Technical Proposal – Standard Forms**

{Notes to Consultant shown in brackets { }throughout Section 3 provide guidance to the Consultant to prepare the Technical Proposal; they should not appear on the Proposals to be submitted.}

### **CHECKLIST OF REQUIRED FORMS**

| Requir<br>FTP o   |             | FORM                 | DESCRIPTION                                                                                                                                                                                                                                          | Page Limit |
|-------------------|-------------|----------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------|
| FTP               | STP         |                      |                                                                                                                                                                                                                                                      |            |
| ✓                 | ✓           | TECH-1               | Technical Proposal Submission Form.                                                                                                                                                                                                                  |            |
| √<br>appli        | If<br>cable | TECH-1<br>Attachment | If the Proposal is submitted by a joint venture, attach a letter of intent or a copy of an existing agreement.                                                                                                                                       |            |
| <b>√</b><br>appli | If<br>cable | Power of<br>Attorney | No pre-set format/form. In the case of a Joint Venture, several are required: a power of attorney for the authorized representative of each JV member, and a power of attorney for the representative of the lead member to represent all JV members |            |
| ✓ TECH-           |             | TECH-2               | Consultant's Organization and Experience.                                                                                                                                                                                                            |            |
| ✓                 |             | TECH-2A              | A. Consultant's Organization                                                                                                                                                                                                                         |            |
| ✓                 |             | TECH-2B              | B. Consultant's Experience                                                                                                                                                                                                                           |            |
| <b>✓</b>          |             | TECH-3               | Comments or Suggestions on the Terms of<br>Reference and on Counterpart Staff and Facilities<br>to be provided by the Client.                                                                                                                        |            |
| ✓                 |             | TECH-3A              | A. On the Terms of Reference                                                                                                                                                                                                                         |            |
| ✓                 |             | TECH-3B              | B. On the Counterpart Staff and Facilities                                                                                                                                                                                                           |            |
| ✓ ✓ TECH-4        |             | TECH-4               | Description of the Approach, Methodology, and<br>Work Plan for Performing the Assignment                                                                                                                                                             |            |
| ✓                 | ✓           | TECH-5               | Work Schedule and Planning for Deliverables                                                                                                                                                                                                          |            |
| ✓                 | ✓           | TECH-6               | Team Composition, Key Experts Inputs, and attached Curriculum Vitae (CV)                                                                                                                                                                             |            |
| ✓                 | ✓           | TECH-7               | Code of Conduct (ESHS)                                                                                                                                                                                                                               |            |

All pages of the original Technical and Financial Proposal shall be initialed by the same authorized representative of the Consultant who signs the Proposal.

#### FORM TECH-1

#### TECHNICAL PROPOSAL SUBMISSION FORM

{Location, Date}

To: [Name and address of Client]

#### Dear Sirs:

We, the undersigned, offer to provide the consulting services for [Insert title of assignment] in accordance with your Request for Proposals(RFP) dated [Insert Date] and our Proposal. [Select appropriate wording depending on the selection method stated in the RFP: "We are hereby submitting our Proposal, which includes this Technical Proposal and a FinancialProposal sealed in a separate envelope" or, if only a Technical Proposal is invited "We hereby are submitting our Proposal, which includes this Technical Proposal only in a sealed envelope."].

{If the Consultant is a joint venture, insert the following: We are submitting our Proposal a joint venture with: {Insert a list with full name and the legal address of each member, and indicate the lead member}. We have attached a copy {insert: "of our letter of intent to form a joint venture" or, if a JV is already formed, "of the JV agreement"} signed by every participating member, which details the likely legal structure of and the confirmation of joint and severable liability of the members of the said joint venture.

#### {OR

If the Consultant's Proposal includes Sub-consultants, insert the following: We are submitting our Proposal with the following firms as Sub-consultants: {Insert a list with full name and address of each Sub-consultant.}

#### We hereby declare that:

- (a) All the information and statements made in this Proposal are true and we accept that any misinterpretation or misrepresentation contained in this Proposal may lead to our disqualification by the Client and/or may be sanctioned by the Bank.
- (b) Our Proposal shall be valid and remain binding upon us for the period of time specified in the Data Sheet, ITC 12.1.
- (c) We have no conflict of interest in accordance with ITC 3.

- (d) We meet the eligibility requirements as stated in ITC 6, and we confirm our understanding of our obligation to abide by the Bank's policy in regard to Fraud and Corruption as per ITC 5.
- (e) We, along with any of our sub-consultants, subcontractors, suppliers, or service providers for any part of the contract, are not subject to, and not controlled by any entity or individual that is subject to, a temporary suspension or a debarment imposed by the World Bank Group or a debarment imposed by the World Bank Group in accordance with the Agreement for Mutual Enforcement of Debarment Decisions between the World Bank and other development banks. Further, we are not ineligible under the Client's country laws or official regulations or pursuant to a decision of the United Nations Security Council;
- (f) In competing for (and, if the award is made to us, in executing) the Contract, we undertake to observe the laws against fraud and corruption, including bribery, in force in the country of the Client.
- (g) Except as stated in the Data Sheet, ITC 12.7, we undertake to negotiate a Contract on the basis of the proposed Key Experts. We accept that the substitution of Key Experts for reasons other than those stated in ITC 12 and ITC 28.4 may lead to the termination of Contract negotiations.
- (h) Our Proposal is binding upon us and subject to any modifications resulting from the Contract negotiations.

We undertake, if our Proposal is accepted and the Contract is signed, to initiate the Services related to the assignment no later than the date indicated in ITC 34.2 of the Data Sheet.

We understand that the Client is not bound to accept any Proposal that the Client receives.

{For a joint venture, either all members shall sign or only the lead member, in which case the power of attorney to sign on behalf of all members shall be attached}

### FORM TECH-2(FOR FULL TECHNICAL PROPOSAL ONLY)

### CONSULTANT'S ORGANIZATION AND EXPERIENCE

Form TECH-2: a brief description of the Consultant's organization and an outline of the recent experience of the Consultant that is most relevant to the assignment. In the case of a joint venture, information on similar assignments shall be provided for each partner. For each assignment, the outline should indicate the names of the Consultant's Key Experts and Subconsultants who participated, the duration of the assignment, the contract amount (total and, if it was done in a form of a joint venture or a sub-consultancy, the amount paid to the Consultant), and the Consultant's role/involvement.

### A - Consultant's Organization

- 1. Provide here a brief description of the background and organization of your company, and in case of ajoint venture of each member for this assignment.
- 2. Include organizational chart, a list of Board of Directors, and beneficial ownership. [If required underData Sheet ITC32.1, the successful Consultant shall provide additional information on beneficial ownership, using the Beneficial Ownership Disclosure Form.]

### **B** - Consultant's Experience

- 1. List only previous similar assignments successfully completed in the last /...../years.
- 2. List only those assignments for which the Consultant was legally contracted by the Client as a company or was one of the joint venture members. Assignments completed by the Consultant's individual experts working privately or through other consulting firms cannot be claimed as the relevant experience of the Consultant, or that of the Consultant's partners or sub-consultants, but can be claimed by the Experts themselves in their CVs. The Consultant should be prepared to substantiate the claimed experience by presenting copies of relevant documents and references if so requested by the Client.

| Duration                         | Assignment name/& brief description of main deliverables/outputs                    | Name of Client<br>& Country of<br>Assignment | Approx. Contract value (in US\$ equivalent)/ Amount paid to your firm | Role on the<br>Assignment          |
|----------------------------------|-------------------------------------------------------------------------------------|----------------------------------------------|-----------------------------------------------------------------------|------------------------------------|
| {e.g.,<br>Jan.2009–<br>Apr.2010} | {e.g., "Improvement quality of": designed master plan for rationalization of; }     | {e.g., Ministry of, country}                 | {e.g., US\$1<br>mill/US\$0.5 mill}                                    | {e.g., Lead partner in a JV A&B&C} |
| {e.g., Jan-<br>May<br>2008}      | {e.g., "Support to subnational government": drafted secondary level regulations on} | {e.g., municipality of, country}             | {e.g., US\$0.2<br>mil/US\$0.2 mil}                                    | {e.g., sole<br>Consultant}         |

### FORM TECH-3 (FOR FULL TECHNICAL PROPOSAL)

# COMMENTS AND SUGGESTIONS ON THE TERMS OF REFERENCE, COUNTERPART STAFF, AND FACILITIES TO BE PROVIDED BY THE CLIENT

Form TECH-3: comments and suggestions on the Terms of Reference that could improve the quality/effectiveness of the assignment; and on requirements for counterpart staff and facilities, which are provided by the Client, including: administrative support, office space, local transportation, equipment, data, etc.

#### A - On the Terms of Reference

{improvements to the Terms of Reference, if any}

### **B - On Counterpart Staff and Facilities**

{comments on counterpart staff and facilities to be provided by the Client. For example, administrative support, office space, local transportation, equipment, data, background reports, etc., if any}

### FORM TECH-4 (FOR FULL TECHNICAL PROPOSAL ONLY)

# DESCRIPTION OF APPROACH, METHODOLOGY, AND WORK PLAN IN RESPONDING TO THE TERMS OF REFERENCE

Form TECH-4: a description of the approach, methodology and work plan for performing the assignment, including a detailed description of the proposed methodology and staffing for training, if the Terms of Reference specify training as a specific component of the assignment.

{Suggested structure of your Technical Proposal (in FTP format):

- a) Technical Approach and Methodology
- b) Work Plan
- c) Organization and Staffing}
- a) <u>Technical Approach and Methodology.</u> {Please explain your understanding of the objectives of the assignment as outlined in the Terms of Reference (TORs), the technical approach, and the methodology you would adopt for implementing the tasks [Note to Client: add the following for supervision of civil works contracts: including the Environmental, Social (including sexual exploitation and abuse (SEA) and gender based violence (GBV)), Health and Safety (ESHS) aspects] to deliver the expected output(s), and the degree of detail of such output. <u>Please do not repeat/copy the TORs in here.</u>}
- b) <u>Work Plan.</u> {Please outline the plan for the implementation of the main activities/tasks of the assignment, their content and duration, phasing and interrelations, milestones (including interim approvals by the Client), and tentative delivery dates of the reports. The proposed work plan should be consistent with the technical approach and methodology, showing your understanding of the TOR and ability to translate them into a feasible working plan. A list of the final documents (including reports) to be delivered as final output(s) should be included here. The work plan should be consistent with the Work Schedule Form.}
- c) <u>Organization and Staffing.</u> {Please describe the structure and composition of your team, including the list of the Key Experts, Non-Key Experts and relevant technical and administrative support staff.}

### FORM TECH-4 (FOR SIMPLIFIED TECHNICAL PROPOSAL ONLY)

# DESCRIPTION OF APPROACH, METHODOLOGY, AND WORK PLAN FOR PERFORMING THE ASSIGNMENT

Form TECH-4: a description of the approach, methodology, and work plan for performing the assignment, including a detailed description of the proposed methodology and staffing for training, if the Terms of Reference specify training as a specific component of the assignment.

{Suggested structure of your Technical Proposal}

- Technical Approach, Methodology, and Organization of the Consultant's team. {Please explain your understanding of the objectives of the assignment as outlined in the Terms of Reference (TOR), the technical approach, and the methodology you would adopt for implementing the tasks [Note to Client: add the following for supervision of civil works contracts: including the Environmental, Social(including sexual exploitation and abuse (SEA) and gender based violence (GBV)), Health and Safety (ESHS) aspects] to deliver the expected output(s); the degree of detail of such output; and describe the structure and composition of your team. Please do not repeat/copy the TORs in here.}
- Work Plan and Staffing. {Please outline the plan for the implementation of the main activities/tasks of the assignment, their content and duration, phasing and interrelations, milestones (including interim approvals by the Client), and tentative delivery dates of the reports. The proposed work plan should be consistent with the technical approach and methodology, showing understanding of the TOR and ability to translate them into a feasible working plan and work schedule showing the assigned tasks for each expert. A list of the final documents (including reports) to be delivered as final output(s) should be included here. The work plan should be consistent with the Work Schedule Form.}

### c) Comments (on the TOR and on counterpart staff and facilities)

{Your suggestions should be concise and to the point, and incorporated in your Proposal. Please also include comments, if any, on counterpart staff and facilities to be provided by the Client. For example, administrative support, office space, local transportation, equipment, data, background reports, etc.}

### FORM TECH-5(FOR FTP AND STP)

### WORK SCHEDULE AND PLANNING FOR DELIVERABLES

| N°  | Deliverables <sup>1</sup> (D)                                                | Months |   |   |   |   |   |   |   |   |      |   |       |
|-----|------------------------------------------------------------------------------|--------|---|---|---|---|---|---|---|---|------|---|-------|
| .,  | Deliverables (D)                                                             |        | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | •••• | n | TOTAL |
| D-1 | {e.g., Deliverable #1: Report A                                              |        |   |   |   |   |   |   |   |   |      |   |       |
|     | 1) data collection 2) drafting 3) inception report 4) incorporating comments |        |   |   |   |   |   |   |   |   |      |   |       |
|     |                                                                              |        |   |   |   |   |   |   |   |   |      |   |       |
|     |                                                                              |        |   |   |   |   |   |   |   |   |      |   |       |
|     |                                                                              |        |   |   |   |   |   |   |   |   |      |   |       |
|     | 5) delivery of final report to Client}                                       |        |   |   |   |   |   |   |   |   |      |   |       |
|     |                                                                              |        |   |   |   |   |   |   |   |   |      |   |       |
| D-2 | {e.g., Deliverable #2:}                                                      |        |   |   |   |   |   |   |   |   |      |   |       |
|     |                                                                              |        |   |   |   |   |   |   |   |   |      |   |       |
|     |                                                                              |        |   |   |   |   |   |   |   |   |      |   |       |
|     |                                                                              |        |   |   |   |   |   |   |   |   |      |   |       |
|     |                                                                              |        |   |   |   |   |   |   |   |   |      |   |       |

<sup>1</sup> List the deliverables with the breakdown for activities required to produce them and other benchmarks such as the Client's approvals. For phased assignments, indicate the activities, delivery of reports, and benchmarks separately for each phase.

- 2 Duration of activities shall be indicated in a form of a bar chart.
- 3. Include a legend, if necessary, to help read the chart.

### FORM TECH-6(FOR FTP AND STP)

### TEAM COMPOSITION, ASSIGNMENT, AND KEY EXPERTS' INPUTS

| N°    | Name              | Expert's | Total time-input (in Months) |           |       |          |          |          |                   |      |       |       |
|-------|-------------------|----------|------------------------------|-----------|-------|----------|----------|----------|-------------------|------|-------|-------|
|       |                   | Position |                              | D-1       | D-2   | D-3      |          | D        |                   | Home | Field | Total |
| KEY I | EXPERTS           | <u> </u> | L                            | L L       | •     | <u> </u> | <u>.</u> | •        |                   |      | L     |       |
| K-1   | {e.g., Mr. Abbbb} | [Team    | [Home]                       | [2 month] | [1.0] | [1.0]    |          |          |                   |      |       |       |
| N 1   |                   | Leader]  | [Field]                      | [0.5 m]   | [2.5] | [0]      |          |          |                   |      |       |       |
| K-2   |                   |          |                              |           |       |          |          |          |                   |      |       |       |
| K-3   |                   |          |                              |           |       |          |          |          |                   |      |       |       |
|       |                   |          |                              |           |       |          |          |          | H                 |      |       |       |
|       |                   |          |                              |           |       |          |          |          |                   |      |       |       |
| n     |                   |          |                              |           |       |          |          |          |                   |      |       |       |
|       | 1                 | L        |                              | <u>l</u>  |       | 1 1      |          | Subtotal | 1 1               |      |       |       |
| NON   | -KEY EXPERTS      |          |                              |           |       |          |          | 1        |                   | •    |       |       |
| N-1   |                   |          | [Home]                       |           |       |          |          |          |                   |      |       |       |
| 14-1  |                   |          | [Field]                      |           |       |          |          |          |                   |      |       |       |
| N-2   |                   |          |                              |           |       |          |          |          |                   |      |       |       |
|       |                   |          |                              |           |       |          |          |          |                   |      |       |       |
|       |                   |          |                              |           |       |          |          |          | $\bot \downarrow$ |      |       |       |
| n     |                   |          |                              |           |       |          |          |          | ++                |      |       |       |
|       | I                 | L        | 1                            | <u> </u>  |       | 1 1      | l        | Subtotal | 1_1_              |      |       |       |
|       |                   |          |                              |           |       |          |          | Total    |                   |      |       |       |

<sup>1</sup> For Key Experts, the input should be indicated individually for the same positions as required under the Data Sheet ITC21.1.

- 2 Months are counted from the start of the assignment/mobilization.
- "Home" means work in the office in the expert's country of residence. "Field" work means work carried out in the Client's country or any other country outside the expert's country of residence.

Full time input Part time input

# FORM TECH-6 (CONTINUED)

### **CURRICULUM VITAE (CV)**

| Position Title and No.           | {e.g., K-1, TEAM LEADER} |
|----------------------------------|--------------------------|
| Name of Expert:                  | {Insert full name}       |
| Date of Birth:                   | {day/month/year}         |
| Country of Citizenship/Residence |                          |

| <b>Education:</b> {List conege/university or other specialized education, giving names of |
|-------------------------------------------------------------------------------------------|
| educational institutions, dates attended, degree(s)/diploma(s) obtained}                  |
|                                                                                           |

**Employment record relevant to the assignment:** {Starting with present position, list in reverse order. Please provide dates, name of employing organization, titles of positions held, types of activities performed and location of the assignment, and contact information of previous clients and employing organization(s) who can be contacted for references. Past employment that is not relevant to the assignment does not need to be included.}

| Period                   | Employing organization and your title/position. Contact information for references | Country | Summary of activities performed relevant to the Assignment |
|--------------------------|------------------------------------------------------------------------------------|---------|------------------------------------------------------------|
| [e.g., May 2005-present] | [e.g., Ministry of, advisor/consultant to                                          |         |                                                            |
|                          | For references: Tel/e-mail; Mr. Hbbbbb, deputy minister]                           |         |                                                            |
|                          |                                                                                    |         |                                                            |
|                          |                                                                                    |         |                                                            |

| Membership in Professional Associations and Publications:        |
|------------------------------------------------------------------|
| Language Skills (indicate only languages in which you can work): |
|                                                                  |

### **Adequacy for the Assignment:**

| Detailed Tasks Assigned on Consultant's Team of Experts:                         | Reference to Prior Work/Assignments that<br>Best Illustrates Capability to Handle the<br>Assigned Tasks |
|----------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------|
| {List all deliverables/tasks as in TECH- 5 in which the Expert will be involved) |                                                                                                         |
|                                                                                  |                                                                                                         |
|                                                                                  |                                                                                                         |

| Expert's contact information: (e-mail, phone, phone | <b>Expert's contact information:</b> | (e-mail | phone |
|-----------------------------------------------------|--------------------------------------|---------|-------|
|-----------------------------------------------------|--------------------------------------|---------|-------|

#### **Certification:**

I, the undersigned, certify that to the best of my knowledge and belief, this CV correctly describes myself, my qualifications, and my experience, and I am available, as and when necessary, to undertake the assignment in case of an award. I understand that any misstatement or misrepresentation described herein may lead to my disqualification or dismissal by the Client, and/or sanctions by the Bank.

|                                                                                             |           | {day/month/year} |
|---------------------------------------------------------------------------------------------|-----------|------------------|
| Name of Expert                                                                              | Signature | Date             |
|                                                                                             |           | {day/month/year} |
| Name of authorized<br>Representative of the Consultant<br>(the same who signs the Proposal) | Signature | Date             |

### FORM TECH-7 (FOR FULL TECHNICAL PROPOSAL ONLY)

[Note to Client: include this requirement for supervision of civil works contracts.]

### Code of Conduct Environmental, Social, Health and Safety (ESHS)

The Consultant shall submit the Code of Conduct that will apply to the Consultant's Key Experts and Non-Key Experts, to ensure compliance with good Environmental, Social, Health and Safety (ESHS) practice as may be more fully described in the Term of Reference **described in Section 7** 

The Consultant shall submit an outline of how the Code of Conduct will be implemented.

### FORM TECH-7(FOR SIMPLIFIED TECHNICAL PROPOSAL ONLY)

[Note to Client: include this requirement for supervision of civil works contracts.]

### Code of Conduct Environmental, Social, Health and Safety (ESHS)

The Consultant shall submit the Code of Conduct that will apply to the Consultant's Key Experts and Non-Key Experts, to ensure compliance with good Environmental, Social, Health and Safety (ESHS) practice as may be more fully described in **the Terms of Reference described in Section 7.** 

Reimbursable expenses

FIN-4

### **Section 4. Financial Proposal - Standard Forms**

{*Notes to Consultant*shown in brackets { } provide guidance to the Consultant to prepare the Financial Proposals; they should not appear on the Financial Proposals to be submitted.}

Financial Proposal Standard Forms shall be used for the preparation of the Financial Proposal according to the instructions provided in Section 2.

FIN-1 Financial Proposal Submission Form
 FIN-2 Summary of Costs
 FIN-3 Breakdown of Remuneration, including Appendix A "Financial Negotiations - Breakdown of Remuneration Rates" in the case of QBS method

# FORM FIN-1 FINANCIAL PROPOSAL SUBMISSION FORM

{Location, Date} To: [Name and address of Client] Dear Sirs: We, the undersigned, offer to provide the consulting services for [Insert title of assignment] in accordance with your Request for Proposal dated [Insert Date] and our Technical Proposal. Our attached Financial Proposal is for the amount of {Indicate the corresponding to the amount(s) currency(ies) { Insert amount(s) in words and figures }, [Insert "including" or "excluding"] of all indirect local taxes in accordance with ITC 25.1 in the Data Sheet. The estimated amount of local indirect taxes is {Insert currency} {Insert amount in words and figures} which shall be confirmed or adjusted, if needed, during negotiations. {Please note that all amounts shall be the same as in Form FIN-2}. Our Financial Proposal shall be valid and remain binding upon us, subject to the modifications resulting from Contract negotiations, for the period of time specified in the Data Sheet, ITC 12.1. Commissions and gratuities paid or to be paid by us to an agent or any third party relating to preparation or submission of this Proposal and Contract execution, paid if we are awarded the Contract, are listed below: Purpose of Commission Name and Address Amount and of Agents Currency or Gratuity {If no payments are made or promised, add the following statement: "No commissions or gratuities have been or are to be paid by us to agents or any third party relating to this Proposal and Contract execution." We understand you are not bound to accept any Proposal you receive. We remain, Yours sincerely,

Signature (of Consultant's authorized representative) {In full and initials}:

Full name: {insert full name of authorized representative}
Title: {insert title/position of authorized representative}

Name of Consultant (company's name or JV's name):

Capacity: {insert the person's capacity to sign for the Consultant}

Address: {insert the authorized representative's address}

Phone/fax: {insert the authorized representative's phone and fax number, if

applicable}

Email: {insert the authorized representative's email address}\_\_\_\_\_

{For a joint venture, either all members shall sign or only the lead member/consultant, in which case the power of attorney to sign on behalf of all members shall be attached}

### FORM FIN-2 SUMMARY OF COSTS

|                 |                                                    |                                  | C                                                                                                                                   | ost                                          |                                                                            |  |  |  |  |  |
|-----------------|----------------------------------------------------|----------------------------------|-------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------|----------------------------------------------------------------------------|--|--|--|--|--|
|                 | lta                                                |                                  | {Consultant must state the proposed Costs in accordance with ITC <b>16.4 of the Data Sheet</b> ; delete columns which are not used} |                                              |                                                                            |  |  |  |  |  |
| ltem            |                                                    | {Insert Foreign<br>Currency # 1} | {Insert Foreign<br>Currency # 2, if<br>used}                                                                                        | {Insert Foreign<br>Currency # 3, if<br>used} | {Insert<br>Local Currency, if<br>used and/or required (16.4<br>Data Sheet} |  |  |  |  |  |
| Cost of the Fin | nancial Proposal                                   |                                  |                                                                                                                                     |                                              |                                                                            |  |  |  |  |  |
|                 | Including:                                         |                                  |                                                                                                                                     |                                              |                                                                            |  |  |  |  |  |
|                 | (1) Remuneration                                   |                                  |                                                                                                                                     |                                              |                                                                            |  |  |  |  |  |
|                 | (2)Reimbursables                                   |                                  |                                                                                                                                     |                                              |                                                                            |  |  |  |  |  |
|                 | the Financial Proposal:  the amount in Form FIN-1} |                                  |                                                                                                                                     |                                              |                                                                            |  |  |  |  |  |
| Indirect Local  | Tax Estimates – to be discussed an                 | d finalized at the neg           | otiations if the Contra                                                                                                             | ct is awarded                                |                                                                            |  |  |  |  |  |
| (i) {in         | nsert type of tax e.g., VAT or sales x}            |                                  |                                                                                                                                     |                                              |                                                                            |  |  |  |  |  |
|                 | .g., income tax on non-resident sperts}            |                                  |                                                                                                                                     |                                              |                                                                            |  |  |  |  |  |
| (iii) {in       | nsert type of tax}                                 |                                  |                                                                                                                                     |                                              |                                                                            |  |  |  |  |  |
| Total Estimate  | for Indirect Local Tax:                            |                                  |                                                                                                                                     |                                              |                                                                            |  |  |  |  |  |

Footnote: Payments will be made in the currency(ies) expressed above (Reference to ITC 16.4).

### FORM FIN-3 BREAKDOWN OF REMUNERATION

When used for Lump-Sum contract assignment, information to be provided in this Form shall only be used to demonstrate the basis for the calculation of the Contract's ceiling amount; to calculate applicable taxes at contract negotiations; and, if needed, to establish payments to the Consultant for possible additional services requested by the Client. This Form shall not be used as a basis for payments under Lump-Sum contracts

| No. | Name            | Position (as<br>in TECH-6) | Person-month<br>Remuneration<br>Rate | Time Input in<br>Person/Month<br>(from TECH-6) | {Currency<br># 1- as in<br>FIN-2} | {Currency #<br>2- as in FIN-<br>2} | {Currency# 3-<br>as in FIN-2} | {Local<br>Currency- a:<br>in FIN-2} |
|-----|-----------------|----------------------------|--------------------------------------|------------------------------------------------|-----------------------------------|------------------------------------|-------------------------------|-------------------------------------|
|     | Key Experts     |                            |                                      |                                                |                                   |                                    |                               |                                     |
| (-1 | _               |                            | [Home]                               |                                                |                                   |                                    |                               |                                     |
| (-2 |                 |                            | [Field]                              |                                                |                                   |                                    |                               |                                     |
| 2   |                 |                            |                                      |                                                |                                   |                                    |                               |                                     |
|     |                 |                            |                                      |                                                |                                   |                                    |                               |                                     |
|     |                 |                            |                                      |                                                |                                   |                                    |                               |                                     |
|     |                 |                            |                                      |                                                |                                   |                                    |                               |                                     |
|     | Non-Key Experts |                            |                                      |                                                |                                   |                                    |                               |                                     |
| I-1 | · ·             |                            | [Home]                               |                                                |                                   |                                    |                               |                                     |
| I-2 |                 |                            | [Field]                              |                                                |                                   |                                    |                               |                                     |
|     |                 |                            |                                      |                                                |                                   |                                    |                               |                                     |
|     |                 |                            |                                      |                                                |                                   |                                    |                               |                                     |

### **Appendix A. Financial Negotiations - Breakdown of Remuneration Rates**

#### 1. Review of Remuneration Rates

- 1.1. The remuneration rates are made up of salary or a base fee, social costs, overheads, profit, and any premium or allowance that may be paid for assignments away from headquarters or a home office. An attached Sample Form can be used to provide a breakdown of rates.
- 1.2.If the RFP requests submission of a technical proposal only, the Sample Form is used by the selected Consultant to prepare for the negotiations of the Contract. If the RFP requests submission of the financial proposal, the Sample Form shall be completed and attached to the Financial Form-3. Agreed (at the negotiations) breakdown sheets shall form part of the negotiated Contract and included in its Appendix D or C.
- 1.3.At the negotiations the firm shall be prepared to disclose its audited financial statements for the last three years, to substantiate its rates, and accept that its proposed rates and other financial matters are subject to scrutiny. The Client is charged with the custody of government funds and is expected to exercise prudence in the expenditure of these funds.

#### 1.4.Rate details are discussed below:

- (i) <u>Salary</u> is the gross regular cash salary or fee paid to the individual in the firm's home office. It shall not contain any premium for work away from headquarters or bonus (except where these are included by law or government regulations).
- (ii) <u>Bonuses</u> are normally paid out of profits. To avoid double counting, any bonuses shall not normally be included in the "Salary" and should be shown separately. Where the Consultant's accounting system is such that the percentages of social costs and overheads are based on total revenue, including bonuses, those percentages shall be adjusted downward accordingly. Where national policy requires that 13 months' pay be given for 12 months' work, the profit element need not be adjusted downward. Any discussions on bonuses shall be supported by audited documentation, which shall be treated as confidential.
- (iii) <u>Social Charges</u> are the costs of non-monetary benefits and may include, inter alia, social security (including pension, medical, and life insurance costs) and the cost of a paid sick and/or annual leave. In this regard, a paid leave during public holidays or an annual leave taken during an assignment if no Expert's replacement has been provided is not considered social charges.
- (iv) <u>Cost of Leave</u>. The principles of calculating the cost of total days leave per annum as a percentage of basic salary is normally calculated as follows:

Leave cost as percentage of salary = 
$$\frac{\text{total days leave x } 100}{[365 - \text{w} - \text{ph} - \text{v} - \text{s}]}$$
  
Where w = weekends, ph = public holidays, v = vacation, and s = sick leave.

Please note that leave can be considered as a social cost only if the Client is not charged for the leave taken.

- (v) Overheads are the Consultant's business costs that are not directly related to the execution of the assignment and shall not be reimbursed as separate items under the Contract. Typical items are home office costs (non-billable time, time of senior Consultant's staff monitoring the project, rent of headquarters' office, support staff, research, staff training, marketing, etc.), the cost of Consultant's personnel not currently employed on revenue-earning projects, taxes on business activities, and business promotion costs. During negotiations, audited financial statements, certified as correct by an independent auditor and supporting the last three years' overheads, shall be available for discussion, together with detailed lists of items making up the overheads and the percentage by which each relates to basic salary. The Client does not accept an add-on margin for social charges, overhead expenses, etc. for Experts who are not permanent employees of the Consultant. In such case, the Consultant shall be entitled only to administrative costs and a fee on the monthly payments charged for sub-contracted Experts.
- (vi) <u>Profit</u>is normally based on the sum of the Salary, Social costs, and Overheads. If any bonuses paid on a regular basis are listed, a corresponding reduction shall be made in the profit amount. Profit shall not be allowed on travel or any other reimbursable expenses.
- (vii) Away from Home Office Allowance or Premium or Subsistence Allowances. Some Consultants pay allowances to Experts working away from headquarters or outside of the home office. Such allowances are calculated as a percentage of salary (or a fee) and shall not draw overheads or profit. Sometimes, by law, such allowances may draw social costs. In this case, the amount of this social cost shall still be shown under social costs, with the net allowance shown separately.

UNDP standard rates for the particular country may be used as reference to determine subsistence allowances.

### Sample Form

| Consultant:<br>Assignment:                                          | Country:<br>Date:                                                                                                                                                             |
|---------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Consultant's Repr                                                   | esentations Regarding Costs and Charges                                                                                                                                       |
| We hereby confirm that:                                             |                                                                                                                                                                               |
| and reflect the current rates of the                                | the attached table are taken from the firm's payroll records<br>Experts listed which have not been raised other than within<br>by as applied to all the Consultant's Experts; |
| (b) attached are true copies of th                                  | e latest pay slips of the Experts listed;                                                                                                                                     |
| (c) the away- from-home office agreed to pay for this assignment to | allowances indicated below are those that the Consultant has the Experts listed;                                                                                              |
|                                                                     | ched table for social charges and overhead are based on the<br>the latest three years as represented by the firm's financial                                                  |
| (e) said factors for overhead and profit-sharing.                   | social charges do not include any bonuses or other means of                                                                                                                   |
| [Name of Consultant]                                                |                                                                                                                                                                               |
| Signature of Authorized Representat                                 | ive Date                                                                                                                                                                      |
| Name:                                                               |                                                                                                                                                                               |
| Title:                                                              |                                                                                                                                                                               |

# **Consultant's Representations Regarding Costs and Charges**(Model Form I)

(Expressed in {insert name of currency\*})

| Perso    | onnel    | 1                                                              | 2                              | 3             | 4        | 5                   | 6                                     | 7                                                    | 8                                                                 |
|----------|----------|----------------------------------------------------------------|--------------------------------|---------------|----------|---------------------|---------------------------------------|------------------------------------------------------|-------------------------------------------------------------------|
| Name     | Position | Basic<br>Remuneration<br>Rate per<br>Working<br>Month/Day/Year | Social<br>Charges <sup>1</sup> | Overhead<br>1 | Subtotal | Profit <sup>2</sup> | Away from<br>Home Office<br>Allowance | Proposed Fixed<br>Rate per Working<br>Month/Day/Hour | Proposed Fixed<br>Rate per Working<br>Month/Day/Hour <sup>1</sup> |
| Home     | Office   |                                                                |                                |               |          |                     |                                       |                                                      |                                                                   |
|          |          |                                                                |                                |               |          |                     |                                       |                                                      |                                                                   |
|          |          |                                                                |                                |               |          |                     |                                       |                                                      |                                                                   |
|          |          |                                                                |                                |               |          |                     |                                       |                                                      |                                                                   |
|          |          |                                                                |                                |               |          |                     |                                       |                                                      |                                                                   |
| Client's | Country  |                                                                |                                |               |          |                     |                                       |                                                      |                                                                   |
|          |          |                                                                |                                |               |          |                     |                                       |                                                      |                                                                   |
|          |          |                                                                |                                |               |          |                     |                                       |                                                      |                                                                   |
|          |          |                                                                |                                |               |          |                     |                                       |                                                      |                                                                   |
|          |          |                                                                |                                |               |          |                     |                                       |                                                      |                                                                   |

<sup>\*</sup> If more than one currency is used, use additional table(s), one for each currency

<sup>1.</sup> Expressed as percentage of 1

<sup>2.</sup> Expressed as percentage of 4

### FORM FIN-4 BREAKDOWN OF REIMBURSABLE EXPENSES

When used for Lump-Sum contract assignment, information to be provided in this Form shall only be used to demonstrate the basis for calculation of the Contract ceiling amount, to calculate applicable taxes at contract negotiations and, if needed, to establish payments to the Consultant for possible additional services requested by the Client. This form shall not be used as a basis for payments under Lump-Sum contracts

| B. Re | B. Reimbursable Expenses                                                |          |           |          |                                |                                |                               |                                     |  |
|-------|-------------------------------------------------------------------------|----------|-----------|----------|--------------------------------|--------------------------------|-------------------------------|-------------------------------------|--|
| N°    | Type of Reimbursable<br>Expenses                                        | Unit     | Unit Cost | Quantity | {Currency # 1-<br>as in FIN-2} | {Currency # 2-<br>as in FIN-2} | {Currency# 3-<br>as in FIN-2} | {Local<br>Currency- as in<br>FIN-2} |  |
|       | {e.g., Per diem allowances**}                                           | {Day}    |           |          |                                |                                |                               |                                     |  |
|       | {e.g., International flights}                                           | {Ticket} |           |          |                                |                                |                               |                                     |  |
|       | {e.g., In/out airport transportation}                                   | {Trip}   |           |          |                                |                                |                               |                                     |  |
|       | {e.g., Communication costs<br>between Insert place and Insert<br>place} |          |           |          |                                |                                |                               |                                     |  |
|       | { e.g., reproduction of reports}                                        |          |           |          |                                |                                |                               |                                     |  |
|       | {e.g., Office rent}                                                     |          |           |          |                                |                                |                               |                                     |  |
|       |                                                                         |          |           |          |                                |                                |                               |                                     |  |
|       | {Training of the Client's personnel – if required in TOR}               |          |           |          |                                |                                |                               |                                     |  |
|       | Total Costs                                                             |          |           |          |                                |                                |                               |                                     |  |

### Legend:

<sup>&</sup>quot;Per diem allowance" is paid for each night the expert is required by the Contract to be away from his/her usual place of residence. Client can set up a ceiling.

## **Section 5. Eligible Countries**

| , , , , , , , , , , , , , , , , , , , | ollowing countries are excluded from this selection:     |
|---------------------------------------|----------------------------------------------------------|
| Under the ITC 6.3.2 (a):              | [list country/countriesfollowing approval by the "none"] |
| Under the ITC 6.3.2 (b):              | [list country/countries or indicate "none"]              |

## Section 6. Fraud and Corruption

#### (This Section 6, Fraud and Corruption shall not be modified)

#### 1. Purpose

1.1 The Bank's Anti-Corruption Guidelines and this annex apply with respect to procurement under Bank Investment Project Financing operations.

## 2. Requirements

2.1 The Bank requires that Borrowers (including beneficiaries of Bank financing); bidders (applicants/proposers), consultants, contractors and suppliers; any sub-contractors, sub-consultants, service providers or suppliers; any agents (whether declared or not); and any of their personnel, observe the highest standard of ethics during the procurement process, selection and contract execution of Bank-financed contracts, and refrain from Fraud and Corruption.

#### 2.2 To this end, the Bank:

- a. Defines, for the purposes of this provision, the terms set forth below as follows:
  - i. "corrupt practice" is the offering, giving, receiving, or soliciting, directly or indirectly, of anything of value to influence improperly the actions of another party;
  - ii. "fraudulent practice" is any act or omission, including misrepresentation, that knowingly or recklessly misleads, or attempts to mislead, a party to obtain financial or other benefit or to avoid an obligation;
  - iii. "collusive practice" is an arrangement between two or more parties designed to achieve an improper purpose, including to influence improperly the actions of another party;
  - iv. "coercive practice" is impairing or harming, or threatening to impair or harm, directly or indirectly, any party or the property of the party to influence improperly the actions of a party;
  - v. "obstructive practice" is:
    - (a) deliberately destroying, falsifying, altering, or concealing of evidence material to the investigation or making false statements to investigators in order to materially impede a Bank investigation into allegations of a corrupt, fraudulent, coercive, or collusive practice; and/or threatening, harassing, or intimidating any party to prevent it from disclosing its knowledge of matters relevant to the investigation or from pursuing the investigation; or

- (b) acts intended to materially impede the exercise of the Bank's inspection and audit rights provided for under paragraph 2.2 e. below.
- b. Rejects a proposal for award if the Bank determines that the firm or individual recommended for award, any of its personnel, or its agents, or its sub-consultants, sub-contractors, service providers, suppliers and/ or their employees, has, directly or indirectly, engaged in corrupt, fraudulent, collusive, coercive, or obstructive practices in competing for the contract in question;
- c. In addition to the legal remedies set out in the relevant Legal Agreement, may take other appropriate actions, including declaring misprocurement, if the Bank determines at any time that representatives of the Borrower or of a recipient of any part of the proceeds of the loan engaged in corrupt, fraudulent, collusive, coercive, or obstructive practices during the procurement process, selection and/or execution of the contract in question, without the Borrower having taken timely and appropriate action satisfactory to the Bank to address such practices when they occur, including by failing to inform the Bank in a timely manner at the time they knew of the practices;
- d. Pursuant to the Bank's Anti- Corruption Guidelines and in accordance with the Bank's prevailing sanctions policies and procedures, may sanction a firm or individual, either indefinitely or for a stated period of time, including by publicly declaring such firm or individual ineligible (i) to be awarded or otherwise benefit from a Bank-financed contract, financially or in any other manner; (ii) to be a nominated sub-contractor, consultant, manufacturer or supplier, or service provider of an otherwise eligible firm being awarded a Bank-financed contract; and (iii) to receive the proceeds of any loan made by the Bank or otherwise to participate further in the preparation or implementation of any Bank-financed project;
- e. Requires that a clause be included in bidding/request for proposals documents and in contracts financed by a Bank loan, requiring (i) bidders (applicants/proposers),, consultants, contractors, and suppliers, and their sub-contractors, sub-consultants, service providers, suppliers, agents personnel, permit the Bank to inspect<sup>3</sup> all accounts, records and other documents relating to the procurement process, selection and/or contract execution, and to have them audited by auditors appointed by the Bank.

For the avoidance of doubt, a sanctioned party's ineligibility to be awarded a contract shall include, without limitation, (i) applying for pre-qualification, expressing interest in a consultancy, and bidding, either directly or as a nominated subcontractor, nominated consultant, nominated manufacturer or supplier, or nominated service provider, in respect of such contract, and (ii) entering into an addendum or amendment introducing a material modification to any existing contract.

A nominated sub-contractor, nominated consultant, nominated manufacturer or supplier, or nominated service provider (different names are used depending on the particular bidding document) is one which has been: (i) included by the bidder in its pre-qualification application or bid because it brings specific and critical experience and know-how that allow the bidder to meet the qualification requirements for the particular bid; or (ii) appointed by the Borrower.

Inspections in this context usually are investigative (i.e., forensic) in nature. They involve fact-finding activities undertaken by the Bank or persons appointed by the Bank to address specific matters related to investigations/audits, such as evaluating the veracity of an allegation of possible Fraud and Corruption, through the appropriate mechanisms. Such activity includes but is not limited to: accessing and examining a firm's or individual's financial records and information, and making copies thereof as relevant; accessing and examining any other documents, data and information (whether in hard copy or electronic format) deemed relevant for the investigation/audit, and making copies thereof as relevant; interviewing staff and other relevant individuals; performing physical inspections and site visits; and obtaining third party verification of information.

## Section 7. Terms of Reference

### 1. Introduction

- 1.1. The Government of Assam plans to transform the quality of inland water transport services and integrate high quality passenger and vehicle ferry services into Assam's wider transport network.
- 1.2. The Government of Assam (GoA) has received funding from the World Bank to support the Assam Inland Water Transport Project (AIWTP). The project has led to the establishment of an Assam Inland Water Transport Development Society (AIWTDS), under the existing Directorate of Inland Water TransportAssam, to implement the project.
- 1.3. The AIWTDS intends to apply part of the proceeds for consultancy services for Independent verification of results under the Project.
- 1.4. The Project Development Objective (PDO) is
  - 1.4.1. To improve passenger ferry infrastructure and services in Assam
  - 1.4.2. To improve the institutional capacity and framework
- 1.5. Part of the financing under the project is designed to use a Results Based Disbursement systemin which disbursements are linked to achievement of a set of pre-agreed Disbursement Linked Indicators (or DLIs). As of now, the project has planned 15(fifteen) DLIs comprising of few stages. However, in due course, the number of DLI and stages within the DLI may marginally change. The project has a DLI matrix, which defines the annual targets for the Disbursement Linked Indicators (DLIs) agreed between the AIWTDS and the World Bank as well as the mechanism, source and period of verification.
- 1.6. As and when DLIs are achieved, the AIWTDS will raise DLI achievement cum disbursement claims with the Bank. AIWTDS intends to hire a reputed consultant with expertise in results verification and reporting to act as an "Independent Verification Agent (IVA)" for independently validating the results achieved by the project. The verification will involve review of documents, validation of various aspects/dataand discussion with stakeholders as considered appropriate. The verification report will be the basis for disbursements by the Bank. The DLIs for the project and agreed verification protocol are given in Annexure 1.

1.7. The objectives of this consultancy are to: (i) Carry out an independent verification of achievement of the DLIs reported by AIWTDS for each disbursement claim under the Project, based on the Verification Protocol agreed between AIWTDS and the World Bank; and (ii) Prepare and submit comprehensive verification reports with sustainable corrective actions required if any, to AIWTDS for DLI achievement for each disbursement claim prepared by AIWTDS, in the form and substance acceptable to AIWTDS and the World Bank.

## 2. Project Description

- 2.1. The project is focused on improving ferrying of cross-river passengers and seeks to use the opportunity to establish a tenable foundation for development of a modern IWT sector in Assam.
- 2.2. The Government of Assam also plans to create a more supportive institutional framework to facilitate implementation of this project. Sector administration and regulation will be the responsibility of a specialized Regulatory Authority. Ferry and Terminal enterprise activities will be separated and vested in two new companies established under the Companies Act (2013) and operated at arm's length from government.
- 2.3. The Project will focus on Institutionaland safety strengthening while providing investment financing for better and safer ferry operations, and seeks to use the opportunity to establish a tenable foundation for development of a modern IWT sector in Assam. It is guided by a binding philosophy that admits wider, and even incremental interventions as long as they contribute to strengthening institutions and planning; operational efficiency and safety; and importantly sustainability.

## 3. Scope of Services

- 3.1. Review and familiarize with the 'DLI verification process and disbursement guideline'.
- 3.2. Develop understanding about the project in detail from concerned PMU and its stakeholders. Familiarize with relevant documents of the project such as, Project Appraisal Document (PAD), Financing Agreement (FA), Project Agreement (PA), contract documents with contractors and consultants, etc.;
- 3.3. Develop clear understanding on the DLIs under different types of intervention, check completeness of data provided by AIWTDS, and to identify additional data

requirement if any; methodology for conducting specific DLI verification protocol achievements; results reporting and feedback, and advise on the methodology and formats to capture the information required including digitalization of the processes for reliable and continued database management.

- 3.4. The IVA will verify periodically, through review of relevant documentation, physical review as considered appropriate, toconfirm the correctness and quality of results and eligible disbursement amounts claimed by AIWTDS in its documentation supporting each disbursement claim.
- 3.5. In accordance with good audit practice, verification will take place as described in detail in the Verification Protocol given in Annexure-1. The IVA's verification will be for the DLIs required to be verified independently as given in Annexure-1.
- 3.6. The tasks of the IVA will include, but not necessarily be limited to, the following:
  - 3.6.1. Develop and furnish to AIWTDS an Inception report
  - 3.6.2. Prepare and seek approval of an updated Detailed Verification Plan for each DLI specific to respective disbursement claim that would be received from GoA from time to time, prior to commencing verification process.
  - 3.6.3. Verify achievement of each of the DLIs.
  - 3.6.4. Submit Verification Reports to AIWTDS immediately following verification in the form and substance acceptable to AIWTDS and World Bank.
  - 3.6.5. Submit 'Assignment Completion Report' containing summary of work done and suggestions for strengthening the verification protocol and process for future use by AIWTDS at the end of the assignment.

## 4. Approach and Methodology Suggested

- 4.1. For verification of each disbursement claim and each DLI, the IVA will be required to complete:
  - a) Desk based review of all relevant projectmonitoring reports provided by AIWTDS and additional monitoring reports that may be necessary,
  - b) Inspection and on-site verification of the primary data and evidence provided by the AIWTDS. Conducting interviews, survey and discussions with stakeholderswhere necessary.
- 4.2. The basis for the work of the IVA shall be:
  - a) The Project Results Framework

- b) Disbursement Linked Indicators (DLI's) as contained in the legal agreements
- c) The Verification Protocol agreed between AIWTDS and the World Bank and the Verification Plan that will be prepared by IVA for each DLI under each disbursement claim.
- d) The Project Appraisal document (PAD) and Project Implementation Plan (PIP).
- e) Project Monitoring Reports.
- f) Any contracts entered between the Project implementing departments and third parties.
- g) Interviews and discussions with stakeholders.
- h) Other relevant documents such as test reports, audit reports, compliance reports provided by AIWTDS from time to time.

## 5. Sequence of activities

- 5.1. The AIWTDS shall inform the IVA consultant on achievement of the DLI(s) or the particular stages of the DLI(s). The consultant is expected to mobilize and deploy its team in order to carry out the DLI verification process. In normal circumstances, during the project lifecycle, the verification cycle is expected to be bi-annual.
- 5.2. The IVA will be required to submit an Inception report at the start of the assignment and an Assignment Completion report at the end of the period of the assignment.
- 5.3. Following will be sequence of activities for verification of each DLI:
  - a. AIWTDS will submit to the IVA all the relevant supporting documents related to the specific DLI's.
  - b. After receipt of communication by AIWTDS, IVA submits itsUpdated Verification Plan for the said DLI achievement claim; AIWTDS/ World Bank discusses and provides suggestions on the same.
  - c. AIWTDS furnishes the DLI achievement with any additional supporting documentation that may be required by the IVA. During such time, the IVA readies and mobilizes its verification team.
  - d. IVA submits its draft Verification Report to AIWTDS clearly stating whether the DLI has been achieved and detailing the actual verification process followed.
  - e. AIWTDS either provides comments or requests IVA for re-verification of certain parts or all of the report findings.
  - f. IVA submits the final verification report as requiredby AIWTDS.

## 6. Deliverables and Schedules

#### **Deliverables Timelines:**

| SI. | Output                                            | Schedule for completion                           |
|-----|---------------------------------------------------|---------------------------------------------------|
| No. |                                                   |                                                   |
|     | For the overall assignment:                       |                                                   |
| 1   | An Inception Report including proposed            | Within 1 month from contract signing with the IVA |
|     | Verification Plan                                 |                                                   |
| 2   | An 'Assignment Completion Report'                 | Within 1 month of completion of all DLI           |
|     | containing summary of work done and               | verifications                                     |
|     | suggestions for strengthening the                 |                                                   |
|     | verification protocol and process including       |                                                   |
|     | digitalization of the process for future use      |                                                   |
|     | by GoA.                                           |                                                   |
|     | For each of the 15 no.s of DLIs to be independent | ndently verified:                                 |
| 3   | Draft Verification Report for DLI/each stage      | Within 5 weeks from the communication             |
|     | of the DLI                                        | ofachievement for the DLI/stages of DLIs by       |
|     |                                                   | AIWTDS                                            |
| 4   | Final Verification Report for DLI/each stage      | Within 1 week from the receipt of the comments    |
|     | of the DLI                                        | on the draft verification report, from AIWTDS and |
|     |                                                   | World Bank                                        |

#### **6.1 Inception Report**

The Consultant is expected to elaborate the methodology for completing each of the tasks in their inception report. Among others, the inception report should contain details of at least:

- Proposed template for collecting data and information required to verify DLIs and performance parameters for other technical auditing exercise;
- Proposed template for reporting and providing constructive feedback to concerned authorities, also in a digitalized format;
- Detailed methodology for accomplishing each task discussed above;
- Verification Plan for each DLI which shall include detailed work plan and verification arrangements proposed by IVA for each DLI and evidence that would be submitted by AIWTDS with each disbursement claim for verification.
- Proposed timeline required for completing each task including submission of reports to PMU for proposed volume of works;
- Confirmation of resource availability for consultant to accomplish the assignment

• The Consultant will share the draft inception report with AIWTDS and also make a PowerPoint presentation of the Inception report to AIWTDS and World Bankfor their review and comments/recommendations. Final inception report to be submitted incorporating all comments/recommendations after presentation.

#### **6.2 Verification Reports**

- Draft Verification Report comprising preliminary findings from DLI verification/ cumulative summary of previous/ any update on preliminary findings and amount to be disbursed against each verified DLI based on the agreed milestones.
- Final Verification Report shall be then be submitted incorporating all comments of PMU and other project stakeholders

#### **6.3** Assignment Completion report

 Assignment Completion Report shall contain summary of work done, Lessons learnt and suggestions for strengthening the verification protocol and process for future use by AIWTDS.

#### Note:

- All due dates for reports will be adjusted to the next working day if the agreed dates fall on a non-working day (Government of Assam's official holiday schedule).
- The reporting is to be programmed in such a way that it could be flexible subject to submission of reports of the completed works under the project by PMU for results verification purposes.
- The Consultant may also be required to attend project briefings or other meetings (at least once in three months) in order to stay up-to-date on implementation progress or unforeseen challenges.

## 7. Key Personnel

7.1. The following key personnel are expected to be deployed at the minimum to undertake the assignment:

| SI.<br>No. | Key Personnel                                     | Minimum qualification and Experience                                                                                                                                                                                                                                                                                                         | Expected Person Months for the project duration |
|------------|---------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------|
| 1          | Team Leader cum Organisation Restructuring Expert | A Post-Graduate with at least 15 years' experience in IWT/Marine/Port sector policy administration, restructuring, reform and/or process assignments and industry regulation including safety, environmental and economic regulations; and experience of at least 2 assignments of similar nature (result verification) in the last 5 years. | 4                                               |
| 2          | Monitoring & Evaluation Expert                    | A Post-Graduate with at least 7 years' experience in project monitoring and evaluation; and experience of at least 2 assignments of similar nature (result verification) in the last 5 years.                                                                                                                                                | 5                                               |
| 3          | Terminal Development Monitoring Expert            | A Post-graduate in civil engineering with at least 10 years' in port terminal construction.                                                                                                                                                                                                                                                  | 2                                               |
| 4          | Vessel Expert                                     | A Post Graduate in Marine Engineering/Naval Architecture with at least 10 years' experience in the manufacture, management, operation and safety of passenger/ freight vessels.                                                                                                                                                              | 2                                               |
| 5          | Field Support Staff (2 nos)                       | Engineering / diploma holders with minimum 5 years of working experience as Transport Analyst, and/or marine survey.                                                                                                                                                                                                                         | 6                                               |

Note: All man months mentioned are indicative for the purpose of reference only. Consultants are expected to make their assessments based on the scope of work mentioned.

7.2. The consultants may propose additional technical professionals to support the core team as appropriate. The IVA must have/ be able to quickly put together a team of multi-disciplinary professionals to carry out verification of DLI achievements and furnish high quality verification reports with clear evidence of achievement of DLIs as per the agreed verification protocol.

7.3. The Consultant will make its own arrangements for all the activities it has to perform in meeting the scope of services under this consultancy. This will include all travel and logistics arrangements required for its team for review and field verification for each disbursement claim and results (DLI) verification activity.

## 8. Consultancy duration

8.1. The overall duration of the assignment shall be five years.

## 9. Reporting

- 9.1. The IVA shall carry out the assignment under the overall supervision of the State Project Director, AIWTDS. However, day to day activates for the verification process shall be managed and coordinated by the Additional State Project Director, AIWTDS cum Director, IWTAssam. The IVA shall submit the DLI Verification Reports to the Project Director. The IVA shall ensure that Verification Reports are timely, accurate, objective and are backed-up by evidence and a clear rationale. The IVA will be required to make presentations as needed in Guwahati and clarify, in a timely manner, any issues and questions raised by GoA/AIWTDS and the World Bank.
- 9.2. The Project shall provide the IVA with relevant data and documents necessary to verify DLI achievements. The Project shall make arrangements to ensure that the IVA has access to all Program sites and locations.

## 10. Payment Milestones

The payment under this assignment shall be made, after due acceptance of the deliverables by the society, as per the milestones detailed below:

| SN    | Deliverable                                                                                                                                                   | Percentage of the contract value                                                                                                    |
|-------|---------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------|
| 1     | Inception Report including proposed Verification Plan                                                                                                         | 5%                                                                                                                                  |
| 2     | Final verification report of the 15 no.s of DLIs to be independently verified.                                                                                | 6% for each DLI.  (The 6% payment allocated for each DLI shall be proportionately divided among each stages of the particular DLI.) |
| 3     | 'Assignment Completion Report' containing summary of work done and suggestions for strengthening the verification protocol and process for future use by GoA. | 5%                                                                                                                                  |
| Total |                                                                                                                                                               | 100%                                                                                                                                |

Note: In case of reduction or addition of number of DLIs, the contract amount will be proportionately increased/decreased.

RFP for IVA

ANNEXURE-1
Disbursement Linked Indicators, Allocated Amounts and Verification Protocols

|                                                                                                                                           |                                                                  |                                                                                              | DISBUR                                                                     | SEMENT-LINKED RE                                                           | SULTS *                                                                    |                                                                               |
|-------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------|----------------------------------------------------------------------------------------------|----------------------------------------------------------------------------|----------------------------------------------------------------------------|----------------------------------------------------------------------------|-------------------------------------------------------------------------------|
| DLI Indicators                                                                                                                            | Baseline                                                         | Stage 1                                                                                      | Stage 2                                                                    | Stage 3                                                                    | Stage 4                                                                    | Stage 5                                                                       |
|                                                                                                                                           |                                                                  |                                                                                              |                                                                            |                                                                            |                                                                            |                                                                               |
| DLI 1 - Safety and Ec                                                                                                                     | onomic Regulations                                               | notified by Assam IWT                                                                        | Regulatory Authority (R                                                    | (A)                                                                        |                                                                            |                                                                               |
| Safety and Economic<br>Regulations notified<br>by Assam IWT<br>Regulatory Authority<br>(RA)                                               | Established under<br>new Act of State<br>Legislative<br>Assembly | Safety Audit Procedures<br>established and first<br>draft of Safety<br>Regulations published |                                                                            | Regulations finalised<br>and approved by the<br>Regulatory Authority       | Regulations finalised<br>and approved by the<br>Regulatory Authority       | Regulations finalised<br>and approved by the<br>Regulatory Authority          |
| DLI 2-DIWTA staff a                                                                                                                       | nd private boat oper                                             | ators trained and qualif                                                                     | ied for modern and safe                                                    | sector needs                                                               |                                                                            |                                                                               |
| DIWTA staff and<br>private boat operators<br>trained and qualified<br>for modern and safe<br>sector needs                                 | Weak capacity                                                    | Safety - 10<br>Emergency response -<br>10 Hydrography /<br>Navigation – 10                   | Safety - 20 Emergency<br>response - 20<br>Hydrography /<br>Navigation – 20 | Safety - 30 Emergency<br>response - 30<br>Hydrography /<br>Navigation – 25 | Safety - 50 Emergency<br>response - 50<br>Hydrography /<br>Navigation – 30 | Safety - 50<br>Emergency<br>response - 50<br>Hydrography /<br>Navigation – 50 |
| DLI 3- Overloading (a                                                                                                                     | s ratio of average ac                                            | ctual occupancy to regist                                                                    | ered passenger capacity)                                                   | during peak hours - on                                                     | project supported ferry                                                    | routes                                                                        |
| Overloading (as ratio of average actual occupancy to registered passenger capacity) during peak hours - on project supported ferry routes | To be measured                                                   | Reduction by 10%                                                                             | Reduction by 20%                                                           | Reduction by 30%                                                           | Reduction by 40%                                                           | Reduction by 50%                                                              |

|                                  |                                                                                                                                          | DISBUR                                                                                                                                                                                                                                                                                                                                         | SEMENT-LINKED RE                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | SULTS *                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
|----------------------------------|------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Baseline                         | Stage 1                                                                                                                                  | Stage 2                                                                                                                                                                                                                                                                                                                                        | Stage 3                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Stage 4                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Stage 5                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| To be measured                   | No change expected                                                                                                                       | 20% increase in User<br>Satisfaction                                                                                                                                                                                                                                                                                                           | 50% increase in User<br>Satisfaction                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 50% increase in User<br>Satisfaction<br>maintained                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 80% increase in User<br>Satisfaction                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| n Emergency Respo                | onse System including Se                                                                                                                 | arch and Rescue                                                                                                                                                                                                                                                                                                                                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| No specific capacity exists      | Comprehensive terms<br>of reference (scope,<br>roles, protocols etc)<br>for an Emergency<br>Response and Rescue<br>System developed      | Coordination<br>mechanism with State<br>Disaster Management<br>agency, local<br>administration and<br>Regulatory Authority<br>etc. established                                                                                                                                                                                                 | a. Emergency Response / Search and Rescue Unit setup by the State b. 5 Year investment plan approved by the Govt.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Unit completely<br>Staffed with all<br>necessary capabilities<br>(ICT tools, patrol and<br>rescue boats etc.)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Unit completely<br>Staffed with all<br>necessary capabilities<br>(ICT tools, patrol and<br>rescue boats etc.)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| ern information (ad              | lvance weather forecast -                                                                                                                | + electronic charts + nigh                                                                                                                                                                                                                                                                                                                     | nt navigation) to assist sa                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | fer navigation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| No access to advance information | Terms of Reference<br>for survey,<br>procurement of<br>necessary<br>technologies /<br>equipment prepared<br>and bid process<br>initiated | a. Letter of Award issued and procurement completed b. Installations at project supported route begin                                                                                                                                                                                                                                          | a. Existing installation complete b. Process to review feasibility of expanding coverage on other routes initiated                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Improved access to<br>climate / weather<br>information and night<br>navigation support<br>available on project<br>supported routes                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Improved access to<br>climate / weather<br>information and night<br>navigation support<br>available on project<br>supported routes                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|                                  | To be measured  To be measured  No specific capacity exists  Pern information (act No access to advance                                  | To be measured  No change expected  No change expected  No specific capacity exists  Comprehensive terms of reference (scope, roles, protocols etc) for an Emergency Response and Rescue System developed  Pern information (advance weather forecast - for survey, procurement of necessary technologies / equipment prepared and bid process | To be measured  No change expected  No change expected  No specific capacity exists  Comprehensive terms of reference (scope, roles, protocols etc) for an Emergency Response and Rescue System developed  Response and Rescue System developed  Term information (advance weather forecast + electronic charts + night of survey, procurement of necessary technologies / equipment prepared and bid process  No change expected  20% increase in User Satisfaction  Coordination mechanism with State Disaster Management agency, local administration and Regulatory Authority etc. established  a. Letter of Award issued and procurement completed b. Installations at project supported route begin | To be measured  No change expected  No change expected  No change expected  No specific capacity exists  Comprehensive terms of reference (scope, roles, protocols etc) for an Emergency Response and Rescue System developed  Response and Rescue System developed  To be measured  No change expected  No change expected  20% increase in User Satisfaction  Coordination mechanism with State Disaster Management agency, local administration and Regulatory Authority etc. established  Regulatory Authority etc. established  No access to advance information  Terms of Reference for survey, procurement of necessary technologies / equipment prepared and bid process  To be measured  No change expected  20% increase in User Solw increase in User Satisfaction  a. Emergency Response / Search and Rescue Unit setup by the State b. 5 Year investment plan approved by the Govt.  a. Letter of Award issued and procurement completed b. Installations at expanding coverage on other routes initiated | To be measured  No change expected  Satisfaction  No change expected  Satisfaction  Satisfaction  Solvi increase in User Satisfaction  Satisfaction  Solvi increase in User Satisfaction  Satisfaction |

|                                                                     |                                                                                                                                                                  | DISDUK                                                                                                                                                                                                                                                                                                                                                                       | SEMENT-LINKED RE                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | SUL19 *                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
|---------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Baseline                                                            | Stage 1                                                                                                                                                          | Stage 2                                                                                                                                                                                                                                                                                                                                                                      | Stage 3                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | Stage 4                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Stage 5                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| RA Established<br>under new Act of<br>State Legislative<br>Assembly | a. Full time Chairman<br>and Key staff<br>appointed and<br>b. Management rules<br>approved by the<br>Board                                                       | a. Approval by govt of first year operating budget b. Adoption and promulgation by the RA of the Assam Vessel Rules                                                                                                                                                                                                                                                          | Public consultations<br>on important sector<br>(Safety, Economic<br>regulation etc) done<br>across stakeholders                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Fully functional RA<br>with important sector<br>regulations made<br>effective                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Fully functional RA with important sector regulations made effective                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
|                                                                     | ategy by the Govt                                                                                                                                                |                                                                                                                                                                                                                                                                                                                                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| No State level<br>transport strategy                                | Transport Strategy for<br>State approved by<br>Govt                                                                                                              | Independent Committee setup by Govt to develop Integrated Transport Policy for Assam                                                                                                                                                                                                                                                                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | Integrated transport<br>strategy strengthens<br>wider State Transport<br>Policy                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
|                                                                     | ations from industry reg                                                                                                                                         | ulations: Terminals                                                                                                                                                                                                                                                                                                                                                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| Approved inprinciple by Govt.                                       | Business plan /<br>feasibility for the<br>proposed Assam Port<br>Company approved<br>by the Govt.                                                                | New Company<br>registered under<br>Companies Act and<br>investment plan<br>approved                                                                                                                                                                                                                                                                                          | a. Assets devolved to<br>the new company<br>b. Company is<br>adequately staffed                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Terminal operations corporatised                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Terminal operations corporatized                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
|                                                                     | RA Established under new Act of State Legislative Assembly  Assembly  Assembly  Assembly  Assembly  Assembly  Assembly  Assembly  Fundamental principle by Govt. | RA Established under new Act of State Legislative Assembly  a. Full time Chairman and Key staff appointed and b. Management rules approved by the Board  Assam Transport Strategy by the Govt  No State level transport strategy  Transport Strategy for State approved by Govt  Govt  Business plan / feasibility for the proposed Assam Port Company approved by the Govt. | RA Established under new Act of State Legislative Assembly  Assembly  Assembly  a. Full time Chairman and Key staff appointed and b. Management rules approved by the Board  Board  No State level transport strategy  No State level transport strategy  Transport Strategy by the Govt  Transport Strategy for State approved by Govt to develop Integrated Transport Policy for Assam  Approved inprinciple by Govt.  Business plan / feasibility for the proposed Assam Port Company approved  Business plan / feasibility for the proposed Assam Port Company approved  a. Approval by govt of first year operating budget  b. Adoption and promulgation by the RA of the Assam Vessel Rules  Independent Committee setup by Govt to develop Integrated Transport Policy for Assam  New Company registered under Companies Act and investment plan | RA Established under new Act of State Legislative Assembly  a. Full time Chairman and Key staff appointed and b. Management rules approved by the Board  b. Management rules approved by the Board  Transport Strategy by the Govt  No State level transport strategy  Transport Strategy of State approved by Govt  Roy Cover a strategy  Fublic sector operations from industry regulations: Terminals  Approved inprinciple by Govt.  Business plan / feasibility for the proposed Assam Port Company approved by the Govt.  Roy State level transport Strategy for State approved by Govt to develop Integrated Transport Policy for Assam  New Company registered under Companies Act and investment plan approved by the Govt.  Sam Transport Strategy by the Govt  Roy Companies Act and investment plan approved by the Govt. | RA Established under new Act of State Legislative Assembly  a. Full time Chairman and Key staff appointed and b. Management rules approved by the Board  b. Management rules approved by the Board  Transport Strategy by the Govt  No State level transport strategy  Transport Strategy for State approved by Govt  Toylor of State approved by Govt  Transport Strategy for State approved by Govt  RA of the Assam Vessel Rules  Transport Strategy for State approved by Govt develop Integrated Transport Policy for Assam  Approved inprinciple by Govt.  Business plan / feasibility for the proposed Assam Port Company approved by the Govt.  RA State level transport strategy  Business plan / feasibility for the proposed Assam Port Company approved by the Govt.  RA State Itime Chairman and Approval by govt of first year operating budget b. Adoption and promulgation by the RA of the Assam Vessel Rules  Independent Committee setup by Govt to develop Integrated Transport Policy for Assam  New Company registered under Company approved by the Govt.  Residution on important sector (Safety, Economic regulation etc) done across stakeholders  Fully functional RA with important sector (Safety, Economic regulation etc) done across stakeholders  Fully functional RA with important sector (Safety, Economic regulation etc) done across stakeholders  Functional RA with important sector (Safety, Economic regulation etc) done across stakeholders  Functional RA with important sector (Safety, Economic regulation etc) done across stakeholders  Functional RA with important sector (Safety, Economic regulations etc) done across stakeholders  Functional RA with important sector (Safety, Economic regulations etc) done across stakeholders  Functional RA with important sector (Safety, Economic regulations etc) done across stakeholders  Functional RA with important sector (Safety, Economic regulations etc) done across stakeholders  Functional RA with important sector (Safety, Economic regulations etc) done across stakeholders  Functional RA with important sec |

|                                                                                                                                       |                                                                                                                                      |                                                                                               | DISBUR                                                                           | SEMENT-LINKED RE                                                                | SULTS *                                            |                                      |
|---------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------|---------------------------------------------------------------------------------|----------------------------------------------------|--------------------------------------|
| DLI Indicators                                                                                                                        | Baseline                                                                                                                             | Stage 1                                                                                       | Stage 2                                                                          | Stage 3                                                                         | Stage 4                                            | Stage 5                              |
| Unbundling sector<br>operations from<br>industry regulations -<br>Ferry services                                                      | Approved inprinciple by the Govt.                                                                                                    | Business plan /<br>Feasibility for<br>proposed Assam<br>Shipping Co.<br>approved by the Govt. | New Co. registered<br>under the Companies<br>Act and investment<br>plan approved | a. Assets devolved to<br>the new company<br>b. Company is<br>adequately staffed |                                                    | Public ferry services corporatized   |
| DLI 11 - Complete in                                                                                                                  | plementation of the                                                                                                                  | approved training plan                                                                        | recommended for institu                                                          | tional strengthening                                                            |                                                    |                                      |
| Complete<br>implementation of<br>the approved training<br>plan recommended<br>for institutional<br>strengthening                      | Draft training plan under review by Govt.                                                                                            | 20% training plan<br>(number of trainees)<br>achieved                                         | 50% training plan<br>(number of trainees)<br>achieved                            | 80% training plan<br>(number of trainees)<br>achieved                           |                                                    | Training plan completely implemented |
| DLI 12 - New, moder                                                                                                                   | n and safer public v                                                                                                                 | essels with gender inclusi                                                                    | ve design (individual sea                                                        | ting, separate toilet for                                                       | women etc.)                                        |                                      |
| New, modern and<br>safer public vessels<br>with gender inclusive<br>design (individual<br>seating, separate<br>toilet for women etc.) | Tender issued for<br>procurement of<br>20 new vessels<br>with improved<br>comfort and<br>safety with<br>socially inclusive<br>design | Order placed for new vessels  boats for private sector s                                      | a. 5 new vessels received b. 5 new vessels received                              | a. 5 new vessels received b. 5 new vessels received                             | All new vessels with trained crew put in operation |                                      |

|                                                                                                                                                  |                                                                                                                    |                                                                                                                                                                                                                | DISBUR                                                                                                                                                                             | SEMENT-LINKED RE                                                                                                                                                                   | SULTS *                          |                                   |
|--------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------|-----------------------------------|
| DLI Indicators                                                                                                                                   | Baseline                                                                                                           | Stage 1                                                                                                                                                                                                        | Stage 2                                                                                                                                                                            | Stage 3                                                                                                                                                                            | Stage 4                          | Stage 5                           |
| Retrofitted / New,<br>safer country boats<br>for private sector<br>supported under the<br>Incentive scheme                                       | Incentive Scheme<br>Phase I approved<br>by Govt. in<br>principle                                                   | Scheme granted by<br>Govt to eligible boat<br>operators for<br>Retrofitting / New<br>country boats - total<br>of 50 or more boats                                                                              | Scheme granted by<br>Govt to eligible boat<br>operators for<br>Retrofitting / New<br>country boats - total of<br>100 or more boats                                                 | Scheme granted by<br>Govt to eligible boat<br>operators for<br>Retrofitting / New<br>country boats - total<br>of 200 or more boats                                                 |                                  |                                   |
| DLI 14 - Retrofitted o                                                                                                                           | or New, safer country                                                                                              | y boats owned by women                                                                                                                                                                                         | entrepreneurs / self-hel                                                                                                                                                           | <br>p groups, supported und                                                                                                                                                        | ler the incentive scheme         |                                   |
| Retrofitted or New,<br>safer country boats<br>owned by women<br>entrepreneurs / self-<br>help groups,<br>supported under the<br>incentive scheme | Incentive Scheme Phase I approved by Govt. with additional support to women                                        | Scheme granted by<br>Govt. to eligible<br>Women / SHG boat<br>operators for<br>Retrofitting / New<br>country boats - atleast<br>5% of the total boats<br>financed under the<br>scheme at stage 1 of<br>DLI 13. | Scheme granted by Govt to eligible Women / SHG boat operators for Retrofitting / New country boats - atleast 5% of the total boats financed under the scheme at stage 2 of DLI 13. | Scheme granted by Govt to eligible Women / SHG boat operators for Retrofitting / New country boats - atleast 5% of the total boats financed under the scheme at stage 3 of DLI 13. |                                  |                                   |
| DLI 15 - Modern, floa                                                                                                                            | ating and engineered                                                                                               | <br>  ferry terminals with im                                                                                                                                                                                  | proved access and social                                                                                                                                                           | ly inclusive design                                                                                                                                                                |                                  |                                   |
| Modern, floating and<br>engineered ferry<br>terminals with<br>improved access and<br>socially inclusive<br>design                                | No formally designed terminals. Strategic development plan for priority terminal investments approved in principle | a. DPR(s) approved<br>by Govt.<br>b.Tender issued and<br>contract awarded for<br>atleast 1 terminal                                                                                                            | a. Construction begins for 1 terminal and DPR(s) approved by Govt. for 3 more terminals b.Tender issued for the 3 more terminals, contract awarded and construction begins         | Construction on-going for all four terminals: a. Regulatory clearances for all terminals in place b. Physical and financial progress of terminal 1 > 50%                           | Completion of atleast 1 terminal | All four ferry terminals complete |

## **Verification Protocol Table: Disbursement Linked Indicators**

| DLI 1                                                                                                                                                                               | Safety and Economic Regulations notified by Assam IWT Regulatory Authority (RA)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |  |  |  |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|--|
| Description                                                                                                                                                                         | Tracks expected progress from a functioning and independent regulatory authority in strengthening regulatory framework for the IWT sector                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |  |  |  |
| Data source/ Agency                                                                                                                                                                 | Minutes of meeting / orders and notifications of the Regulatory Authority                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |  |  |  |
| Verification Entity                                                                                                                                                                 | Independent Verification Agency (IVA)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |  |  |  |
| Procedure                                                                                                                                                                           | <ul> <li>The Assam IWT Regulatory Authority constitutes sub-committees on Safety and Economic regulations by involving professionals / experts in the field and atleast one member from DIWTA.</li> <li>The sub-committee develops the task scoping / terms of reference and gets it approved by the RA</li> <li>The sub-committee prepares the first draft of a. Safety Audit Procedures and b. Safety regulations</li> <li>The RA reviews and approves the Safety Audit Procedures. The RA provides interim approval to the draft safety regulations for them to be disclosed on RA website for public consultation</li> <li>The sub-committee prepares the first draft of Economic regulations for review / comments by the RA. The RA provides interim approval to the draft economic regulations for them to be disclosed on RA website for public / stakeholder consultation</li> <li>Based on feedback / comments from the public the Safety and Economic regulations are revised / strengthened as needed and finalised by RA for adoption by the IWT sector</li> <li>The IVA should begin tracking the process as soon as possible since RA is already in place and functional. It should explain the expectations of the DLI and agree on a next steps and anticipated timeline. These steps / actions should accordingly be tracked as needed and reported.</li> </ul> |  |  |  |
| DLI 2                                                                                                                                                                               | DIWTA staff and private boat operators trained and qualified for modern and safe sector needs                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |  |  |  |
| Description                                                                                                                                                                         | The indicator measures efforts to improve institutional capacity in delivering safer and efficient ferry services                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |  |  |  |
| Data source/ Agency  Training plan approved by DIWTA/AIWTDS, record on nominations and training approved and provided private sector on safety, emergency response, navigation etc. |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |  |  |  |
| Verification Entity                                                                                                                                                                 | IVA                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |  |  |  |

| Procedure           | <ul> <li>The Governing Body of AIWTDS approves yearly or five year training plan for staff and private sector, based on plan submitted by ISBP consultants. The trainings needed on safety, emergency response, navigation etc are separately identified (along with budget) including suitable staff across levels from relevant functions.</li> <li>The AIWTDS calls for nominations from internal department / functional units of DIWTA as well from interested private sector. The registered private boat operators shall be given priority in nomination.</li> <li>The nominations are approved by the Govt. / AIWTDS and concerned officials / private operators informed well in advance.</li> <li>The officials and the private operators undergo training and a copy of certification/successful completion is kept with AIWTDS for record.</li> <li>The initial tracking till identification of trainings needed and staff selected shall be done by the General consultant (GC). Thereafter, all targets shall be verified and reported by the IVA.</li> </ul> |
|---------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| DLI 3               | Overloading (as ratio of average actual occupancy to registered passenger capacity) during peak hours - on project supported ferry routes                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| Description         | The indicator measures the improvement in ferry safety and service standards through a targeted reduction in passenger overloading                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| Data source/ Agency | RA / DIWTA notice on service schedules Terminal operator record Actual ferry operations                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| Verification Entity | IVA                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| Procedure           | <ul> <li>The RA issues notification on permissible passenger numbers for different categories of boats and decide on penalties on non-compliance</li> <li>RA or DIWTA commissions a field survey by Consultants for manual head count (through appropriate sample checks) by hand held tally counter. The survey team shall be assisted by officials from RA and DIWTA.</li> <li>RA / DIWTA also initiates process for head count to be done automatically through fare gates overtime.</li> <li>The consultants analyse the average overloading based on the sample surveys and submit report to the RA / DIWTA. The results are shared with AIWTDS / PMU and verified by the IVA</li> <li>The surveys should typically start by December and be concluded by March the next year for IVA to verify.</li> </ul>                                                                                                                                                                                                                                                            |
| DLI 4               | User Satisfaction (on access, safety, quality of services, facilities etc) dis-aggregated by gender on project supported ferry routes                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| Description         | The indicator tracks the change in user satisfaction as ferry infrastructure and services are improved gradually                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |

| Data source/ Agency | - Any existing or past study - Baseline Passenger Survey, ex-post evaluation etc                                                                                                                                                           |
|---------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Verification Entity | IVA                                                                                                                                                                                                                                        |
| Procedure           | <b>Customer Satisfaction</b> Score (CSAT) is the most commonly used <b>satisfaction</b> method. <b>customer satisfaction</b> score can be calculated by adding up the sum of all scores and dividing the sum by the number of respondents. |
| DLI 5               | Establishing an Emergency Response System including Search and Rescue                                                                                                                                                                      |
| Description         | Measures enhanced institutional capability to respond to water transport related emergencies / accidents in Assam                                                                                                                          |
| Data source/ Agency | Terms of Reference by PMU and Govt. notification                                                                                                                                                                                           |
| Verification Entity | IVA                                                                                                                                                                                                                                        |
| Procedure           | <ul> <li>Review of the signed contracts</li> <li>Review of the Government notifications</li> <li>Sample physical survey to analyse the success of implementation</li> </ul>                                                                |
| DLI 6               | Access to modern information (advance weather forecast + electronic charts + night navigation) to assist safer navigation                                                                                                                  |
| Description         | Measures improvement in deployment of tools, navigation aids and modern communication technologies to provide necessary information that reduce travel risk                                                                                |
| Data source/ Agency | Procurement Plan, Letter of Award, Work completion certificate and Records / outputs from the commissioned systems.                                                                                                                        |
| Verification Entity | IVA                                                                                                                                                                                                                                        |
| Procedure           | <ul> <li>Review the Letter of Award, signed contract</li> <li>Review of Government notifications</li> <li>Review the reports generated by the established systems</li> </ul>                                                               |
| DLI 7               | Functional and effective Regulatory Authority (RA) for IWT Sector in Assam                                                                                                                                                                 |
| Description         | Measures steps towards an independent and effective regulatory setup for IWT in Assam                                                                                                                                                      |
| Data source/ Agency | '- Govt notification - RA management rules - Record of public consultations                                                                                                                                                                |
| Verification Entity | IVA                                                                                                                                                                                                                                        |
| Procedure           | - Review Govt notifications for staff appointments                                                                                                                                                                                         |

|                     | - Confirm for approved management rules and public consultations held on safety and economic regulations                               |
|---------------------|----------------------------------------------------------------------------------------------------------------------------------------|
| DLI 8               | Adoption of Assam Transport Strategy by the Govt                                                                                       |
| Description         | Measures progress to support broader transport policy for the State                                                                    |
| Data source/ Agency | - AIWTDS - Govt Notification                                                                                                           |
| Verification Entity | General Consultant                                                                                                                     |
| Procedure           | Review Govt Notification and Transport Dept. official portal                                                                           |
| DLI 9               | Unbundling of public sector operations from industry regulations: Terminals                                                            |
| Description         | The DLI will be met with necessary steps to unbundle sector operations by incorporating a new company to manage public ferry terminals |
| Data source/ Agency | Govt Notification / Transport Department                                                                                               |
| Verification Entity | IVA                                                                                                                                    |
|                     | Review Transport department orders / Finance department notifications                                                                  |
| Procedure           | Check approved investment plan Review financial statement / audited accounts etc.                                                      |
| DLI 10              | Unbundling sector operations from industry regulations - Ferry services                                                                |
| Description         | The DLI tracks the agreed institutional reform to unbundle public ferry operations                                                     |
| Data source/ Agency | Govt notification / Transport Department                                                                                               |
| Verification Entity | IVA                                                                                                                                    |
|                     | Review Transport department orders / Finance department notifications                                                                  |
| Procedure           | Check approved investment plan Review financial statement / audited accounts etc.                                                      |

| DLI 11              | Complete implementation of the approved training plan recommended for institutional strengthening                                                                                                      |  |  |
|---------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|
| Description         | The indicator follows up on the implementation of capacity building plan agreed                                                                                                                        |  |  |
| Data source/ Agency | gency - Training Schedule, Actual Nominations, Consultant plan                                                                                                                                         |  |  |
| Verification Entity | IVA                                                                                                                                                                                                    |  |  |
| Procedure           | Review the overall training plan, yearly targets and actual delivery of trainings (detailed attendance records), tech / non-tech nominations                                                           |  |  |
| DLI 12              | New, modern and safer public vessels with gender inclusive design (individual seating, separate toilet for women etc.)                                                                                 |  |  |
| Description         | Measures introduction of better designed, safer and socially inclusive passenger ferry services                                                                                                        |  |  |
| Data source/ Agency | - Project procurement plan - Design specifications - Vessel delivery confirmation - Route deployment record                                                                                            |  |  |
| Verification Entity | IVA                                                                                                                                                                                                    |  |  |
| Procedure           | Review procurement process, letter of award, design specs and vessel delivery confirmation Review route depl oyment record from public ferry company / DIWTA or RA                                     |  |  |
| DLI 13              | Retrofitted / New, safer country boats for private sector supported under the Incentive scheme                                                                                                         |  |  |
| Description         | Measures effectiveness of the incentive scheme in supporting private sector to own / operate safer and govt. compliant country boats                                                                   |  |  |
| Data source/ Agency | RA record / Incentive Scheme Registration                                                                                                                                                              |  |  |
| Verification Entity | IVA                                                                                                                                                                                                    |  |  |
| Procedure           | <ul><li>Review information / record of incentive scheme registrations</li><li>Sample physical survey of country boats retrofitted under the scheme to analyse the success of implementation.</li></ul> |  |  |
| DLI 14              | Retrofitted or New, safer country boats owned by women entrepreneurs / self-help groups, supported under the incentive scheme                                                                          |  |  |
| Description         | Measures effectiveness of the incentive scheme in supporting women to own / operate safer and govt. compliant country boats                                                                            |  |  |

| Data source/ Agency                                                                  | - RA record / Incentive Scheme Registration                                                                           |
|--------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------|
| <b>Verification Entity</b>                                                           | IVA                                                                                                                   |
| Procedure - Review information / record of women subscribers of the incentive scheme |                                                                                                                       |
| DLI 15                                                                               | Modern, floating and engineered ferry terminals with improved access and socially inclusive design                    |
| Description                                                                          | Measures modern and gender inclusive ferry landings developed at identified urban and rural locations                 |
| Data source/ Agency                                                                  | - Procurement plan, bid process and implementation Plan - Project progress reports                                    |
| <b>Verification Entity</b>                                                           | IVA                                                                                                                   |
| Procedure                                                                            | - Review bid process and contract award - Check progress reports by the contractor and by independent engineer (TSSC) |

## STANDARD FORM OF CONTRACT

# Consultant's Services

Lump-Sum

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## **Preface**

- 1. The standard Contract form consists of four parts: the Form of Contract to be signed by the Client and the Consultant, the General Conditions of Contract (GCC), including Attachment 1 Fraud and Corruption; the Special Conditions of Contract (SCC); and the Appendices.
- 2. The General Conditions of Contract, including Attachment 1, shall not be modified. The Special Conditions of Contract that contain clauses specific to each Contract intend to supplement, but not over-write or otherwise contradict, the General Conditions.

## **CONTRACT FOR CONSULTANT'S SERVICES**

## **Lump-Sum**

| Contract No  Assignment Title: Consultancy Services for verification of Disbursement Linked Indicators (DLIs) by Independent Verification Agency for AIWTP  between  Assam Inland Water Transport Development Society |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Assignment Title:Consultancy Services for verification of Disbursement Linked Indicators (DLIs) by Independent Verification Agency for AIWTP  between                                                                 |
| (DLIs) by Independent Verification Agency for AIWTP  between                                                                                                                                                          |
|                                                                                                                                                                                                                       |
| Assam Inland Water Transport Development Society                                                                                                                                                                      |
| Assam Inland Water Transport Development Society                                                                                                                                                                      |
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|                                                                                                                                                                                                                       |
| and                                                                                                                                                                                                                   |
|                                                                                                                                                                                                                       |
|                                                                                                                                                                                                                       |
| [Name of the Consultant]                                                                                                                                                                                              |
|                                                                                                                                                                                                                       |
| Dotade                                                                                                                                                                                                                |

### I. Form of Contract

#### LUMP-SUM

(Text in brackets [] is optional; all notes should be deleted in the final text)

This CONTRACT (hereinafter called the "Contract") is made the [number] day of the month of [month], [year], between, on the one hand, Assam Inland Water Transport Development Society (AIWTDS)(hereinafter called the "Client") and, on the other hand, [name of Consultant] (hereinafter called the "Consultant").

[If the Consultant consist of more than one entity, the above should be partially amended to read as follows: "...(hereinafter called the "Client") and, on the other hand, a Joint Venture (name of the JV) consisting of the following entities, each member of which will be jointly and severally liable to the Client for all the Consultant's obligations under this Contract, namely, [name of member] and [name of member] (hereinafter called the "Consultant").]

#### **WHEREAS**

- (a) the Client has requested the Consultant to provide certain consulting services as defined in this Contract (hereinafter called the "Services");
- (b) the Consultant, having represented to the Client that it has the required professional skills, expertise and technical resources, has agreed to provide the Services on the terms and conditions set forth in this Contract;
- the Client has applied for a loan from the *International Bank for Reconstruction and Development (IBRD):* toward the cost of the Services and intends to apply a portion of the proceeds of this loan to eligible payments under this Contract, it being understood that (i) payments by the Bank will be made only at the request of the Client and upon approval by the Bank; (ii) such payments will be subject, in all respects, to the terms and conditions of the loan agreement, including prohibitions of withdrawal from the loan account for the purpose of any payment to persons or entities, or for any import of goods, if such payment or import, to the knowledge of the Bank, is prohibited by the decision of the United Nations Security council taken under Chapter VII of the Charter of the United Nations; and (iii) no party other than the Client shall derive any rights from the loan agreement or have any claim to the loan proceeds;

NOW THEREFORE the parties hereto hereby agree as follows:

- The following documents attached hereto shall be deemed to form an integral part of 1. this Contract:
  - The General Conditions of Contract(including Attachment 1 "Fraud and (a) Corruption");
  - The Special Conditions of Contract; (b)
  - Appendices: (c)

Appendix A: Terms of Reference

Appendix B: Key Experts

Appendix C: Breakdown of Contract Price

Appendix D: Form of Advance Payments Guarantee

In the event of any inconsistency between the documents, the following order of precedence shall prevail: the Special Conditions of Contract; the General Conditions of Contract, including Attachment 1; Appendix A; Appendix B; Appendix C; Appendix D. Any reference to this Contract shall include, where the context permits, a reference to its Appendices.

- 2. The mutual rights and obligations of the Client and the Consultant shall be as set forth in the Contract, in particular:
  - the Consultant shall carry out the Services in accordance with the provisions (a) of the Contract: and
  - the Client shall make payments to the Consultant in accordance with the (b) provisions of the Contract.

IN WITNESS WHEREOF, the Parties hereto have caused this Contract to be signed in their respective names as of the day and year first above written.

For and on behalf of [Name of Client] [Authorized Representative of the Client – name, title and signature]

For and on behalf of [Name of Consultant or Name of a Joint Venture]

[Authorized Representative of the Consultant – name and signature]

[For a joint venture, either all members shall sign or only the lead member, in which case the power of attorney to sign on behalf of all members shall be attached.

For and on behalf of each of the members of the Consultant [insert the Name of the Joint Venture]

[Name of the lead member]

[Authorized Representative on behalf of a Joint Venture]

[add signature blocks for each member if all are signing]

## **II.** General Conditions of Contract

#### A. GENERAL PROVISIONS

#### 1. Definitions

- 1.1 Unless the context otherwise requires, the following terms whenever used in this Contract have the following meanings:
- (a) "Applicable Law" means the laws and any other instruments having the force of law in the Client's country, or in such other country as may be specified in the **Special Conditions of Contract (SCC)**, as they may be issued and in force from time to time.
- (b) "Bank" means the International Bank for Reconstruction and Development (IBRD) or the International Development Association (IDA).
- (c) "Borrower" means the Government, Government agency or other entity that signs the financing agreement with the Bank.
- (d) "Client" means the implementing agency that signs the Contract for the Services with the Selected Consultant.
- (e) "Consultant" means a legally-established professional consulting firm or entity selected by the Client to provide the Services under the signed Contract.
- (f) "Contract" means the legally binding written agreement signed between the Client and the Consultant and which includes all the attached documents listed in its paragraph 1 of the Form of Contract (the General Conditions (GCC), the Special Conditions (SCC), and the Appendices).
- (g) "Day" means a working day unless indicated otherwise.
- (h) "Effective Date" means the date on which this Contract comes into force and effect pursuant to Clause GCC 11.
- (i) "Experts" means, collectively, Key Experts, Non-Key Experts, or any other personnel of the Consultant, Sub-consultant or JV member(s) assigned by the Consultant to perform the Services or any part thereof under the Contract.
- (j) "Foreign Currency" means any currency other than the currency of the Client's country.

- (k) "GCC" means these General Conditions of Contract.
- (l) "Government" means the government of the Client's country.
- (m) "Joint Venture (JV)" means an association with or without a legal personality distinct from that of its members, of more than one entity where one member has the authority to conduct all businesses for and on behalf of any and all the members of the JV, and where the members of the JV are jointly and severally liable to the Client for the performance of the Contract.
- (n) "Key Expert(s)" means an individual professional whose skills, qualifications, knowledge and experience are critical to the performance of the Services under the Contract and whose Curricula Vitae (CV) was taken into account in the technical evaluation of the Consultant's proposal.
- (o) "Local Currency" means the currency of the Client's country.
- (p) "Non-Key Expert(s)" means an individual professional provided by the Consultant or its Sub-consultant to perform the Services or any part thereof under the Contract.
- (q) "Party" means the Client or the Consultant, as the case may be, and "Parties" means both of them.
- (r) "SCC" means the Special Conditions of Contract by which the GCC may be amended or supplemented but not over-written.
- (s) "Services" means the work to be performed by the Consultant pursuant to this Contract, as described in Appendix A hereto.
- (t) "Sub-consultants" means an entity to whom/which the Consultant subcontracts any part of the Services while remaining solely liable for the execution of the Contract.
- (u) "Third Party" means any person or entity other than the Government, the Client, the Consultant or a Sub-consultant.
- 2. Relationship between the Parties
- 2.1. Nothing contained herein shall be construed as establishing a relationship of master and servant or of principal and agent as between the Client and the Consultant. The Consultant, subject to this Contract, has complete charge of the Experts and Subconsultants, if any, performing the Services and shall be fully responsible for the Services performed by them or on their behalf hereunder.
- 3. Law Governing Contract
- 3.1. This Contract, its meaning and interpretation, and the relation between the Parties shall be governed by the Applicable Law.

#### 4. Language

- 4.1. This Contract has been executed in the language specified in the **SCC**, which shall be the binding and controlling language for all matters relating to the meaning or interpretation of this Contract.
- 5. Headings
- 5.1. The headings shall not limit, alter or affect the meaning of this Contract.
- 6. Communications
- 6.1. Any communication required or permitted to be given or made pursuant to this Contract shall be in writing in the language specified in Clause GCC 4. Any such notice, request or consent shall be deemed to have been given or made when delivered in person to an authorized representative of the Party to whom the communication is addressed, or when sent to such Party at the address specified in the SCC.
- 6.2. A Party may change its address for notice hereunder by giving the other Party any communication of such change to the address specified in the **SCC**.
- 7. Location
- 7.1. The Services shall be performed at such locations as are specified in **Appendix A** hereto and, where the location of a particular task is not so specified, at such locations, whether in the Government's country or elsewhere, as the Client may approve.
- 8. Authority of Member in Charge
- 8.1. In case the Consultant is a Joint Venture, the members hereby authorize the member specified in the **SCC** to act on their behalf in exercising all the Consultant's rights and obligations towards the Client under this Contract, including without limitation the receiving of instructions and payments from the Client.
- 9. Authorized Representatives
- 9.1. Any action required or permitted to be taken, and any document required or permitted to be executed under this Contract by the Client or the Consultant may be taken or executed by the officials specified in the **SCC**.
- 10. Fraud and Corruption
- 10.1 The Bank requires compliance with the Bank's Anti-Corruption Guidelines and its prevailing sanctions policies and procedures as set forth in the WBG's Sanctions Framework, as set forth in Attachment 1 to the GCC.
- a. Commissions and Fees
- 10.2 The Client requires the Consultant to disclose any commissions, gratuities or fees that may have been paid or are to be paid to agents or any other party with respect to the selection process or execution of the Contract. The information disclosed must include at least the name and address of the agent or other party, the amount and currency, and the purpose of the commission, gratuity or fee. Failure to disclose such commissions, gratuities or fees may

result in termination of the Contract and/or sanctions by the Bank.

# B. COMMENCEMENT, COMPLETION, MODIFICATION AND TERMINATION OF CONTRACT

## 11. Effectiveness of Contract

- 11.1. This Contract shall come into force and effect on the date (the "Effective Date") of the Client's notice to the Consultant instructing the Consultant to begin carrying out the Services. This notice shall confirm that the effectiveness conditions, if any, listed in the **SCC** have been met.
- 12. Termination of Contract for Failure to Become Effective
- 12.1. If this Contract has not become effective within such time period after the date of Contract signature as specified in the SCC, either Party may, by not less than twenty two (22) days written notice to the other Party, declare this Contract to be null and void, and in the event of such a declaration by either Party, neither Party shall have any claim against the other Party with respect hereto.
- 13. Commencement of Services
- 13.1. The Consultant shall confirm availability of Key Experts and begin carrying out the Services not later than the number of days after the Effective Date specified in the **SCC**.
- 14. Expiration of Contract
- 14.1. Unless terminated earlier pursuant to Clause GCC 19 hereof, this Contract shall expire at the end of such time period after the Effective Date as specified in the SCC.
- 15. Entire Agreement
- 15.1. This Contract contains all covenants, stipulations and provisions agreed by the Parties. No agent or representative of either Party has authority to make, and the Parties shall not be bound by or be liable for, any statement, representation, promise or agreement not set forth herein.
- 16. Modifications or Variations
- 16.1. Any modification or variation of the terms and conditions of this Contract, including any modification or variation of the scope of the Services, may only be made by written agreement between the Parties. However, each Party shall give due consideration to any proposals for modification or variation made by the other Party.
- 16.2. In cases of substantial modifications or variations, the prior written consent of the Bank is required.

#### 17. Force Majeure

- a. Definition
- 17.1. For the purposes of this Contract, "Force Majeure" means an event which is beyond the reasonable control of a Party, is not foreseeable, is unavoidable, and makes a Party's performance of its obligations hereunder impossible or so impractical as reasonably to be considered impossible under the circumstances, and subject to

those requirements, includes, but is not limited to, war, riots, civil disorder, earthquake, fire, explosion, storm, flood or other adverse weather conditions, strikes, lockouts or other industrial action confiscation or any other action by Government agencies.

- 17.2. Force Majeure shall not include (i) any event which is caused by the negligence or intentional action of a Party or such Party's Experts, Sub-consultants or agents or employees, nor (ii) any event which a diligent Party could reasonably have been expected to both take into account at the time of the conclusion of this Contract, and avoid or overcome in the carrying out of its obligations hereunder.
- 17.3. Force Majeure shall not include insufficiency of funds or failure to make any payment required hereunder.
- b. No Breach of Contract
- 17.4. The failure of a Party to fulfill any of its obligations hereunder shall not be considered to be a breach of, or default under, this Contract insofar as such inability arises from an event of Force Majeure, provided that the Party affected by such an event has taken all reasonable precautions, due care and reasonable alternative measures, all with the objective of carrying out the terms and conditions of this Contract.
- c. Measures to be Taken
- 17.5. A Party affected by an event of Force Majeure shall continue to perform its obligations under the Contract as far as is reasonably practical, and shall take all reasonable measures to minimize the consequences of any event of Force Majeure.
- 17.6. A Party affected by an event of Force Majeure shall notify the other Party of such event as soon as possible, and in any case not later than fourteen (14) calendar days following the occurrence of such event, providing evidence of the nature and cause of such event, and shall similarly give written notice of the restoration of normal conditions as soon as possible.
- 17.7. Any period within which a Party shall, pursuant to this Contract, complete any action or task, shall be extended for a period equal to the time during which such Party was unable to perform such action as a result of Force Majeure.
- 17.8. During the period of their inability to perform the Services as a result of an event of Force Majeure, the Consultant, upon instructions by the Client, shall either:
  - (a) demobilize, in which case the Consultant shall be reimbursed for additional costs they reasonably and necessarily incurred, and, if required by the Client, in

reactivating the Services; or

- (b) continue with the Services to the extent reasonably possible, in which case the Consultant shall continue to be paid under the terms of this Contract and be reimbursed for additional costs reasonably and necessarily incurred.
- 17.9. In the case of disagreement between the Parties as to the existence or extent of Force Majeure, the matter shall be settled according to Clauses GCC 44 & 45.

## 18. Suspension

18.1. The Client may, by written notice of suspension to the Consultant, suspend part or all payments to the Consultant hereunder if the Consultant fails to perform any of its obligations under this Contract, including the carrying out of the Services, provided that such notice of suspension (i) shall specify the nature of the failure, and (ii) shall request the Consultant to remedy such failure within a period not exceeding thirty (30) calendar days after receipt by the Consultant of such notice of suspension.

### 19. Termination

- 19.1. This Contract may be terminated by either Party as per provisions set up below:
- a. By the Client
- 19.1.1. The Client may terminate this Contract in case of the occurrence of any of the events specified in paragraphs (a) through (f) of this Clause. In such an occurrence the Client shall give at least thirty (30) calendar days' written notice of termination to the Consultant in case of the events referred to in (a) through (d); at least sixty (60) calendar days' written notice in case of the event referred to in (e); and at least five (5) calendar days' written notice in case of the event referred to in (f):
- (a) If the Consultant fails to remedy a failure in the performance of its obligations hereunder, as specified in a notice of suspension pursuant to Clause GCC 18;
- (b) If the Consultant becomes (or, if the Consultant consists of more than one entity, if any of its members becomes) insolvent or bankrupt or enter into any agreements with their creditors for relief of debt or take advantage of any law for the benefit of debtors or go into liquidation or receivership whether compulsory or voluntary;
- (c) If the Consultant fails to comply with any final decision reached as a result of arbitration proceedings pursuant to Clause GCC 45.1:
- (d) If, as the result of Force Majeure, the Consultant is

- unable to perform a material portion of the Services for a period of not less than sixty (60) calendar days;
- (e) If the Client, in its sole discretion and for any reason whatsoever, decides to terminate this Contract;
- (f) If the Consultant fails to confirm availability of Key Experts as required in Clause GCC 13.
- 19.1.2. Furthermore, if the Client determines that the Consultant has engaged in Fraud and Corruption in competing for or in executing the Contract, then the Client may, after giving fourteen (14) calendar days written notice to the Consultant, terminate the Consultant's employment under the Contract.

# b. By the Consultant

- 19.1.3. The Consultant may terminate this Contract, by not less than thirty (30) calendar days' written notice to the Client, in case of the occurrence of any of the events specified in paragraphs (a) through (d) of this Clause.
- (a) If the Client fails to pay any money due to the Consultant pursuant to this Contract and not subject to dispute pursuant to Clause GCC 45.1 within forty-five (45) calendar days after receiving written notice from the Consultant that such payment is overdue.
- (b) If, as the result of Force Majeure, the Consultant is unable to perform a material portion of the Services for a period of not less than sixty (60) calendar days.
- (c) If the Client fails to comply with any final decision reached as a result of arbitration pursuant to Clause GCC 45.1.
- (d) If the Client is in material breach of its obligations pursuant to this Contract and has not remedied the same within forty-five (45) days (or such longer period as the Consultant may have subsequently approved in writing) following the receipt by the Client of the Consultant's notice specifying such breach.

# c. Cessation of Rights and Obligations

19.1.4. Upon termination of this Contract pursuant to Clauses GCC 12 or GCC 19 hereof, or upon expiration of this Contract pursuant to Clause GCC 14, all rights and obligations of the Parties hereunder shall cease, except (i) such rights and obligations as may have accrued on the date of termination or expiration, (ii) the obligation of confidentiality set forth in Clause GCC 22, (iii) the Consultant's obligation to permit

inspection, copying and auditing of their accounts and records set forth in Clause GCC 25 and to cooperate and assist in any inspection or investigation, and (iv) any right which a Party may have under the Applicable Law.

# d. Cessation of Services

19.1.5. Upon termination of this Contract by notice of either Party to the other pursuant to Clauses GCC 19a or GCC 19b, the Consultant shall, immediately upon dispatch or receipt of such notice, take all necessary steps to bring the Services to a close in a prompt and orderly manner and shall make every reasonable effort to keep expenditures for this purpose to a minimum. With respect to documents prepared by the Consultant and equipment and materials furnished by the Client, the Consultant shall proceed as provided, respectively, by Clauses GCC 27 or GCC 28.

# e. Payment upon Termination

- 19.1.6. Upon termination of this Contract, the Client shall make the following payments to the Consultant:
- (a) payment for Services satisfactorily performed prior to the effective date of termination; and
- (b) in the case of termination pursuant to paragraphs (d) and (e) of Clause GCC 19.1.1, reimbursement of any reasonable cost incidental to the prompt and orderly termination of this Contract, including the cost of the return travel of the Experts.

## C. OBLIGATIONS OF THE CONSULTANT

### 20. General

# a. Standard of Performance

- 20.1 The Consultant shall perform the Services and carry out the Services with all due diligence, efficiency and economy, in accordance with generally accepted professional standards and practices, and shall observe sound management practices, and employ appropriate technology and safe and effective equipment, machinery, materials and methods. The Consultant shall always act, in respect of any matter relating to this Contract or to the Services, as a faithful adviser to the Client, and shall at all times support and safeguard the Client's legitimate interests in any dealings with the third parties.
- 20.2. The Consultant shall employ and provide such qualified and experienced Experts and Sub-consultants as are required to carry out the Services.
- 20.3. The Consultant may subcontract part of the Services to an extent and with such Key Experts and Sub-consultants as may be

approved in advance by the Client. Notwithstanding such approval, the Consultant shall retain full responsibility for the Services.

## b. Law Applicable to Services

- 20.4. The Consultant shall perform the Services in accordance with the Contract and the Applicable Law and shall take all practicable steps to ensure that any of its Experts and Sub-consultants, comply with the Applicable Law.
- 20.5. Throughout the execution of the Contract, the Consultant shall comply with the import of goods and services prohibitions in the Client's country when
  - (a) as a matter of law or official regulations, the Borrower's country prohibits commercial relations with that country; or
  - (b) by an act of compliance with a decision of the United Nations Security Council taken under Chapter VII of the Charter of the United Nations, the Borrower's Country prohibits any import of goods from that country or any payments to any country, person, or entity in that country.
- 20.6. The Client shall notify the Consultant in writing of relevant local customs, and the Consultant shall, after such notification, respect such customs.

### 21. Conflict of Interest

- 21.1. The Consultant shall hold the Client's interests paramount, without any consideration for future work, and strictly avoid conflict with other assignments or their own corporate interests.
- a. Consultant
  Not to Benefit
  from
  Commissions,
  Discounts, etc.
- 21.1.1 The payment of the Consultant pursuant to GCC F (Clauses GCC 38 through 42) shall constitute the Consultant's only payment in connection with this Contract and, subject to Clause GCC 21.1.3, the Consultant shall not accept for its own benefit any trade commission, discount or similar payment in connection with activities pursuant to this Contract or in the discharge of its obligations hereunder, and the Consultant shall use its best efforts to ensure that any Sub-consultants, as well as the Experts and agents of either of them, similarly shall not receive any such additional payment.
- 21.1.2 Furthermore, if the Consultant, as part of the Services, has the responsibility of advising the Client on the procurement of goods, works or services, the Consultant shall comply with the Bank's Applicable Regulations, and shall at all times exercise such responsibility in the best interest of the Client. Any discounts or commissions obtained by the Consultant in the exercise of such procurement responsibility shall be for the

account of the Client.

- b. Consultant
  and Affiliates
  Not to Engage
  in Certain
  Activities
- 21.1.3 The Consultant agrees that, during the term of this Contract and after its termination, the Consultant and any entity affiliated with the Consultant, as well as any Sub-consultants and any entity affiliated with such Sub-consultants, shall be disqualified from providing goods, works or non-consulting services resulting from or directly related to the Consultant's Services for the preparation or implementation of the project.
- c. Prohibition of Conflicting Activities
- 21.1.4 The Consultant shall not engage, and shall cause its Experts as well as its Sub-consultants not to engage, either directly or indirectly, in any business or professional activities that would conflict with the activities assigned to them under this Contract.
- d. Strict Duty to Disclose Conflicting Activities
- 21.1.5 The Consultant has an obligation and shall ensure that its Experts and Sub-consultants shall have an obligation to disclose any situation of actual or potential conflict that impacts their capacity to serve the best interest of their Client, or that may reasonably be perceived as having this effect. Failure to disclose said situations may lead to the disqualification of the Consultant or the termination of its Contract.
- 22. Confidentiality
- 22.1 Except with the prior written consent of the Client, the Consultant and the Experts shall not at any time communicate to any person or entity any confidential information acquired in the course of the Services, nor shall the Consultant and the Experts make public the recommendations formulated in the course of, or as a result of, the Services.
- 23. Liability of the Consultant
- 23.1 Subject to additional provisions, if any, set forth in the **SCC**, the Consultant's liability under this Contract shall be provided by the Applicable Law.
- 24. Insurance to be taken out by the Consultant
- 24.1 The Consultant (i) shall take out and maintain, and shall cause any Sub-consultants to take out and maintain, at its (or the Sub-consultants', as the case may be) own cost but on terms and conditions approved by the Client, insurance against the risks, and for the coverage specified in the SCC, and (ii) at the Client's request, shall provide evidence to the Client showing that such insurance has been taken out and maintained and that the current premiums therefore have been paid. The Consultant shall ensure that such insurance is in place prior to commencing the Services as stated in Clause GCC 13.
- 25. Accounting,
- 25.1 The Consultant shall keep, and shall make all reasonable

# Inspection and Auditing

efforts to cause its Sub-consultants to keep, accurate and systematic accounts and records in respect of the Services and in such form and detail as will clearly identify relevant time changes and costs.

- 25.2 Pursuant to paragraph 2.2 e. of Appendix to the General Conditions the Consultant shall permit and shall cause its subcontractors and sub consultants to permit, the Bank and/or persons appointed by the Bank to inspect the Site and/or the accounts and records relating to the performance of the Contract and the submission of the bid, and to have such accounts and records audited by auditors appointed by the Bank if requested by the Bank. The Consultant's and its Subcontractors' and sub consultants' attention is drawn to Sub-Clause 10.1 which provides, inter alia, that acts intended to materially impede the exercise of the Bank's inspection and audit rights constitute a prohibited practice subject to contract termination (as well as to a determination of ineligibility pursuant to the Bank's prevailing sanctions procedures).
- 26. Reporting Obligations
- 26.1 The Consultant shall submit to the Client the reports and documents specified in **Appendix A**, in the form, in the numbers and within the time periods set forth in the said Appendix.
- 27. Proprietary Rights of the Client in Reports and Records
- 27.1 Unless otherwise indicated in the SCC, all reports and relevant data and information such as maps, diagrams, plans, databases, other documents and software, supporting records or material compiled or prepared by the Consultant for the Client in the course of the Services shall be confidential and become and remain the absolute property of the Client. The Consultant shall, not later than upon termination or expiration of this Contract, deliver all such documents to the Client, together with a detailed inventory thereof. The Consultant may retain a copy of such documents, data and/or software but shall not use the same for purposes unrelated to this Contract without prior written approval of the Client.
- 27.2 If license agreements are necessary or appropriate between the Consultant and third parties for purposes of development of the plans, drawings, specifications, designs, databases, other documents and software, the Consultant shall obtain the Client's prior written approval to such agreements, and the Client shall be entitled at its discretion to require recovering the expenses related to the development of the program(s) concerned. Other restrictions about the future use of these documents and software, if any, shall be specified in the **SCC**.
- 28. Equipment, Vehicles and Materials
- 28.1 Equipment, vehicles and materials made available to the Consultant by the Client, or purchased by the Consultant wholly or partly with funds provided by the Client, shall be the property of the Client and shall be marked accordingly. Upon termination or expiration of this Contract, the Consultant shall make available to the

Client an inventory of such equipment, vehicles and materials and shall dispose of such equipment, vehicles and materials in accordance with the Client's instructions. While in possession of such equipment, vehicles and materials, the Consultant, unless otherwise instructed by the Client in writing, shall insure them at the expense of the Client in an amount equal to their full replacement value.

28.2 Any equipment or materials brought by the Consultant or its Experts into the Client's country for the use either for the project or personal use shall remain the property of the Consultant or the Experts concerned, as applicable.

## D. CONSULTANT'S EXPERTS AND SUB-CONSULTANTS

- 29. Description of Key Experts
- 29.1 The title, agreed job description, minimum qualification and estimated period of engagement to carry out the Services of each of the Consultant's Key Experts are described in **Appendix B.**
- 30. Replacement of Key Experts
- 30.1 Except as the Client may otherwise agree in writing, no changes shall be made in the Key Experts.
- 30.2 Notwithstanding the above, the substitution of Key Experts during Contract execution may be considered only based on the Consultant's written request and due to circumstances outside the reasonable control of the Consultant, including but not limited to death or medical incapacity. In such case, the Consultant shall forthwith provide as a replacement, a person of equivalent or better qualifications and experience, and at the same rate of remuneration.

# 31. Removal of Experts or Sub-consultants

- 31.1 If the Client finds that any of the Experts or Sub-consultant has committed serious misconduct or has been charged with having committed a criminal action, or if the Client determines that a Consultant's Expert or Sub-consultant has engaged in Fraud and Corruption while performing the Services, the Consultant shall, at the Client's written request, provide a replacement.
- 31.2 In the event that any of Key Experts, Non-Key Experts or Sub-consultants is found by the Client to be incompetent or incapable in discharging assigned duties, the Client, specifying the grounds therefore, may request the Consultant to provide a replacement.
- 31.3 Any replacement of the removed Experts or Sub-consultants shall possess better qualifications and experience and shall be acceptable to the Client.
- 31.4 The Consultant shall bear all costs arising out of or incidental to any removal and/or replacement of such Experts.

## E. OBLIGATIONS OF THE CLIENT

# 32. Assistance and Exemptions

- 32.1 Unless otherwise specified in the **SCC**, the Client shall use its best efforts to:
- (a) Assist the Consultant with obtaining work permits and such other documents as shall be necessary to enable the Consultant to perform the Services.
- (b) Assist the Consultant with promptly obtaining, for the Experts and, if appropriate, their eligible dependents, all necessary entry and exit visas, residence permits, exchange permits and any other documents required for their stay in the Client's country while carrying out the Services under the Contract.
- (c) Facilitate prompt clearance through customs of any property required for the Services and of the personal effects of the Experts and their eligible dependents.
- (c) Issue to officials, agents and representatives of the Government all such instructions and information as may be necessary or appropriate for the prompt and effective implementation of the Services.
- (d) Assist the Consultant and the Experts and any Sub-consultants employed by the Consultant for the Services with obtaining exemption from any requirement to register or obtain any permit to practice their profession or to establish themselves either individually or as a corporate entity in the Client's country according to the applicable law in the Client's country.
- (e) Assist the Consultant, any Sub-consultants and the Experts of either of them with obtaining the privilege, pursuant to the applicable law in the Client's country, of bringing into the Client's country reasonable amounts of foreign currency for the purposes of the Services or for the personal use of the Experts and of withdrawing any such amounts as may be earned therein by the Experts in the execution of the Services.
- (f) Provide to the Consultant any such other assistance as may be specified in the **SCC**.

# 33. Access to Project Site

33.1 The Client warrants that the Consultant shall have, free of charge, unimpeded access to the project site in respect of which access is required for the performance of the Services. The Client will be responsible for any damage to the project site or any property thereon resulting from such access and will indemnify the Consultant and each of the experts in respect of liability for any such damage, unless such damage is caused by the willful default or negligence of

the Consultant or any Sub-consultants or the Experts of either of them.

## 34. Change in the Applicable Law Related to Taxes and Duties

34.1 If, after the date of this Contract, there is any change in the applicable law in the Client's country with respect to taxes and duties which increases or decreases the cost incurred by the Consultant in performing the Services, then the remuneration and reimbursable expenses otherwise payable to the Consultant under this Contract shall be increased or decreased accordingly by agreement between the Parties hereto, and corresponding adjustments shall be made to the Contract price amount specified in Clause GCC 38.1

# 35. Services, Facilities and Property of the Client

35.1 The Client shall make available to the Consultant and the Experts, for the purposes of the Services and free of any charge, the services, facilities and property described in the Terms of Reference (**Appendix A**) at the times and in the manner specified in said **Appendix A**.

# 36. Counterpart Personnel

36.1 The Client shall make available to the Consultant free of charge such professional and support counterpart personnel, to be nominated by the Client with the Consultant's advice, if specified in **Appendix A**.

36.2 Professional and support counterpart personnel, excluding Client's liaison personnel, shall work under the exclusive direction of the Consultant. If any member of the counterpart personnel fails to perform adequately any work assigned to such member by the Consultant that is consistent with the position occupied by such member, the Consultant may request the replacement of such member, and the Client shall not unreasonably refuse to act upon such request.

# 37. Payment Obligation

37.1 In consideration of the Services performed by the Consultant under this Contract, the Client shall make such payments to the Consultant for the deliverables specified in **Appendix A** and in such manner as is provided by GCC F below.

### F. PAYMENTS TO THE CONSULTANT

#### 38. Contract Price

38.1 The Contract price is fixed and is set forth in the **SCC.** The Contract price breakdown is provided in **Appendix C**.

38.2 Any change to the Contract price specified in Clause GCC 38.1 can be made only if the Parties have agreed to the revised scope of Services pursuant to Clause GCC 16 and have amended in writing the Terms of Reference in **Appendix A**.

### 39. Taxes and Duties

- 39.1 The Consultant, Sub-consultants and Experts are responsible for meeting any and all tax liabilities arising out of the Contract unless it is stated otherwise in the **SCC**.
- 39.2 As an exception to the above and as stated in the **SCC**, all local identifiable indirect taxes (itemized and finalized at Contract negotiations) are reimbursed to the Consultant or are paid by the Client on behalf of the Consultant.
- 40. Currency of Payment
- 40.1 Any payment under this Contract shall be made in the currency (ies) of the Contract.

# 41. Mode of Billing and Payment

- 41.1 The total payments under this Contract shall not exceed the Contract price set forth in Clause GCC 38.1.
- 41.2 The payments under this Contract shall be made in lump-sum installments against deliverables specified in **Appendix A**. The payments will be made according to the payment schedule stated in the **SCC**.
  - 41.2.1 <u>Advance payment:</u> Unless otherwise indicated in the **SCC**, an advance payment shall be made against an advance payment bank guarantee acceptable to the Client in an amount (or amounts) and in a currency (or currencies) specified in the **SCC**. Such guarantee (i) is to remain effective until the advance payment has been fully set off, and (ii) is to be in the form set forth in **Appendix D**, or in such other form as the Client shall have approved in writing. The advance payments will be set off by the Client in equal portions against the lump-sum installments specified in the **SCC** until said advance payments have been fully set off.
  - 41.2.2 <u>The Lump-Sum Installment Payments.</u> The Client shall pay the Consultant within sixty (60) days after the receipt by the Client of the deliverable(s) and the cover invoice for the related lump-sum installment payment. The payment can be withheld if the Client does not approve the submitted deliverable(s) as satisfactory in which case the Client shall provide comments to the Consultant within the same sixty (60) days period. The Consultant shall thereupon promptly make any necessary corrections, and thereafter the foregoing process shall be repeated.
  - 41.2.3 <u>The Final Payment</u>. The final payment under this Clause shall be made only after the final report have been submitted by the Consultant and approved as satisfactory by the Client. The Services shall then be deemed completed and finally accepted by the Client. The last lump-sum installment shall be

deemed approved for payment by the Client within ninety (90) calendar days after receipt of the final report by the Client unless the Client, within such ninety (90) calendar day period, gives written notice to the Consultant specifying in detail deficiencies in the Services, the final report. The Consultant shall thereupon promptly make any necessary corrections, and thereafter the foregoing process shall be repeated. 41.2.4 All payments under this Contract shall be made to the accounts of the Consultant specified in the **SCC**.

41.2.4 With the exception of the final payment under 41.2.3 above, payments do not constitute acceptance of the whole Services nor relieve the Consultant of any obligations hereunder.

# 42. Interest on Delayed Payments

42.1 If the Client had delayed payments beyond fifteen (15) days after the due date stated in Clause GCC 41.2.2, interest shall be paid to the Consultant on any amount due by, not paid on, such due date for each day of delay at the annual rate stated in the **SCC**.

## G. FAIRNESS AND GOOD FAITH

### 43. Good Faith

43.1 The Parties undertake to act in good faith with respect to each other's rights under this Contract and to adopt all reasonable measures to ensure the realization of the objectives of this Contract.

## H. SETTLEMENT OF DISPUTES

# 44. Amicable Settlement

- 44.1 The Parties shall seek to resolve any dispute amicably by mutual consultation.
- 44.2 If either Party objects to any action or inaction of the other Party, the objecting Party may file a written Notice of Dispute to the other Party providing in detail the basis of the dispute. The Party receiving the Notice of Dispute will consider it and respond in writing within fourteen (14) days after receipt. If that Party fails to respond within fourteen (14) days, or the dispute cannot be amicably settled within fourteen (14) days following the response of that Party, Clause GCC 45.1 shall apply.

## 45. Dispute Resolution

45.1 Any dispute between the Parties arising under or related to this Contract that cannot be settled amicably may be referred to by either Party to the adjudication/arbitration in accordance with the provisions specified in the **SCC**.

# II. General Conditions Attachment 1 Fraud and Corruption

(Text in this Appendix shall not be modified)

## 1. Purpose

1.1 The Bank's Anti-Corruption Guidelines and this annex apply with respect to procurement under Bank Investment Project Financing operations.

## 2. Requirements

2.1 The Bank requires that Borrowers (including beneficiaries of Bank financing); bidders (applicants/proposers), consultants, contractors and suppliers; any sub-contractors, sub-consultants, service providers or suppliers; any agents (whether declared or not); and any of their personnel, observe the highest standard of ethics during the procurement process, selection and contract execution of Bank-financed contracts, and refrain from Fraud and Corruption.

### 2.2 To this end, the Bank:

- a. Defines, for the purposes of this provision, the terms set forth below as follows:
  - "corrupt practice" is the offering, giving, receiving, or soliciting, directly or indirectly, of anything of value to influence improperly the actions of another party;
  - ii. "fraudulent practice" is any act or omission, including misrepresentation, that knowingly or recklessly misleads, or attempts to mislead, a party to obtain financial or other benefit or to avoid an obligation;
  - iii. "collusive practice" is an arrangement between two or more parties designed to achieve an improper purpose, including to influence improperly the actions of another party;
  - iv. "coercive practice" is impairing or harming, or threatening to impair or harm, directly or indirectly, any party or the property of the party to influence improperly the actions of a party;
  - v. "obstructive practice" is:
    - (a)deliberately destroying, falsifying, altering, or concealing of evidence material to the investigation or making false statements to investigators in order to materially impede a Bank investigation into allegations of a corrupt, fraudulent, coercive, or collusive practice; and/or threatening, harassing, or intimidating any party to prevent it from disclosing its knowledge of matters relevant to the investigation or from pursuing the investigation; or
    - (b) acts intended to materially impede the exercise of the Bank's inspection and audit rights provided for under paragraph 2.2 e. below.

- b. Rejects a proposal for award if the Bank determines that the firm or individual recommended for award, any of its personnel, or its agents, or its sub-consultants, sub-contractors, service providers, suppliers and/ or their employees, has, directly or indirectly, engaged in corrupt, fraudulent, collusive, coercive, or obstructive practices in competing for the contract in question;
- c. In addition to the legal remedies set out in the relevant Legal Agreement, may take other appropriate actions, including declaring misprocurement, if the Bank determines at any time that representatives of the Borrower or of a recipient of any part of the proceeds of the loan engaged in corrupt, fraudulent, collusive, coercive, or obstructive practices during the procurement process, selection and/or execution of the contract in question, without the Borrower having taken timely and appropriate action satisfactory to the Bank to address such practices when they occur, including by failing to inform the Bank in a timely manner at the time they knew of the practices;
- d. Pursuant to the Bank's Anti- Corruption Guidelines and in accordance with the Bank's prevailing sanctions policies and procedures, may sanction a firm or individual, either indefinitely or for a stated period of time, including by publicly declaring such firm or individual ineligible (i) to be awarded or otherwise benefit from a Bank-financed contract, financially or in any other manner; (ii) to be a nominated sub-contractor, consultant, manufacturer or supplier, or service provider of an otherwise eligible firm being awarded a Bank-financed contract; and (iii) to receive the proceeds of any loan made by the Bank or otherwise to participate further in the preparation or implementation of any Bank-financed project;
- e. Requires that a clause be included in bidding/request for proposals documents and in contracts financed by a Bank loan, requiring (i) bidders (applicants/proposers), consultants, contractors, and suppliers, and their sub-contractors, sub-consultants, service providers, suppliers, agents personnel, permit the Bank to inspect<sup>3</sup> all accounts, records and other documents relating to the procurement process, selection and/or contract execution,, and to have them audited by auditors appointed by the Bank.

For the avoidance of doubt, a sanctioned party's ineligibility to be awarded a contract shall include, without limitation, (i) applying for pre-qualification, expressing interest in a consultancy, and bidding, either directly or as a nominated sub-contractor, nominated consultant, nominated manufacturer or supplier, or nominated service provider, in respect of such contract, and (ii) entering into an addendum or amendment introducing a material modification to any existing contract.

A nominated sub-contractor, nominated consultant, nominated manufacturer or supplier, or nominated service provider (different names are used depending on the particular bidding document) is one which has been: (i) included by the bidder in its pre-qualification application or bid because it brings specific and critical experience and know-how that allow the bidder to meet the qualification requirements for the particular bid; or (ii) appointed by the Borrower.

Inspections in this context usually are investigative (i.e., forensic) in nature. They involve fact-finding activities undertaken by the Bank or persons appointed by the Bank to address specific matters related to investigations/audits, such as evaluating the veracity of an allegation of possible Fraud and Corruption, through the appropriate mechanisms. Such activity includes but is not limited to: accessing and examining a firm's or individual's financial records and information, and making copies thereof as relevant; accessing and examining any other documents, data and information (whether in hard copy or electronic format) deemed relevant for the investigation/audit, and making copies thereof as relevant; interviewing staff and other relevant individuals; performing physical inspections and site visits; and obtaining third party verification of information.

# **III.** Special Conditions of Contract

[Notes in brackets are for guidance purposes only and should be deleted in the final text of the signed contract]

| Number of GC<br>Clause | Amendments of, and Supplements to, Clauses in the General<br>Conditions of Contract                                                                                                                                                                                                                             |  |  |  |  |
|------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|--|--|
| 1.1(a)                 | The Contract shall be construed in accordance with the law of India.                                                                                                                                                                                                                                            |  |  |  |  |
| 4.1                    | The language is: English.                                                                                                                                                                                                                                                                                       |  |  |  |  |
| 6.1 and 6.2            | The addresses are[fill in at negotiations with the selected firm]:                                                                                                                                                                                                                                              |  |  |  |  |
|                        | Client: Assam Inland Water Transport Development Society                                                                                                                                                                                                                                                        |  |  |  |  |
|                        | Attention: Additional State Project Director Facsimile: NA E-mail (where permitted): dir.iwtds-as@gov.in                                                                                                                                                                                                        |  |  |  |  |
|                        | Consultant :                                                                                                                                                                                                                                                                                                    |  |  |  |  |
|                        | Attention: Facsimile: E-mail (where permitted):                                                                                                                                                                                                                                                                 |  |  |  |  |
| 8.1                    | [If the Consultant consists only of one entity, state "N/A";  OR  If the Consultant is a Joint Venture consisting of more than one entity, the name of the JV member whose address is specified in Clause SCC6.1 should be inserted here.]  The Lead Member on behalf of the JV is  [insert name of the member] |  |  |  |  |
| 9.1                    | The Authorized Representatives are:                                                                                                                                                                                                                                                                             |  |  |  |  |
|                        | For the Client: Additional State Project Director, Assam Inland Water Transport Development Society                                                                                                                                                                                                             |  |  |  |  |
|                        | For the Consultant: [name, title]                                                                                                                                                                                                                                                                               |  |  |  |  |
| 11.1                   | The effectiveness conditions are the following: Signing of the contract                                                                                                                                                                                                                                         |  |  |  |  |
| 12.1                   | Termination of Contract for Failure to Become Effective: The time                                                                                                                                                                                                                                               |  |  |  |  |

|       | period shall be one month from the date of signing of contract.                                                                                                                                                                      |
|-------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 13.1  | Commencement of Services: From the signing of contract                                                                                                                                                                               |
|       | Confirmation of Key Experts' availability to start the Assignment shall be submitted to the Client in writing as a written statement signed by each Key Expert.                                                                      |
| 14.1  | Expiration of Contract:                                                                                                                                                                                                              |
|       | The time period shall besixty (60) months from the date of signing of contract.                                                                                                                                                      |
| 21 b. | The Client reserves the right to determine on a case-by-case basis whether the Consultant should be disqualified from providing goods, works or non-consulting services due to a conflict of a nature described in Clause GCC 21.1.3 |
|       | Yes                                                                                                                                                                                                                                  |

The following limitation of the Consultant's Liability towards the Client can be subject to the Contract's negotiations:

"Limitation of the Consultant's Liability towards the Client:

- (a) Except in the case of gross negligence or willful misconduct on the part of the Consultant or on the part of any person or a firm acting on behalf of the Consultant in carrying out the Services, the Consultant, with respect to damage caused by the Consultant to the Client's property, shall not be liable to the Client:
  - (i) for any indirect or consequential loss or damage; and
  - (ii) for any direct loss or damage that exceeds onetimes the total value of the Contract;
  - (b) This limitation of liability shall not
    - (i) affect the Consultant's liability, if any, for damage to Third Parties caused by the Consultant or any person or firm acting on behalf of the Consultant in carrying out the Services;
    - (ii) be construed as providing the Consultant with any limitation or exclusion from liability which is prohibited by the *[insert Applicable Law.*

[Notes to the Client and the Consultant: Any suggestions made by the Consultant in the Proposal to introduce exclusions/limitations of the Consultant's liability under the Contract should be carefully scrutinized by the Client and discussed with the Bank prior to accepting any changes to what was included in the issued RFP. In this regard, the Parties should be aware of the Bank's policy on this matter which is as follows:

To be acceptable to the Bank, any limitation of the Consultant's liability should at the very least be reasonably related to (a) the damage the Consultant might potentially cause to the Client, and (b) the Consultant's ability to pay compensation using its own assets and reasonably obtainable insurance coverage. The Consultant's liability shall not be limited to less than a multiplier of the total payments to the Consultant under the Contract for remuneration and reimbursable expenses. A statement to the effect that the Consultant is liable only for the re-performance of faulty Services is not acceptable to the Bank. Also, the Consultant's liability should never be limited for loss or damage caused by the Consultant's gross negligence or willful misconduct.

| 24.1                    | The Bank does not accept a provision to the effect that the Client shall indemnify and hold harmless the Consultant against Third Party claims, except, of course, if a claim is based on loss or damage caused by a default or wrongful act of the Client to the extent permissible by the law applicable in the Client's country.]  The insurance coverage against the risks shall be as follows:  [Delete what is not applicable except (a)].                                                  |  |  |  |  |
|-------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|--|--|
|                         | <ul> <li>(a) Professional liability insurance, with a minimum coverage of value equal to the total ceiling amount of the Contract;</li> <li>(b) Third Party motor vehicle liability insurance in respect of motor vehicles operated in the Client's country by the Consultant or its Experts or Sub-consultants, with a minimum coverage of in accordance with the applicable law in the Client's country;</li> <li>(c) Third Party liability insurance, with a minimum coverage of in</li> </ul> |  |  |  |  |
|                         | <ul> <li>(c) Third Farty hability insurance, with a minimum coverage of the accordance with the applicable law in the Client's country;</li> <li>(d) employer's liability and workers' compensation insurance in respect of the experts and Sub-consultants in accordance with the relevant provisions of the applicable law in the Client's country, as well as, with respect to such Experts, any such life, health, accident, travel or other insurance as may be appropriate; and</li> </ul>  |  |  |  |  |
|                         | (e) insurance against loss of or damage to (i) equipment purchased in whole or in part with funds provided under this Contract, (ii) the Consultant's property used in the performance of the Services, and (iii) any documents prepared by the Consultant in the performance of the Services.                                                                                                                                                                                                    |  |  |  |  |
| 27.1                    | All Proprietary rights remain with the CLIENT                                                                                                                                                                                                                                                                                                                                                                                                                                                     |  |  |  |  |
| 27.2                    | The Consultant shall not use these <i>documents and software</i> for purposes unrelated to this Contract without the prior written approval of the Client.                                                                                                                                                                                                                                                                                                                                        |  |  |  |  |
| 32.1<br>(a) through (e) | Deleted                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |  |  |  |  |
| 32.1(f)                 | Deleted                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |  |  |  |  |

# 38.1 The Contract price is: [insert amount and currency for each currency as applicable] [indicate: inclusive or exclusive/ of local indirect taxes. Any indirect local taxes chargeable in respect of this Contract for the Services provided by the Consultant shall [insert as appropriate: "be paid" or "reimbursed"] by the Client [insert as appropriate: "for" or "to"/the Consultant. The amount of such taxes is \_\_\_\_\_ amount as finalized at the Contract's negotiations on the basis of the estimates provided by the Consultant in Form FIN-2 of the Consultant's Financial Proposal. 39.1 and 39.2 The Client warrants that the Client shall reimburse the Consultant, the Sub-consultants and the Expertsany indirect taxes, duties, fees, levies and other impositions imposed, under the applicable law in the Client's country, on the Consultant, the Sub-consultants and the Experts in respect of: (a) any payments whatsoever made to the Consultant, Subconsultants and the Experts (other than nationals or permanent residents of the Client's country), in connection with the carrying out of the Services: any equipment, materials and supplies brought into the Client's country by the Consultant or Sub-consultants for the purpose of carrying out the Services and which, after having been brought into such territories, will be subsequently withdrawn by them; any equipment imported for the purpose of carrying out the (c) Services and paid for out of funds provided by the Client and which is treated as property of the Client; any property brought into the Client's country by the Consultant, (d) any Sub-consultants or the Experts (other than nationals or permanent residents of the Client's country), or the eligible dependents of such experts for their personal use and which will subsequently be withdrawn by them upon their respective departure from the Client's country, provided that: (i) the Consultant, Sub-consultants and experts shall follow the usual customs procedures of the Client's country in importing property into the Client's country; and (ii) if the Consultant, Sub-consultants or Experts do not withdraw but dispose of any property in the Client's

| 41.2   | country upon which customs duties and taxes have be exempted, the Consultant, Sub-consultants or Experts the case may be, (a) shall bear such customs duties taxes in conformity with the regulations of the Client country, or (b) shall reimburse them to the Client if were paid by the Client at the time the property in quest was brought into the Client's country.  The payment schedule:  The payment under this assignment shall be made, after acceptance of the deliverables by the society, as per the milesto detailed below: |                                                                                                                                                               |                                                                                                                                     |  |  |  |  |
|--------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------|--|--|--|--|
|        | SN                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Deliverable                                                                                                                                                   | Percentage of the contract                                                                                                          |  |  |  |  |
|        | 1                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Inception Report including proposed Verification Plan                                                                                                         | 5%                                                                                                                                  |  |  |  |  |
|        | 2                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Final verification report of the 15 no.s of DLIs to be independently verified.                                                                                | 6% for each DLI.  (The 6% payment allocated for each DLI shall be proportionately divided among each stages of the particular DLI.) |  |  |  |  |
|        | 3                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 'Assignment Completion Report' containing summary of work done and suggestions for strengthening the verification protocol and process for future use by GoA. | 5%                                                                                                                                  |  |  |  |  |
|        | Tota                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                               | 100%                                                                                                                                |  |  |  |  |
|        | Note: In case of reduction or addition of number of DLIs, the contra amount will be proportionately increased/decreased.                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                               |                                                                                                                                     |  |  |  |  |
| 41.2.1 | Not Applicable                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                                                                                                                                                               |                                                                                                                                     |  |  |  |  |
| 41.2.4 | The accounts are:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                                                                                                                                                               |                                                                                                                                     |  |  |  |  |
|        | [insert account].                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                                                                                                                                                               |                                                                                                                                     |  |  |  |  |
| 42.1   | The i                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | interest rate is: 8% per annum for                                                                                                                            | each day of delay.                                                                                                                  |  |  |  |  |
| 45.1   | Disp                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | utes shall be settled by arbitra                                                                                                                              | tion in accordance with the                                                                                                         |  |  |  |  |

## following provisions:

- 1. <u>Selection of Arbitrators</u>. Each dispute submitted by a Party to arbitration shall be heard by a sole arbitrator or an arbitration panel composed of three (3) arbitrators, in accordance with the following provisions:
  - Where the Parties agree that the dispute concerns a technical matter, they may agree to appoint a sole arbitrator or, failing agreement on the identity of such sole arbitrator within thirty (30) days after receipt by the other Party of the proposal of a name for such an appointment by the Party who initiated the proceedings, either Party may apply to The Indian Council of Arbitration, New Delhi for a list of not fewer than five (5) nominees and, on receipt of such list, the Parties shall alternately strike names therefrom, and the last remaining nominee on the list shall be the sole arbitrator for the matter in dispute. If the last remaining nominee has not been determined in this manner within sixty (60) days of the date of the list, The Indian Council of Arbitration, New Delhi shall appoint, upon the request of either Party and from such list or otherwise, a sole arbitrator for the matter in dispute.
  - (b) Where the Parties do not agree that the dispute concerns a technical matter, the Client and the Consultant shall each appoint one (1) arbitrator, and these two arbitrators shall jointly appoint a third arbitrator, who shall chair the arbitration panel. If the arbitrators named by the Parties do not succeed in appointing a third arbitrator within thirty (30) days after the latter of the two (2) arbitrators named by the Parties has been appointed, the third arbitrator shall, at the request of either Party, be appointed by *The Indian Council of Arbitration, New Delhi*.
  - (c) If, in a dispute subject to paragraph (b) above, one Party fails to appoint its arbitrator within thirty (30) days after the other Party has appointed its arbitrator, the Party which has named an arbitrator may apply to the *The Indian Council of Arbitration, New Delhi*. to appoint a sole arbitrator for the matter in dispute, and the arbitrator appointed pursuant to such application shall be the sole arbitrator for that dispute.
- 2. <u>Rules of Procedure</u>. Except as otherwise stated herein, arbitration proceedings shall be conducted in accordance with the Arbitration and Conciliation Act, 1996.

- 3. <u>Substitute Arbitrators</u>. If for any reason an arbitrator is unable to perform his/her function, a substitute shall be appointed in the same manner as the original arbitrator.
- 4. Nationality and Qualifications of Arbitrators. The sole arbitrator or the third arbitrator appointed pursuant to paragraphs 1(a) through 1(c) above shall be an internationally recognized legal or technical expert with extensive experience in relation to the matter in dispute and shall not be a national of the Consultant's home country [If the Consultant consists of more than one entity, add: or of the home country of any of their members or Parties] or of the Government's country. For the purposes of this Clause, "home country" means any of:
  - (a) the country of incorporation of the Consultant [If the Consultant consists of more than one entity, add: or of any of their members or Parties]; or
  - (b) the country in which the Consultant's [or any of their members' or Parties'] principal place of business is located; or
  - (c) the country of nationality of a majority of the Consultant's [or of any members' or Parties'] shareholders; or
  - (d) the country of nationality of the Sub-consultants concerned, where the dispute involves a subcontract.
- 5. Miscellaneous. In any arbitration proceeding hereunder:
  - (a) proceedings shall, unless otherwise agreed by the Parties, be held in *Guwahati*, *Assam*, *India*;
  - (b) the English language shall be the official language for all purposes; and
  - (c) the decision of the sole arbitrator or of a majority of the arbitrators (or of the third arbitrator if there is no such majority) shall be final and binding and shall be enforceable in any court of competent jurisdiction, and the Parties hereby waive any objections to or claims of immunity in respect of such enforcement.

# IV. Appendices

## APPENDIX A – TERMS OF REFERENCE

[This Appendix shall include the final Terms of Reference (TORs) worked out by the Client and the Consultant during the negotiations; dates for completion of various tasks; location of performance for different tasks; detailed reporting requirements and list of deliverables against which the payments to the Consultant will be made; Client's input, including counterpart personnel assigned by the Client to work on the Consultant's team; specific tasks or actions that require prior approval by the Client.

Insert the text based on the Section 7 (Terms of Reference) of the ITC in the RFP and

| nodified<br>Highlight |                       |        |                                         |            | _        | TECH-5    | of the | Consultant's               | Proposal |
|-----------------------|-----------------------|--------|-----------------------------------------|------------|----------|-----------|--------|----------------------------|----------|
| nightight             | ine chan              | ges 10 | Section                                 | 7 OJ INC I | (11)     |           |        |                            |          |
|                       | •••••                 |        | • • • • • • • • • • • • • • • • • • • • |            | •••••    |           |        | ••••••                     | •••••    |
|                       |                       |        | AF                                      | PENDI      | x B - K  | EY EXP    | PERTS  |                            |          |
|                       | ntract's              | negoti | ations.                                 | Attach th  | e CVs (u | pdated ar |        | l Proposal and by the resp |          |
|                       | • • • • • • • • • • • |        |                                         |            |          |           |        |                            |          |

# APPENDIX C - BREAKDOWN OF CONTRACT PRICE

[Insert the table with the unit rates to arrive at the breakdown of the lump-sum price. The table shall be based on [Form FIN-3 and FIN-4] of the Consultant's Proposal and reflect any changes agreed at the Contract negotiations, if any. The footnote shall list such changes made to [Form FIN-3 and FIN-4] at the negotiations or state that none has been made.]

When the Consultant has been selected under Quality-Based Selection method, also add the following:

"The agreed remuneration rates shall be stated in the attached Model Form I. This form shall be prepared on the basis of Appendix A to Form FIN-3 of the RFP "Consultants' Representations regarding Costs and Charges" submitted by the Consultant to the Client prior to the Contract's negotiations.

Should these representations be found by the Client (either through inspections or audits pursuant to Clause GCC 25.2 or through other means) to be materially incomplete or inaccurate, the Client shall be entitled to introduce appropriate modifications in the remuneration rates affected by such materially incomplete or inaccurate representations. Any such modification shall have retroactive effect and, in case remuneration has already been paid by the Client before any such modification, (i) the Client shall be entitled to offset any excess payment against the next monthly payment to the Consultants, or (ii) if there are no further payments to be made by the Client to the Consultants, the Consultants shall reimburse to the Client any excess payment within thirty (30) days of receipt of a written claim of the Client. Any such claim by the Client for reimbursement must be made within twelve (12) calendar months after receipt by the Client of a final report and a final statement approved by the Client in accordance with Clause GCC 45.1(d) of this Contract."

# **Model Form I Breakdown of Agreed Fixed Rates in Consultant's Contract**

We hereby confirm that we have agreed to pay to the Experts listed, who will be involved in performing the Services, the basic fees and away from the home office allowances (if applicable) indicated below:

(Expressed in [insert name of currency])\*

| Experts                         |          | 1                                                              | 2                              | 3                     | 4        | 5                   | 6                                     | 7                                                  | 8                                                  |
|---------------------------------|----------|----------------------------------------------------------------|--------------------------------|-----------------------|----------|---------------------|---------------------------------------|----------------------------------------------------|----------------------------------------------------|
| Name                            | Position | Basic<br>Remuneration<br>rate per<br>Working<br>Month/Day/Year | Social<br>Charges <sup>1</sup> | Overhead <sup>1</sup> | Subtotal | Profit <sup>2</sup> | Away from<br>Home Office<br>Allowance | Agreed Fixed Rate<br>per Working<br>Month/Day/Hour | Agreed Fixed Rate<br>per Working<br>Month/Day/Hour |
| Home Office                     |          |                                                                |                                |                       |          |                     |                                       |                                                    |                                                    |
|                                 |          |                                                                |                                |                       |          |                     |                                       |                                                    |                                                    |
| Work in the Client's<br>Country |          |                                                                |                                |                       |          |                     |                                       |                                                    |                                                    |
|                                 |          |                                                                |                                |                       |          |                     |                                       |                                                    |                                                    |

| 1 Expressed as | percentage of 1 |
|----------------|-----------------|
|----------------|-----------------|

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|           |      |   |
|           |      |   |
| Signature | Date | e |

Name and Title:

Expressed as percentage of 4 If more than one currency, add a table

# APPENDIX D - FORM OF ADVANCE PAYMENTS GUARANTEE

[See Clause GCC 41.2.1 and SCC 41.2.1]

{Guarantor letterhead or SWIFT identifier code}

## **Bank Guarantee for Advance Payment**

|                                              | ntor:<br>Branch or Office]                                                                                                            | [insert commercial Bank's Nat                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | ne, and Address of                                                       |
|----------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------|
| Benefic                                      | ciary:[                                                                                                                               | insert Name and Address of Client                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 1                                                                        |
| Date: _                                      | [insert date]                                                                                                                         | <u> </u>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                          |
| ADVAN                                        | NCE PAYMENT GUARAN                                                                                                                    | ΓΕΕ No.:[insert                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | t number]                                                                |
| Venture, entered[inse                        | e, same as appears on the sign into Contract No.                                                                                      | [name of Consultant or ned Contract] (hereinafter called ' [reference number of Beneficiary, for the provision of _after called "the Contract").                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | "the Consultant") has the contract] dated                                |
| paymen                                       |                                                                                                                                       | cording to the conditions of the (insert amount in figures) () [amount in figures]                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                                                                          |
| Benefici<br>figures]<br>supporte<br>separate | itary any sum or sums not except () [amount in words] <sup>1</sup> upon ed by the Beneficiary's a with the signed document accompany. | as Guarantor, hereby irrevocably reeding in total an amount of receipt by us of the Beneficiary' ritten statement, whether in the danying or identifying the demandent under the Contract because the Contract becau | [amount in s complying demand lemand itself or in a nd, stating that the |
| (b) s                                        | specifying the amount which t                                                                                                         | e payment in accordance with the he Consultant has failed to repay; to for purposes other than toward page 1.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                                                                          |
| paymen                                       | it referred to above must ha                                                                                                          | yment under this guarantee to be not been received by the Consult [name and address of bar                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | ant on their account                                                     |
| advance                                      | e payment repaid by the Con                                                                                                           | tee shall be progressively reduced sultant as indicated in certified st shall be presented to us. This gua                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | atements or invoices                                                     |

<sup>&</sup>lt;sup>1</sup> The Guarantor shall insert an amount representing the amount of the advance payment and denominated either in the currency(ies) of the advance payment as specified in the Contract, or in a freely convertible currency acceptable to the Client.

| the latest, upon our receipt of the payment certificate or paid invoice indicating that the                         |
|---------------------------------------------------------------------------------------------------------------------|
| Consultant has made full repayment of the amount of the advance payment, or on the day                              |
| of _[month], [year], <sup>2</sup> whichever is earlier. Consequently, any demand for                                |
| payment under this guarantee must be received by us at this office on or before that date.                          |
| This guarantee is subject to the Uniform Rules for Demand Guarantees (URDG) 2010 revision, ICC Publication No. 758. |
| [signature(s)]                                                                                                      |

{Note: All italicized text is for indicative purposes only to assist in preparing this form and shall be deleted from the final product.}

Insert the expected expiration date. In the event of an extension of the time for completion of the Contract, the Client would need to request an extension of this guarantee from the Guarantor. Such request must be in writing and must be made prior to the expiration date established in the guarantee. In preparing this guarantee, the Client might consider adding the following text to the form, at the end of the penultimate paragraph: "The Guarantor agrees to a one-time extension of this guarantee for a period not to exceed [six months][one year], in response to the Client's written request for such extension, such request to be presented to the Guarantor before the expiry of the guarantee."

# **PART III**

Section 9. Notification of Intention to Award and Beneficial Ownership Forms

## **Notification of Intention to Award**

[This Notification of Intention to Award shall be sent to each Consultant whose Financial Proposal was opened. Send this Notification to the authorized representative of the Consultant].

For the attention of Consultant's authorized representative

Name: [insert authorized representative's name]
Address: [insert authorized representative's address]

Telephone/Fax numbers: [insert authorized representative's telephone/fax numbers]

Email Address: [insert authorized representative's email address]

[IMPORTANT: insert the date that this Notification is transmitted to all Consultants. The Notification must be sent to all Consultants simultaneously. This means on the same date and as close to the same time as possible.]

**DATE OF TRANSMISSION**: This Notification is sent by: [email/fax] on [date] (local time)

# **Notification of Intention to Award**

**Client:** [insert the name of the Client]

**Contract title:** [insert the name of the contract] **Country:** [insert country where RFP is issued]

**Loan No. /Credit No. /Grant No.:** [insert reference number for loan/credit/grant]

**RFP No:** [insert RFP reference number from Procurement Plan]

This Notification of Intention to Award (Notification) notifies you of our decision to award the above contract. The transmission of this Notification begins the Standstill Period. During the Standstill Period you may:

- a) request a debriefing in relation to the evaluation of your Proposal, and/or
- b) submit a Procurement-related Complaint in relation to the decision to award the contract.

## 1. The successful Consultant

| Name: [insert name of successful Consultant]          |                                                     |  |  |
|-------------------------------------------------------|-----------------------------------------------------|--|--|
| Address: [insert addressof the successful Consultant] |                                                     |  |  |
| Contract price:                                       | [insert contract priceof the successful Consultant] |  |  |

2. Short listed Consultants [INSTRUCTIONS: insert names of all short listed Consultants and indicate which Consultants submitted Proposals. Where the selection method requires it, state the price offered by each Consultant as read out, and as evaluated. Include overall technical scores and scores assigned for each criterion and sub-criterion. Select Full Technical Proposal (FTP) or Simplified Technical Proposal (STP) in the last column below.]

| Name of<br>Consultant | Submitted Proposal | [use for FTP] Overall technical scores                                                                                                                                                                                                                                                                                                                                                                             | [use for STP] Overall technical scores                                                                                                                                                   | Financial<br>Proposal price (if<br>applicable) | Evaluated Financial Proposal price (if applicable) | Combined<br>score and<br>ranking (if<br>applicable) |
|-----------------------|--------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------|----------------------------------------------------|-----------------------------------------------------|
| [insert name]         | [yes/no]           | Criterion (i): [insert score] Criterion (ii): [insert score] Criterion (iii): [insert score] Sub-criterion a: 1: [insert score] 2: [insert score] 3: [insert score] Sub-criterion b: 1: [insert score] 2: [insert score] 3: [insert score] 3: [insert score] 5ub-criterion c: 1: [insert score] 2: [insert score] 1: [insert score] 2: [insert score] Criterion (iv): [insert score] Criterion (v): [insert score] | Criterion (i): [insert score] Criterion (ii): [insert score] Sub-criterion a: [insert score] Sub-criterion b: [insert score] Sub-criterion c: [insert score] Total score: [insert score] | [Proposal price]                               | [evaluated price]                                  | Combined Score: [combined score] Ranking: [ranking] |
| [insert name]         | [yes/no]           | Criterion (i): [insert score] Criterion (ii): [insert score] Criterion (iii): [insert score] Sub-criterion a:                                                                                                                                                                                                                                                                                                      | Criterion (i): [insert score] Criterion (ii): [insert score] Sub-criterion a: [insert score] Sub-criterion b: [insert score]                                                             | [Proposal price]                               | [evaluated price]                                  | Combined Score: [combined score] Ranking: [ranking] |

| Name of<br>Consultant | Submitted Proposal | [use for FTP] Overall technical scores | [use for STP] Overall technical scores | Financial<br>Proposal price (if<br>applicable) | Evaluated<br>Financial<br>Proposal price<br>(if applicable) | Combined<br>score and<br>ranking (if<br>applicable) |
|-----------------------|--------------------|----------------------------------------|----------------------------------------|------------------------------------------------|-------------------------------------------------------------|-----------------------------------------------------|
|                       |                    | 1: [insert score]                      | Sub-criterion c: [insert score]        |                                                |                                                             |                                                     |
|                       |                    | 2: [insert score]                      | Total score: [insert score]            |                                                |                                                             |                                                     |
|                       |                    | 3: [insert score]                      |                                        |                                                |                                                             |                                                     |
|                       |                    | Sub-criterion b:                       |                                        |                                                |                                                             |                                                     |
|                       |                    | 1: [insert score]                      |                                        |                                                |                                                             |                                                     |
|                       |                    | 2: [insert score]                      |                                        |                                                |                                                             |                                                     |
|                       |                    | 3: [insert score]                      |                                        |                                                |                                                             |                                                     |
|                       |                    | Sub-criterion c:                       |                                        |                                                |                                                             |                                                     |
|                       |                    | 1: [insert score]                      |                                        |                                                |                                                             |                                                     |
|                       |                    | 2: [insert score]                      |                                        |                                                |                                                             |                                                     |
|                       |                    | 3: [insert score]                      |                                        |                                                |                                                             |                                                     |
|                       |                    | Criterion (iv): [insert score]         |                                        |                                                |                                                             |                                                     |
|                       |                    | Criterion (v): [insert score]          |                                        |                                                |                                                             |                                                     |
|                       |                    | Total score: [insert score]            |                                        |                                                |                                                             |                                                     |
| [insert name]         | [yes/no]           | Criterion (i): [insert score]          | Criterion (i): [insert score]          | [Proposal price]                               | [evaluated price]                                           | Combined Score:                                     |
| [msert name]          | [/ 23/110]         | Criterion (ii): [insert score]         | Criterion (ii): [insert score]         | [Froposal price]                               | [evaluated price]                                           | [combined score]                                    |
|                       |                    | Criterion (iii): [insert score]        | Sub-criterion a: [insert score]        |                                                |                                                             | Ranking:                                            |
|                       |                    | Sub-criterion a:                       | Sub-criterion b: [insert score]        |                                                |                                                             | [ranking]                                           |
|                       |                    | 1: [insert score]                      | Sub-criterion c: [insert score]        |                                                |                                                             |                                                     |
|                       |                    | 2: [insert score]                      | Total score: [insert score]            |                                                |                                                             |                                                     |
|                       |                    | 3: [insert score]                      | -                                      |                                                |                                                             |                                                     |
|                       |                    | Sub-criterion b:                       |                                        |                                                |                                                             |                                                     |
|                       |                    | 1: [insert score]                      |                                        |                                                |                                                             |                                                     |
|                       |                    | 2: [insert score]                      |                                        |                                                |                                                             |                                                     |
|                       |                    | 3: [insert score]                      |                                        |                                                |                                                             |                                                     |
|                       |                    | Sub-criterion c:                       |                                        |                                                |                                                             |                                                     |
|                       |                    | 1: [insert score]                      |                                        |                                                |                                                             |                                                     |

| Name of<br>Consultant | Submitted Proposal | [use for FTP] Overall technical scores | [use for STP] Overall technical scores | Financial<br>Proposal price (if<br>applicable) | Evaluated Financial Proposal price (if applicable) | Combined<br>score and<br>ranking (if<br>applicable) |
|-----------------------|--------------------|----------------------------------------|----------------------------------------|------------------------------------------------|----------------------------------------------------|-----------------------------------------------------|
|                       |                    | 2: [insert score]                      |                                        |                                                |                                                    |                                                     |
|                       |                    | 3: [insert score]                      |                                        |                                                |                                                    |                                                     |
|                       |                    | Criterion (iv): [insert score]         |                                        |                                                |                                                    |                                                     |
|                       |                    | Criterion (v): [insert score]          |                                        |                                                |                                                    |                                                     |
|                       |                    | Total score: [insert score]            |                                        |                                                |                                                    |                                                     |
| [insert name]         |                    |                                        |                                        |                                                |                                                    |                                                     |
|                       |                    |                                        |                                        |                                                |                                                    |                                                     |

3. Reason/s why your Proposal was unsuccessful [Delete if the combined score already reveals the reason]

[INSTRUCTIONS; State the reason/s why  $\underline{this}$  Consultant's Proposal was unsuccessful. Do NOT include: (a) a point by point comparison with another Consultant's Proposal or (b) information that is marked confidential by the Consultant in its Proposal.]

4. How to request a debriefing [This applies only if your proposal was unsuccessful as stated under point (3) above]

# **DEADLINE:** The deadline to request a debriefing expires at midnight on [insert date] (local time).

You may request a debriefing in relation to the results of the evaluation of your Proposal. If you decide to request a debriefing your written request must be made within three (3) Business Days of receipt of this Notification of Intention to Award.

Provide the contract name, reference number, name of the Consultant, contact details; and address the request for debriefing as follows:

**Attention**: [insert full name of person, if applicable]

**Title/position**: [insert title/position] **Agency**: [insert name of Client]

**Email address**: [insert email address]

Fax number: [insert fax number] delete if not used

If your request for a debriefing is received within the 3 Business Days deadline, we will provide the debriefing within five (5) Business Days of receipt of your request. If we are unable to provide the debriefing within this period, the Standstill Period shall be extended by five (5) Business Days after the date that the debriefing is provided. If this happens, we will notify you and confirm the date that the extended Standstill Period will end.

The debriefing may be in writing, by phone, video conference call or in person. We shall promptly advise you in writing how the debriefing will take place and confirm the date and time.

If the deadline to request a debriefing has expired, you may still request a debriefing. In this case, we will provide the debriefing as soon as practicable, and normally no later than fifteen (15) Business Days from the date of publication of the Contract Award Notice.

### 5. How to make a complaint

DEADLINE: The deadline for submitting a Procurement-related Complaint challenging the decision to award the contract expires on midnight, [insert date] (local time).

Provide the contract name, reference number, name of the Consultant, contact details; and address the Procurement-related Complaint as follows:

**Attention**: [insert full name of person, if applicable]

**Title/position**: [insert title/position] **Agency**: [insert name of Client]

Email address: [insert email address]

Fax number: [insert fax number] delete if not used

[At this point in the procurement process] [Upon receipt of this notification] you may submit a Procurement-related Complaint challenging the decision to award the contract. You do not need to have requested, or received, a debriefing before making this complaint. Your complaint must be submitted within the Standstill Period and received by us before the Standstill Period ends.

### **Further information:**

For more information see the "<u>Procurement Regulations for IPF Borrowers (Procurement Regulations)</u> (Annex III)." You should read these provisions before preparing and submitting your complaint. In addition, the World Bank's Guidance "<u>How to make a Procurement-related Complaint</u>" provides a useful explanation of the process, as well as a sample letter of complaint.

In summary, there are four essential requirements:

On behalf of [insertthe name of the Client].

- 1. You must be an 'interested party'. In this case, that means a Consultant who has submitted a Proposal in this selection process, and is the recipient of a Notification of Intention to Award.
- 2. The complaint can only challenge the decision to award the contract.
- 3. You must submit the complaint within the deadline stated above.
- 4. You must include, in your complaint, all of the information required by the Procurement Regulations (as described in Annex III).

## 6. Standstill Period

## DEADLINE: The Standstill Period is due to end at midnight on [insert date] (local time).

The Standstill Period lasts ten (10) Business Days after the date of transmission of this Notification of Intention to Award.

The Standstill Period may be extended. This may happen where we are unable to provide a debriefing within the five (5) Business Day deadline. If this happens we will notify you of the extension.

If you have any questions regarding this Notification, please do not hesitate to contact us.

| on contain of [www | in the fame of the ettern. |
|--------------------|----------------------------|
| Signature:         |                            |
| Name:              |                            |
| Title/position:    |                            |
| •                  |                            |
| <b>Telephone:</b>  |                            |

| Section 9. Notification of Intention to Award and Beneficial Ownership Forms | 141 |
|------------------------------------------------------------------------------|-----|
|                                                                              |     |
| Email:                                                                       |     |
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# INSTRUCTIONS TO CONSULTANTS: DELETE THIS BOX ONCE YOU HAVE COMPLETED THE FORM

This Beneficial Ownership Disclosure Form ("Form") is to be completed by the successful Consultant<sup>1</sup>. In case of joint venture, the Consultant must submit a separate Form for each member. The beneficial ownership information to be submitted in this Form shall be current as of the date of its submission.

For the purposes of this Form, a Beneficial Owner of a Consultant is any natural person who ultimately owns or controls the Consultant by meeting one or more of the following conditions:

- *directly or indirectly holding 25% or more of the shares*
- *directly or indirectly holding 25% or more of the voting rights*
- directly or indirectly having the right to appoint a majority of the board of directors or equivalent governing body of the Consultant

# **Beneficial Ownership Disclosure Form**

**Request for Proposalreference No.**: [insert identification no] Name of the Assignment: [insert name of the assignment]

To: [insert complete name of Client]

In response to your notification of award dated [insert date of notification of award] to furnish additional information on beneficial ownership: [select one option as applicable and delete the options that are not applicable]

(i) we hereby provide the following beneficial ownership information.

**Details of beneficial ownership** 

| Identity of<br>Beneficial Owner | Directly or indirectly<br>holding 25% or more<br>of the shares<br>(Yes / No) | Directly or indirectly holding 25 % or more of the Voting Rights  (Yes / No) | Directly or indirectly having the right to appoint a majority of the board of the directors or an equivalent governing body of the Consultant |
|---------------------------------|------------------------------------------------------------------------------|------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------|
|---------------------------------|------------------------------------------------------------------------------|------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------|

|                                                                              |  | (Yes / No) |
|------------------------------------------------------------------------------|--|------------|
| [include full name (last, middle, first), nationality, country of residence] |  |            |

## OR

- (ii) We declare that there is no Beneficial Owner meeting one or more of the following conditions:
  - directly or indirectly holding 25% or more of the shares
  - directly or indirectly holding 25% or more of the voting rights
  - directly or indirectly having the right to appoint a majority of the board of directors or equivalent governing body of the Consultant

## OR

- (iii) We declare that we are unable to identify any Beneficial Owner meeting one or more of the following conditions. [If this option is selected, the Consultant shall provide explanation on why it is unable to identify any Beneficial Owner]
  - directly or indirectly holding 25% or more of the shares
  - directly or indirectly holding 25% or more of the voting rights
  - directly or indirectly having the right to appoint a majority of the board of directors or equivalent governing body of the Consultant]"

| Name of the Consultant:*[insert complete name of the Consultant]                                         |
|----------------------------------------------------------------------------------------------------------|
| Name of the person duly authorized to sign the Proposal on behalf of the                                 |
| Consultant:**[insert complete name of person duly authorized to sign the<br>Proposal]                    |
| Title of the person signing the Proposal: [insert complete title of the person signing the Proposal]     |
| Signature of the person named above: [insert signature of person whose name and capacit are shown above] |
| Date signed[insert date of signing]day of[insert month], [insert year]                                   |

<sup>\*</sup> In the case of the Proposal submitted by a Joint Venture specify the name of the Joint Venture as Consultant. In the event that the Consultant is a joint venture, each reference to "Consultant" in the Beneficial Ownership Disclosure Form (including this Introduction thereto) shall be read to refer to the joint venture member.

<sup>\*\*</sup> Person signing the Proposal shall have the power of attorney given by the Consultant. The power of attorney shall be attached with the Proposal Schedules.